

Agenda

Agenda

(Attached)

[EC 03.01.24 Agenda.pdf](#)

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1. Apologies

2. Declarations of Interest

3. Update by Kevin Baird - Result of Audit on Draft MSMS

4. Q1 and Q2 Service Plan Performance Reports

(Attached)

4.1 Assets and Property Services

[Item 4.1 Service Plan Performance Report Assets & Property Services - April to September 2023 DL.pdf](#)

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4.2 Regulatory Services

[Item 4.2 Service Plan Performance Report Regulatory Services - April to September 2023 DL.pdf](#)

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4.3 Waste and Cleansing Services

[Item 4.3 Service Plan Performance Report Waste and Cleansing Services - April to September 2023 DL.pdf](#)

Page 12

5. Roadmap to a Green Fleet Preliminary Report

(Attached)

[Item 5 Roadmap to Green Fleet - Preliminary Report DL.pdf](#)

Page 16

[Item 5 Appendix 1 - Alternate Fuel Feasibility Study Report.pdf](#)

Page 19

6. Grant of Entertainment Licences

(Attached)

[Item 6 Grant of Entertainment Licence DL.pdf](#)

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7. Transfer of Entertainment Licence

(Attached)

Item 7 Transfer of Entertainment Licence DL.pdf **Page 154**

8. Activity Report for Neighbourhood Environment Team from 1 July 2023 to 30 September 2023

(Attached)

Item 8 NET Activity Report July - Sept 2023 DL.pdf **Page 156**

9. Response to Notice of Motion - Plastic Packaging

(Attached)

Item 9 NOM Report - Tackling Packaging Waste DL.pdf **Page 165**

Item 9 Appendix 1 - Council takes StAND for Sustainability PR DL.pdf **Page 168**

Item 9 Appendix 2 - Compostable Packaging Project Trial.pdf **Page 171**

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Item 9 Appendix 4 - EC 07.11.18 Item 7 Call for Action by Large Supermarket Retailers on Packaging Waste DL.pdf **Page 177**

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Item 9 Appendix 6 - EC 06.03.19 Item 8 Petition For Action by Supermarkets on Recycling Service for Soft Plastics DL.pdf **Page 184**

10. Review of Property Maintenance Strategy

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11. Renewal of an Existing MOU with Council(s) and DEARA about Epizootic Disease

(Attached)

Item 11 Renewal of an existing MOU with Council(s) and DEARA Epizootic Disease **Page 216**

12. Notice of Motion from Alderman Adair and Councillor MacArthur

That this Council notes the continuing issue of dead seals washed up on our beaches and coastline and the negative impact that this has on the use of beaches when the carcasses are not picked up in a timely manner. It therefore tasks officers to bring forward a report to ensure seal carcasses are prioritised for removal as soon as possible after reporting to ensure that our beaches continue to be a clean, safe, and well-managed coastal environment to be enjoyed by everyone.

13. Any Other Notified Business

*****IN CONFIDENCE*****

14. Recycling of Rigid Plastics

(Attached)

Item 14 Rigid Plastics Recycling - Contract Variation Request DL.pdf

Not included

15. Tender Extension - Minor Works and Hired Plant

16. Tender for Supply of Electrical Fittings

ARDS AND NORTH DOWN BOROUGH COUNCIL

21 December 2023

Dear Sir/Madam

You are hereby invited to attend a hybrid meeting (in person and via Zoom) of the Environment Committee of Ards and North Down Borough Council in the Council Chamber, 2 Church Street, Newtownards on **Wednesday, 3 January 2024** commencing at **7.00pm**.

Yours faithfully

Stephen Reid
Chief Executive
Ards and North Down Borough Council

A G E N D A

1. Apologies
2. Declarations of Interest
3. Update by Kevin Baird – Result of Audit on Draft MSMS
4. Q1 and Q2 Service Plan Performance Reports (Copies attached)
 - 4.1. Assets and Property Services
 - 4.2. Regulatory Services
 - 4.3. Waste and Cleansing Services
5. Roadmap to a Green Fleet Preliminary Report (Report attached)
6. Grant of Entertainment Licences (Report attached)
7. Transfer of Entertainment Licence (Report attached)
8. Activity Report for Neighbourhood Environment Team from 1 July 2023 to 30 September 2023 (Report attached)
9. Response to Notice of Motion - Plastic Packaging (Report attached)
10. Review of Property Maintenance Strategy (Report attached)
11. Renewal of an existing MOU with Council(s) and DEARA about Epizootic Disease (Report attached)

12. Notice of Motion submitted by Alderman Adair and Councillor MacArthur

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13. Any Other Notified Business

*****IN CONFIDENCE*****

14. Recycling of Rigid Plastics (Report attached)

15. Tender Extension – Minor Works and Hired Plant (Report to follow)

16. Tender for Supply of Electrical Fittings (Report to follow)

MEMBERSHIP OF ENVIRONMENT COMMITTEE (16 Members)

Alderman Armstrong-Cotter	Councillor Kerr
Councillor Blaney	Alderman McAlpine
Councillor Boyle	Councillor McKee
Alderman Cummings (Vice Chair)	Councillor McKimm
Councillor Cathcart	Councillor Morgan (Chair)
Councillor L Douglas	Councillor Rossiter
Councillor Edmund	Councillor Smart
Councillor Harbinson	Councillor Wray

Unclassified

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ITEM 4.1**Ards and North Down Borough Council**

Report Classification	Unclassified
Exemption Reason	Not Applicable
Council/Committee	Environment
Date of Meeting	2 January 2024
Responsible Director	Direct of Environment
Responsible Head of Service	Head of Assets and Property Services
Date of Report	12 December 2023
File Reference	43600
Legislation	
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Assets and Property Services Performance Report – April to September 2023
Attachments	Half Yearly Performance Report

Context

Members will be aware that the Council is required, under the Local Government Act 2014, to have in place arrangements to secure continuous improvement in the exercise of its functions. To fulfil this requirement the Council approved the Performance Management Policy and Handbook in October 2015. The Performance Management Handbook outlines the approach to Performance Planning and Management process as:

- Community Plan – published every 10-15 years
- Corporate Plan – published every 4 years (Corporate Plan Towards 2024 in operation)
- Performance Improvement Plan (PIP) – published annually in September
- Service Plan – developed annually (approved April/May 2023)

Not Applicable

4

The Council's 18 Service Plans outline how each respective Service will contribute to the achievement of the Corporate objectives including, but not limited to, any relevant actions identified in the PIP.

Reporting approach

The Service Plans will be reported to relevant Committees on a half-yearly basis as undernoted:

Reference	Period	Reporting Month
H1	April – September	December
H2	October – March	March

The report for April to September 2023 is attached.

Key achievements:

- Over 2500 maintenance jobs completed
- Project works completed at Balloo ERC, Aurora (handrails and showers), Clandeboye Cemetery Staff Accommodation
- Playground replacements at Helen's Bay and designs completed for Dickson Park Ballygowan and Kilcooley Community Centre

Emerging issues:

- Slightly below target for completion of maintenance jobs in accordance with agreed timescales due to staff vacancies.
- Budget surplus due to utilities coming in under budget.

RECOMMENDATION

It is recommended that the Council notes the report.
















Not Applicable

5


Half yearly Performance Report - Assets and Property Services

Generated on: 12 December 2023

Last Update H1 2023/24

Performance Data Traffic Light Icon	PI Short Name	Performance Data Current Value	Performance Data Current Target
	% of applicable properties achieving an E rating or better	91%	0%
	Trial of Biofuel in the fleet completed and results reported back	No	No
	No. of roadside audits completed	60	90
	% of fleet audited	5%	5%
	% of condition surveys completed against the schedule (cumulative)	100%	100%
	No. of refurbishments carried out according to the schedule	Yes	Yes
	% of time that life belts are serviceable	98%	90%
	% of vehicles that pass PSV first time	97%	95%
	% of maintenance jobs completed within timescales	72%	80%
	% of maintenance jobs quality assured	26%	10%
	% spend against budget	91.98%	100%
	Internal Customer Feedback surveys completed	No	No
	Review findings of customer feedback survey and implement improvements	No	No
	Review findings of harbour berth holder survey and implement improvements	No	No
	% staff attendance	91.31%	93%

Not Applicable

Performance Data Traffic Light Icon	PI Short Name	Performance Data Current Value	Performance Data Current Target
	% staff receiving team briefings	100%	100%
	% planned training vs actual completed as per training register (cumulative)	67%	40%
	% playground inspections are carried out as per schedule	95%	90%
	Planned maintenance of public areas carried out according to the schedule	Yes	Yes

Unclassified

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ITEM 4.2**Ards and North Down Borough Council**

Report Classification	Unclassified
Exemption Reason	Not Applicable
Council/Committee	Environment Committee
Date of Meeting	3 January 2024
Responsible Director	Director of Environment
Responsible Head of Service	Head of Regulatory Services (Temporary)
Date of Report	8 December 2023
File Reference	43600
Legislation	
Section 75 Compliant	Yes <input type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Service Plan Performance Report for April to September 2023
Attachments	Half Yearly Performance Report

Context

Members will be aware that the Council is required, under the Local Government Act 2014, to have in place arrangements to secure continuous improvement in the exercise of its functions. To fulfil this requirement Council approved the Performance Management Policy and Handbook in October 2015. The Performance Management Handbook outlines the approach to Performance Planning and Management process as:

- Community Plan – published every 10-15 years
- Corporate Plan – published every 4 years (Corporate Plan Towards 2024 in operation)
- Performance Improvement Plan (PIP) – published annually in September
- Service Plan – developed annually (approved April/May 2023)

Not Applicable

8

The Council's 18 Service Plans outline how each respective Service will contribute to the achievement of the Corporate objectives including, but not limited to, any relevant actions identified in the PIP.

Reporting approach

The Service Plans will be reported to relevant Committees on a half-yearly basis as undernoted:

Reference	Period	Reporting Month
Quarter 2 (Q2)	April – September	December
Q4	October – March	March

The report for Q1/Q2 is attached.

Key points to note:

- The Council has not maintained a top 3 position for Fixed Penalty Enforcement in NI, with the top three Councils having signed up to a one-year pilot scheme with a private enforcement company, Waste Investigations Support and Enforcement (WISE). It is understood that these arrangements have now ended, and this is liable to have an impact upon the FPNs issued by Councils involved going forward.

Key achievements:

- An inspection programme in relation to the licensing of Pavement Cafes has been developed and implemented. Officers have also been visiting premises to educate them on the need to obtain a licence.
- A Building Control awareness campaign has been launched and is being published on a bi-monthly basis on the Council's Facebook page.
- The new higher fine Fixed penalty Notice of £200 for fouling and litter, with an early payment reduced rate of £150, was introduced on 1 June 2023.
- RCIF grant funding (£30k) was transferred to LHLH, however the cost to the Council was £25k as the Council was able to reclaim the vat (£5k). LHLH will issue the grants and take responsibility for monitoring applicants' fulfilment of the award criteria by successful groups.
- The delivery model for our Environmental education programme (Project ELLA) for Year 8's was redesigned and launched in June 2023. All primary schools in the Borough were contacted and sent a link to the on-line flyer which provided details of project ELLA and invited teachers to contact the department to arrange for school visits, presentations and workshops. Several school visits, presentations and workshops were completed in the quarter July 2023 – September 2023.
- A pilot signage scheme for dogs on leads at Ballyholme Promenade was delivered in July 2023 and the signage was painted on the footpaths of the promenade. This was approached as an educational tool, assisting officers to interact and educate members of the public on the existing Dogs on Lead

Not Applicable

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legislation. We also had 12 Pop Up clinics at Ballyholme with the Gazebo throughout the summer, providing residents with information, poop scoops, toys for their dogs and allowing officers to take enquiries and complaints about specific issues of concern.

Action to be taken:

- Implementation of arrangements for transition to the recently awarded new contract for Car Park enforcement services.
- A number of the working groups in relation to the various strands within the agreed car parking strategy have now been established and a Car Park Management Officer has also been employed to co-ordinate this work.

RECOMMENDATION

It is recommended that the Council notes the report.
















Not Applicable

10

Half yearly Performance Report - Regulatory Services

Generated on: 08 December 2023

Last Update H1 2023/24

Performance Data Traffic Light Icon	PI Short Name	Performance Data Current Value	Performance Data Current Target
	Deliver LHLH grants through RCIF	£30,000.00	£30,000.00
	Redesign the delivery model for the Environmental ELLA programme to year 8's	Yes	Yes
	% spend against budget	175.14%	100%
	% of all applications made online (cumulative)	70%	30%
	Maintain top 3 position for Fixed Penalty Enforcement in NI	No	Annual target
	Develop and implement Building Control awareness campaign	Yes	Yes
	% Fee income against YTD budget (Building Control)	97%	50%
	% of buildings taken to certified completion	83%	0%
	Deliver and implement a new car parking enforcement contract	No	Annual target
	Deliver a pilot signage scheme for dogs on leads at Ballyholme Promenade	Yes	Yes
	Develop and deliver an inspection and education package in relation to the licensing of Pavement Cafes	Yes	Yes
	% customer satisfaction survey (services easily accessed)	91%	70%
	% customer satisfaction survey (Regulatory Services processes)	89%	70%
	% customer satisfaction survey (staff courtesy and helpful)	93.5%	80%
	% customer satisfaction survey (regulatory services outcomes)	89%	80%

Not Applicable

Performance Data Traffic Light Icon	PI Short Name	Performance Data Current Value	Performance Data Current Target
	% Staff attendance	95.28%	93%
	% staff receiving regular team briefings	100%	100%
	Review of income generation - % self-sustained	88%	90%
	Introduce new maximum fine levels for fouling and litter	Yes	Yes
	Initiate working groups in relation to the various strands within the agreed car parking strategy	Yes	Annual target

Unclassified

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ITEM 4.3**Ards and North Down Borough Council**

Report Classification	Unclassified
Exemption Reason	Not Applicable
Council/Committee	Environment Committee
Date of Meeting	3 January 2024
Responsible Director	Director of Environment
Responsible Head of Service	Head of Waste and Cleansing Services
Date of Report	7 December 2023
File Reference	43600
Legislation	
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Service Plan Performance Report for April to September 2023
Attachments	Half Yearly Performance Report

Context

Members will be aware that the Council is required, under the Local Government Act 2014, to have in place arrangements to secure continuous improvement in the exercise of its functions. To fulfil this requirement the Council approved the Performance Management Policy and Handbook in October 2015. The Performance Management Handbook outlines the approach to Performance Planning and Management process as:

- Community Plan – published every 10-15 years
- Corporate Plan – published every 4 years (Corporate Plan Towards 2024 in operation)
- Performance Improvement Plan (PIP) – published annually in September
- Service Plan – developed annually (approved April/May 2023)

Not Applicable

13

The Council's 18 Service Plans outline how each respective Service will contribute to the achievement of the Corporate objectives including, but not limited to, any relevant actions identified in the PIP.

Reporting approach

The Service Plans will be reported to relevant Committees on a half-yearly basis as undernoted:

Reference	Period	Reporting Month
Quarter 2 (Q2)	April – September	December
Q4	October – March	March

The report for Q1/Q2 is attached.

Key points to note:

- Up to date reports for the Borough Cleanliness Index are still not available from Keep NI Beautiful.

Key achievements:

- The new HRC Access Management System has been successfully implemented.
- Waste to landfill has reduced in comparison to the same period last year.
- The percentage of waste recycled has increased in comparison to last year.
- Five of the Council's Public Conveniences received a platinum award for cleanliness from the British Toilet Association.

Emerging issues:

- Work has commenced on the review of kerbside collection services.

Action to be taken:

- None

RECOMMENDATION











It is recommended that the Council notes the report.

Not Applicable

Half yearly Performance Report - Waste and Cleansing Services

Generated on: 06 December 2023

Last Update H1 2023/24

Performance Data Traffic Light Icon	PI Short Name	Performance Data Current Value	Performance Data Current Target
	Tonnage of municipal solid waste sent to landfill	16,752	17,500
	% of household waste recycled, reused, and composted	58%	60%
	Amount (tonnes) of biodegradable waste sent to landfill	6,535	8,272
	Improve the recycling rate at the Council's HRCs	70%	65%
	Local Environmental Audit and Measurement Score (LEAMS) (Street Cleansing)	0	80
	Add kerbside textiles collection to Glass collection service	No	Spring 24
	Full review of Council's Waste Management Services	Commenced	2024
	% Spend against budget	100.52%	100%
	Loos of the Year Awards	5	5
	% staff receiving regular team briefings	92%	100%

Last Update H1 2024/25

Performance Data Traffic Light Icon	PI Short Name	Performance Data Current Value	Performance Data Current Target
	% staff attendance	92.59%	93%

Not Applicable

Unclassified

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ITEM 5**Ards and North Down Borough Council**

Report Classification	Unclassified
Exemption Reason	Not Applicable
Council/Committee	Environment Committee
Date of Meeting	03 January 2024
Responsible Director	Director of Environment
Responsible Head of Service	Head of Assets and Property Services
Date of Report	11 December 2023
File Reference	79001
Legislation	
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Roadmap to a Green Fleet Preliminary Report
Attachments	Appendix 1 - Alternate Fuel Feasibility Study Report

Background

Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council and Newry Mourne and Down District Council, under the umbrella of East Border Region, commissioned Fehily Timoney and Company to carry out a feasibility study on the adoption of alternative fuel vehicles for Local Authorities (LA's) in the Republic of Ireland and Northern Ireland.

The overall purpose of the study was to identify viable low and no carbon vehicle fleet options for each local authority's vehicle fleet - to support each authority's broad aim to reduce its organizational Greenhouse Gas (GHG) emissions.

Not Applicable

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Scope

The study involved the following steps:

1. A baseline evaluation of each LA's vehicle fleet.
2. Contextual analysis of the main macro-environmental factors that affect and influence the adoption of alternative fuel vehicles in the East Border region.
3. A programme of stakeholder and industry engagement - to develop a greater understanding of the viability of alternative fuel options for each LA's vehicle fleet.
4. An examination of several case studies involving organizations transitioning their vehicle fleet to alternative fuels.
5. The carrying out of quantitative and qualitative Alternative Fuel Option Analysis.
6. Development of a Sample Strategic Roadmap for Achieving Net Zero Emission Vehicle Fleets, for each LA.
7. Completion of a Feasibility Study Report documenting the above steps.

The full document is attached for Members' review.

Summary of Short- and Long-Term Recommendations

After extensive analysis of the factors that affect the adoption of alternative fuel vehicles, and review of the pertinent case studies, the appointed consultant recommends:

1. The most viable short-term option for reducing GHG emissions associated with Light Good Vehicles (LGV's) and Heavy Good Vehicles (HGVs) is to advance the use of Hydrotreated Vegetable Oil (HVO) within the fleet. This is considered to be a short-term, transitional option that will serve to reduce ANDBC's vehicle fleet emissions in a manner broadly commensurate with the national GHG reduction target to reduce GHG emission by 48% by 2030.
2. The most viable long-term option for reducing GHG emissions associated with HGVs is to support the development of Hydrogen infrastructure and advance the use of Hydrogen based vehicles within the fleet. This is considered to be a long-term option that will serve to support the development of a 'Net Zero' GHG emission vehicle fleet for ANDBC - in accordance with the national GHG reduction target of achieving 'Net Zero' GHG emissions by 2050.
3. The most viable solution for reducing GHG emissions associated with LGVs is the adoption of Battery Electric Vehicles as a longer-term solution.

Considerations to Note Prior to Commitment.

- Members may recall previously agreeing to trial of HVO within the fleet, however soon after that decision, the price of this fuel increased significantly. This meant that it went from being cost neutral compared to diesel, to being approximately 40% more expensive than diesel. If Members opted to

Not Applicable

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transition to HVO next year, an additional £800,000 would need to be added to the fuel budget.

- There is currently a limited supply of green hydrogen and substantial resourcing and capital expenditure is required to drive its roll out in the region. Therefore, an immediate move to a renewable hydrogen powered HGV fleet would not be possible. There is therefore a degree of risk with committing to this option. However, as the study clearly shows, it is likely to be the most viable alternate fuel for our HGVs in the medium to long term.
- The NIE network is not currently capable of supplying the necessary power to meet the charging requirements, if our entire LGV fleet changed to electric. This problem is not unique to our Council; significant investment in infrastructure is needed, both on a regional and local level. Therefore, there is also a degree of risk attached to this alternate fuel. Officers are currently assessing the long-term viability of our two depots (Balloo, Bangor and North Road, Newtownards), and future-proofing the electrical infrastructure is one key consideration in this assessment.

RECOMMENDATION

It is recommended that Council, after consideration of the attached feasibility study and the summary contained within this report, instructs Officers to use the information contained therein as a basis for development of our own "Roadmap to a Green Fleet" document, to be brought before Council for consideration at a later date.



CONSULTANTS IN ENGINEERING,
ENVIRONMENTAL SCIENCE &
PLANNING

A FEASIBILITY STUDY ON THE ADOPTION OF ALTERNATIVE FUEL VEHICLES FOR LOCAL AUTHORITIES

Feasibility Study Report

Prepared for:

Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

Date: November 2023

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CORK | DUBLIN | CARLOW

www.fehilytimoney.ie

A FEASIBILITY STUDY ON THE ADOPTION OF ALTERNATIVE FUEL VEHICLES FOR LOCAL AUTHORITIES

REVISION CONTROL TABLE, CLIENT, KEYWORDS AND ABSTRACT

User is responsible for Checking the Revision Status of This Document

Rev. No.	Description of Changes	Prepared by:	Checked by:	Approved by:	Date:
1	Final Issue	RD/EOC/EW/MG/NSC	BG	BG	23/11/2023

Client: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

Keywords: Alternative Fuel, Renewably Fuel, Feasibility Study, Local Authority, Hydrogen, Biofuel, Electric Vehicle, Biomethane, Hydrotreated Vegetable Oil.

Abstract: Fehily Timoney and Company is pleased to submit this feasibility study report on the adoption of Alternative Fuel Vehicles to Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.



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LIST OF ABBREVIATIONS

ABC	Armagh Banbridge and Craigavon Borough Council
AND	Ards and North Down Borough Council
BEV	Battery Electric Vehicle
CNG	Compressed Natural Gas
EV	Electric Vehicles
GHG	Greenhouse Gas
HDV	Heavy Duty Vehicle
HVO	Hydrotreated Vegetable Oil
LDV	Light Duty Vehicle
LNG	Liquified Natural Gas
LPG	Liquified Petroleum Gas
LAs	Local Authorities
LCC	Louth County Council
MCC	Monaghan County Council
NMD	Newry Mourne and Down District Council
NI	Northern Ireland
REL	Rear End Loader
RCV	Refuse Collection Vehicle
RoI	Republic of Ireland

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



1. INTRODUCTION

1.1 Overview

Armagh Banbridge and Craigavon Borough Council (ABC), Ards and North Down Borough Council (AND), Louth County Council (LCC), Monaghan County Council (MCC) and Newry Mourne and Down District Council (NMD), as a Consortium, have commissioned Fehily Timoney and Company to carry out a feasibility study on the adoption of alternative fuel vehicles for Local Authorities (LAs) in the Republic of Ireland (RoI) and Northern Ireland (NI).

All Consortium members are situated within the 'East Border Region' of the island of Ireland. The 'East Border Region' is a local authority led cross border organization along the east coast of the island of Ireland. Monaghan County Council are the lead Consortium member.

The overall purpose of the study was to identify viable low and no carbon vehicle fleet options for each local authority's vehicle fleet - to support each local authorities broad aim to reduce its organizational Greenhouse Gas (GHG) emissions. Broadly the study involved the following steps:

1. A baseline evaluation of each LA's vehicle fleet.
2. Contextual analysis of the main macro-environmental factors that affect and influence the adoption of alternative fuel vehicles in the East Border region.
3. A programme of stakeholder and industry engagement - to develop a greater understanding of the viability of alternative fuel options for each LA's vehicle fleet.
4. An examination of several case studies involving organizations transitioning their vehicle fleet to alternative fuels.
5. The carrying out of quantitative and qualitative Alternative Fuel Option Analysis.
6. Development of a Sample Strategic Roadmap for Achieving Net Zero Emission Vehicle Fleets - for each LA.
7. Completion of a Feasibility Study Report documenting the above steps.

The following short list of alternative fuel options were considered in this study:

- Hydrotreated Vegetable Oil (HVO)
- Conventional Biofuel (Biodiesel or Bioethanol)
- Battery Electric Vehicle (BEV)
- Biomethane based options (BioCNG, BioLNG or BioLPG).
- Green Hydrogen (Fuel Cell or Internal Combustion Engine)

These are the main types of alternative fuels available and emerging on the island of Ireland that - when used instead of fossil fuels - can contribute to reducing vehicle related GHG emissions.

Compressed Natural Gas (CNG), Liquefied Natural Gas (LNG) or Liquefied Petroleum Gas (LPG) from fossil fuel sources have been excluded as potential alternative fuel options as their use will not achieve the required GHG emission reductions.

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The following key definitions apply in this report:

- **Alternative Fuels** are those fuels or power sources which serve, at least partly, as a substitute for fossil oil sources in the transport sector.
- **Renewable Fuels** are fuels produced from renewable resources.
- **Hydrogenated Vegetable Oil** is another form of renewable diesel which is synthesised and made chemically identical to diesel. HVO can be used as a replacement fuel in higher concentrations than other biodiesel without causing technical issues.
- **Biodiesel** is a diesel substitute made from vegetable oil, animal fats and used cooking oil. Biodiesel is made using a process called transesterification which processes the source materials into a liquid fuel similar to diesel which can then be blended. Ireland currently deploys 7% biodiesel in its fuel supply derived mostly from used cooking oil and tallow.
- **Bioethanol** (alcohol) is a petrol substitute made by fermenting the sugars in cereal grains, sugar beet, cane and other plant matter. Most Bioethanol consumed in Europe is produced from sustainably grown grain and beet with no adverse impacts on land use, biodiversity or the environment due to stringent sustainability criteria set out in European law.
- A **Battery Electric Vehicle or BEV** is a vehicle that uses a battery as the sole means of energy storage for the propulsion of the vehicle. A BEV does not have a fossil fuel engine or generator. It is driven purely by an electric motor with battery energy storage. A BEV is 'refuelled' by plugging into an electrical power source.
- **Biomethane** is gaseous renewable fuel that is made by breaking down organic matter by microbial action using anaerobic digestion technology. Biomethane produced in this way has the qualities as fossil gas (often called natural gas) and can be used to decarbonise a range of sectors such as heat, transport and power generation.
- **Green Hydrogen** is produced from renewable energy such as wind. Green hydrogen can be used to power transport through hydrogen fuel cell technology and can be used in the manufacture of synthetic fuels for transport. Green Hydrogen is distinct from other types of Hydrogen in that it is sourced from renewable energy rather than being sourced from non-renewable energy (e.g., electricity generated by fossil fuel based power stations).

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
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2. BASELINE EVALUATION OF LOCAL AUTHORITY VEHICLE FLEETS

The first stage of the study involves the carrying out of a baseline evaluation of each LA's vehicle fleet in consultation with the LA's vehicle fleet managers.

The purpose of this baseline evaluation is to establish a GHG emission and CapEx and OpEx cost baseline for each LA's vehicle fleet for a given 'baseline year.' This will facilitate future measurement of GHG emission reductions and vehicle fleet costs following the implementation of actions and initiatives aimed at transitioning vehicle fleets to alternative fuels. The baseline evaluation also serves to characterize the make-up of each LA's vehicle fleet and vehicle fleet operations.

This evaluation broadly involved the following steps:

1. The type and number of vehicles in each LA's fleet was identified.
2. The distances travelled and fuel usage associated with each vehicle type has been identified.
3. Specific operations associated with each vehicle type were identified.
4. Direct GHG emissions associated with each LA's vehicle fleet has been quantified using 'Bottom Up' GHG emission quantification methodologies.
5. Where such data is available, CapEx and OpEx costs associated with vehicle fleets has been identified, collated and broken down sensibly. These costs have been quantified across a defined period.

Details of each LA's vehicle fleet baseline evaluation are presented in the sections below in the following order:

- Section 2.1 - Armagh City, Banbridge and Craigavon Borough Council
- Section 2.2 - Ards and North Down Borough Council
- Section 2.3 - Louth County Council
- Section 2.4 - Monaghan County Council
- Section 2.5 - Newry, Mourne and Down District Council

A summary of the baseline evaluation is presented in Section 2.6.

Finally, a brief characterisation of each of the LAs and their respective functional areas was carried out to facilitate an understanding of how the remit, functions and services provided by each LA and the nature and geography of their functional area may affect vehicle related GHG emissions. This characterisation is presented in Section 2.7.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

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2.1 Armagh City, Banbridge and Craigavon Borough Council

2.1.1 Vehicle Fleet Baseline Greenhouse Gas Emissions

The GHG emissions for ABC's vehicle fleet were estimated based on annual average figures due to the nature of the data available.

2.1.1.1 *Baseline Evaluation Methodology*

- Data on number of vehicles by type, average annual kilometres travelled, fuel type used, and average annual fuel usage were sourced from the LA and used to calculate the GHG emissions from each vehicle type (in the unit tonnes of Carbon dioxide equivalent - tCO₂-eq). Preliminary analyses have been conducted with regard to the obtained data.
- Vehicle emission benchmarks for were sourced to calculate the GHG emissions associated with each vehicle type and fuel type. The benchmarks were considered based on varying vehicle weights for each vehicle type. These emission benchmarks have been sourced from the following sources:
 - GOV.UK. (2022). *Greenhouse gas reporting: conversion factors 2022. Conversion factors 2022: full set (for advanced users)*. Available at: <https://www.gov.uk/government/publications/greenhouse-gas-reporting-conversion-factors-2022> (Accessed 27 June 2023).
 - Transport Infrastructure Ireland (2021). *TII Web Application Portal - Carbon Tool. Emission Factors*. web.tii.ie. Available at: <https://web.tii.ie/> (Accessed 27 June 2023).
- The data obtained from the LA on kilometres travelled and fuel usage represents the figures for one vehicle per vehicle type. The figure for fuel usage or distance travelled was multiplied by the number of each vehicle type, with respect to the type of transport emission benchmark used for the vehicle type, to provide an estimate of the total emissions for the vehicle type.

2.1.1.2 *Results*

The LA vehicle fleet is estimated to generate an overall of 1,836.2 tCO₂-eq on an average year. Table 2-1 and Figure 2-1 breakdown the average annual GHG emissions from each vehicle type for the entire fleet of the LA.

Table 2-1: Average Annual GHG Emissions from Each Vehicle Type

Vehicle Type	Emissions (tCO ₂ -eq)	Percentage Breakdown
RCV 32T	100.13	5%
RCV 26T	983.44	54%
RCV 18T	156.26	9%
Macpac L 12T	103.53	6%
Large Cage 7.5T	80.61	4%
Small Cage 3.5T	30.85	2%
Large Panel Van	162.09	9%
Small Panel Van	120.87	7%

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Vehicle Type	Emissions (tCO ₂ -eq)	Percentage Breakdown
Beavertail 7.5T	28.21	2%
Large Tractor	64.82	4%
Compact Tractor	5.33	0.3%
Total	1,836.15	100%

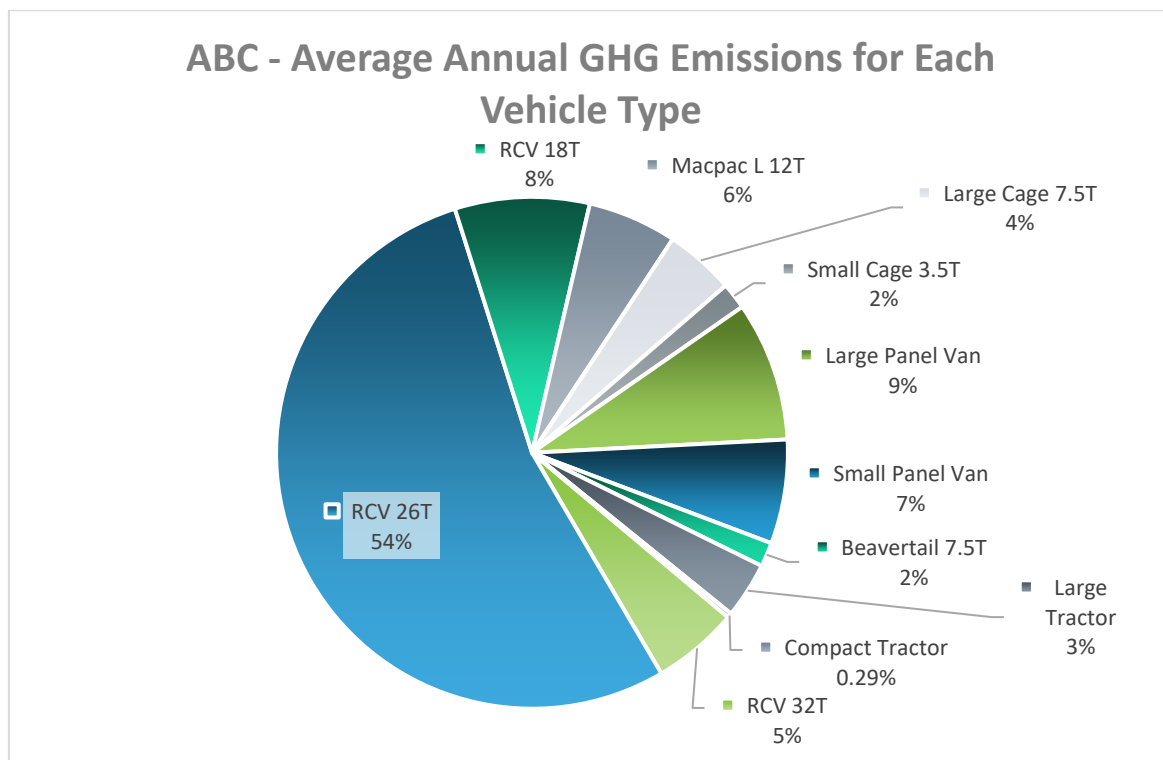


Figure 2-1: Average Annual GHG Emissions for Each Vehicle Type

RCV 26T is the primary contributor of GHG emissions among the overall LA vehicle fleet (54%). The high number of this vehicle type and the large average annual distance travelled justify the high amount of GHG emissions produced over a 1-year period (see Table 2-2 and Figure 2-2). Large Panel Van accounts for 9% of total vehicle fleet emissions, followed by RCV 18T (8%) and Small Panel Van (7%).

For further insight, a breakdown of the number of each vehicle type is presented in Table 2-2. A comparison of the average annual distance travelled and the associated fuel usage for each vehicle type is also shown in Figure 2-2.

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Table 2-2: Breakdown of Number of Vehicles by Type

Vehicle Type	Number of Vehicle Type	Percentage Breakdown
RCV 32T	6	2%
RCV 26T	60	23%
RCV 18T	13	5%
Macpac L 12T	13	5%
Large Cage 7.5T	12	5%
Small Cage 3.5T	5	2%
Large Panel Van	50	19%
Small Panel Van	60	23%
Beavertail 7.5T	15	6%
Large Tractor	9	3%
Compact Tractor	20	8%
Total	263	100%

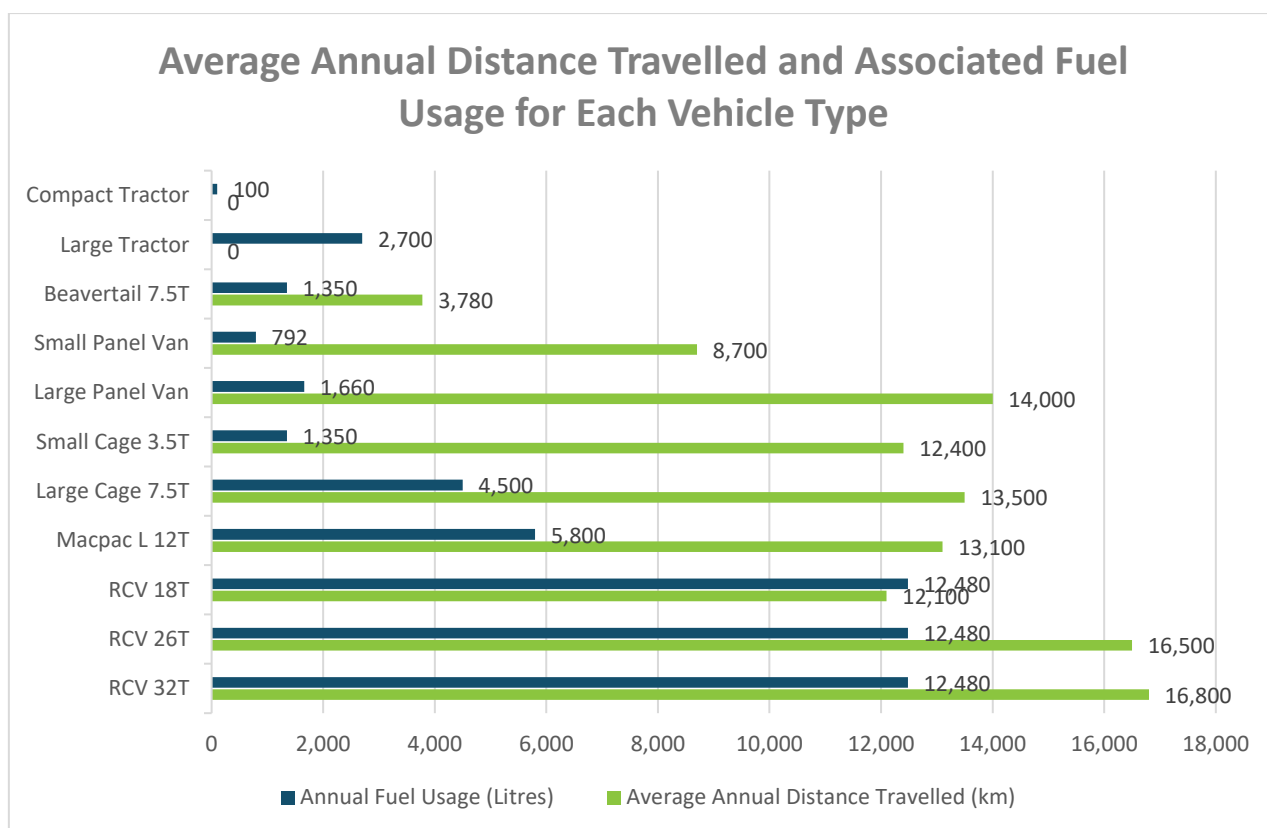


Figure 2-2: Comparison between Average Annual Distance Travelled and the Associated Fuel Usage for Each Vehicle Type

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

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The largest number of vehicle types are RCV 26T (23%), Small Panel Van (23%) and Large Panel Van (19%). The top three vehicle types with the highest mileage are RCV 32T, RCV 26T and Large Panel Van. RCVs generally have the highest fuel usage per year among all other vehicle types.

2.1.1.3 Assumptions and Limitations

- The data obtained from the LA on kilometres travelled and fuel usage represents the figures for one vehicle per vehicle type. Therefore, it is assumed that all vehicles for each vehicle type will have a similar level of use.
- The data obtained from the LA on kilometres travelled and fuel usage is presented as an annual average figure for each vehicle type. Therefore, there is no referenced baseline year for the calculation of the vehicle GHG emissions.
- The vehicles within this LA fleet that do not have a vehicle specific GHG emission benchmark include: large tractor and compact tractor; therefore a general diesel fuel benchmark has been applied to these vehicle types. It is noted that these vehicles have negligible contribution in terms of GHG emissions for the LA.

2.1.1.4 Baseline Year GHG Emission Recalculation Policy

The following GHG Emission Recalculation Policy has been defined for AB&C Borough Council:

- Making meaningful comparisons of emissions data over time is an integral part of any GHG accounting assessment that aims to be credible, transparent and useful. A prerequisite for such meaningful comparisons is a consistent data set over time, or in other words, comparisons of 'like' with 'like' over time. A baseline year is a reference point in the past with which current emissions can be compared. To maintain the consistency between data sets, baseline year emissions need to be recalculated when new data or methodological approaches become available. As such, baseline year emissions, as calculated in this report, shall be retroactively recalculated when updating the BEI to reflect any future changes in either data set availability or emission accounting methodologies that would otherwise compromise the consistency of emission measurement over time and the integrity of the BEI.

2.1.2 Vehicle Fleet Capital Value and Operational Costs

The overall capital values for all vehicles and each vehicle type as well as the associated operational costs have been determined. Table 2-3 and Figure 2-3 show an analysis of the capital values in 2022 and the OpEx for one year for each vehicle type.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
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Table 2-3: Capital Value in 2022 and OpEx in average year for Each Vehicle Type

Vehicle Type	Capital Value (£)	1-year OpEx (£)
Refuse Collection Vehicle (RCV) 32T	£1,147,303	£152,814
RCV 26T	£10,788,857	£1,528,140
RCV 18T	£2,166,543	£329,667
Macpac L 12T	£1,425,357	£219,063
Large Cage 7.5T	£621,180	£170,304
Small Cage 3.5T	£178,500	£50,640
Large Panel Van	£1,325,300	£526,400
Small Panel Van	£932,280	£564,480
Beavertail 7.5T	£822,600	£156,840
Large Tractor	£626,625	£109,773
Compact Tractor	£464,167	£172,500
Total	£20,498,712	£3,980,621

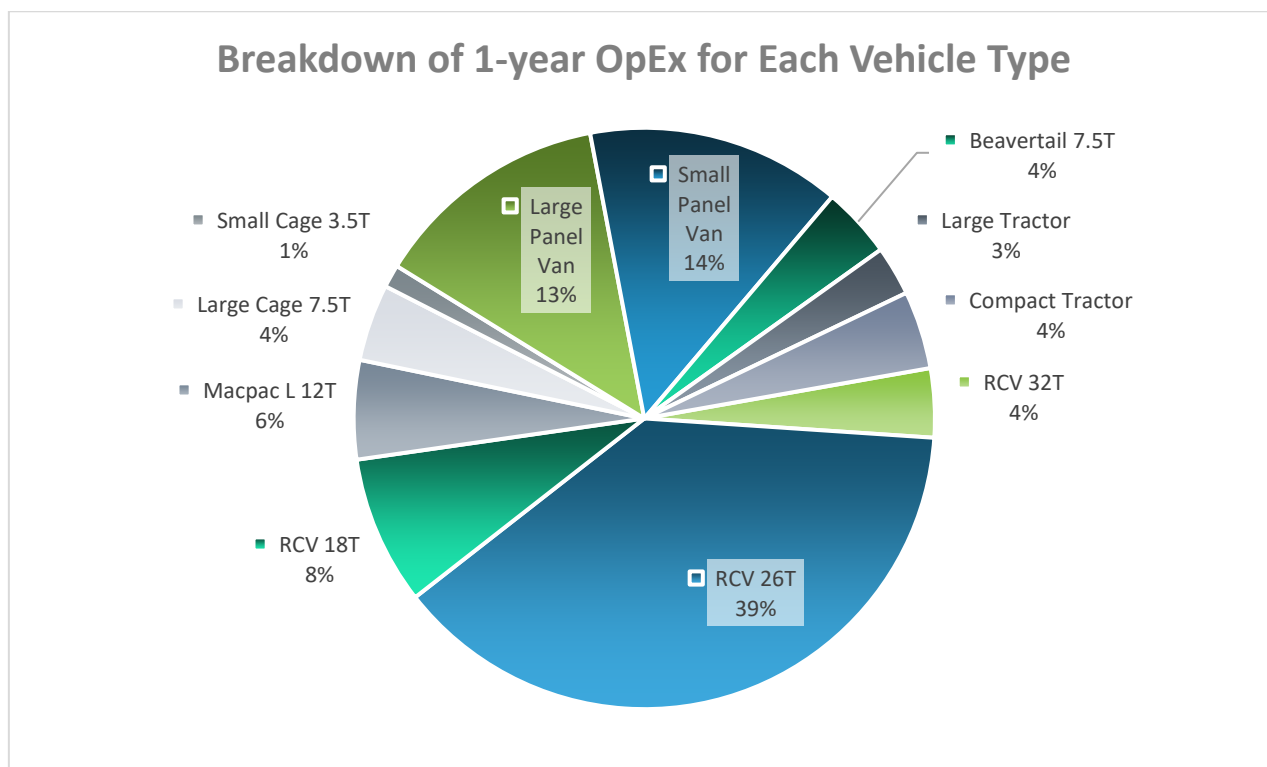


Figure 2-3: Breakdown of Operational Expenditure in 2023 after One Year for Each Vehicle Type

RCV 26T has the highest capital value and operational costs, which is reflective of the number of the vehicle type and level of use by the LA. RCV 18T and Macpac L 12T are the second and third highest respectively in terms of capital value. Small panel vans have the second highest operational costs (14%), followed by large panel vans at 13%.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

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2.2 Ards and North Down Borough Council

2.2.1 Vehicle Fleet Baseline Greenhouse Gas Emissions

The GHG emissions for AND's vehicle fleet were estimated for the baseline year of 2022.

2.2.1.1 *Methodology*

- Data on number of vehicles by type, kilometres travelled, fuel type used, and fuel usage in 2022 were sourced from the LA and used to calculate the GHG emissions from each vehicle type (in the unit tonnes of Carbon dioxide equivalent - tCO₂-eq). Preliminary analyses have been conducted with regard to the obtained data.
- Vehicle emission benchmarks were sourced to calculate the GHG emissions associated with each vehicle type and fuel type. The benchmarks were considered based on varying vehicle weights for each vehicle type. These emission benchmarks have been sourced from
 - GOV.UK. (2022). *Greenhouse gas reporting: conversion factors 2022. Conversion factors 2022: full set (for advanced users)*. Available at: <https://www.gov.uk/government/publications/greenhouse-gas-reporting-conversion-factors-2022> (Accessed 27 June 2023).
 - Transport Infrastructure Ireland (2021). *TII Web Application Portal - Carbon Tool. Emission Factors*. web.tii.ie. Available at: <https://web.tii.ie/> (Accessed 27 June 2023).
- The figure for fuel usage or distance travelled was multiplied by the relevant transport emission benchmark used for the vehicle type to provide an estimate of the total emissions for the vehicle type.

2.2.1.2 *Results*

The LA vehicle fleet generated an overall of 1,138.1 tCO₂-eq in the baseline year. Table 2-4 and Figure 2-4 provide a breakdown of GHG emissions in the baseline year for each vehicle type.

Table 2-4: GHG Emissions in 2022 from Each Vehicle Type

Vehicle Type	Emissions (tCO ₂ -eq)	Percentage Breakdown
4x4	27.90	2%
Car	3.20	0.28%
Cherry Picker	0.95	0.08%
Excavator	8.53	1%
Generator	0.40	0.04%
Glass Collection	32.61	3%
Hook Loader	52.69	5%
Lorry	7.64	1%
Macpac	101.82	9%

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
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Vehicle Type	Emissions (tCO ₂ -eq)	Percentage Breakdown
Panel Van	61.13	5%
RCV	357.65	31%
Rear End Loader (REL)	88.53	8%
Rollpacker	0.10	0.01%
Street Washer	0.33	0.03%
Sweeper	61.64	5%
Tipper	121.02	11%
Tractor Unit	77.03	7%
Tractor	15.57	1%
Van	119.35	10%
Total	1,138.08	100%

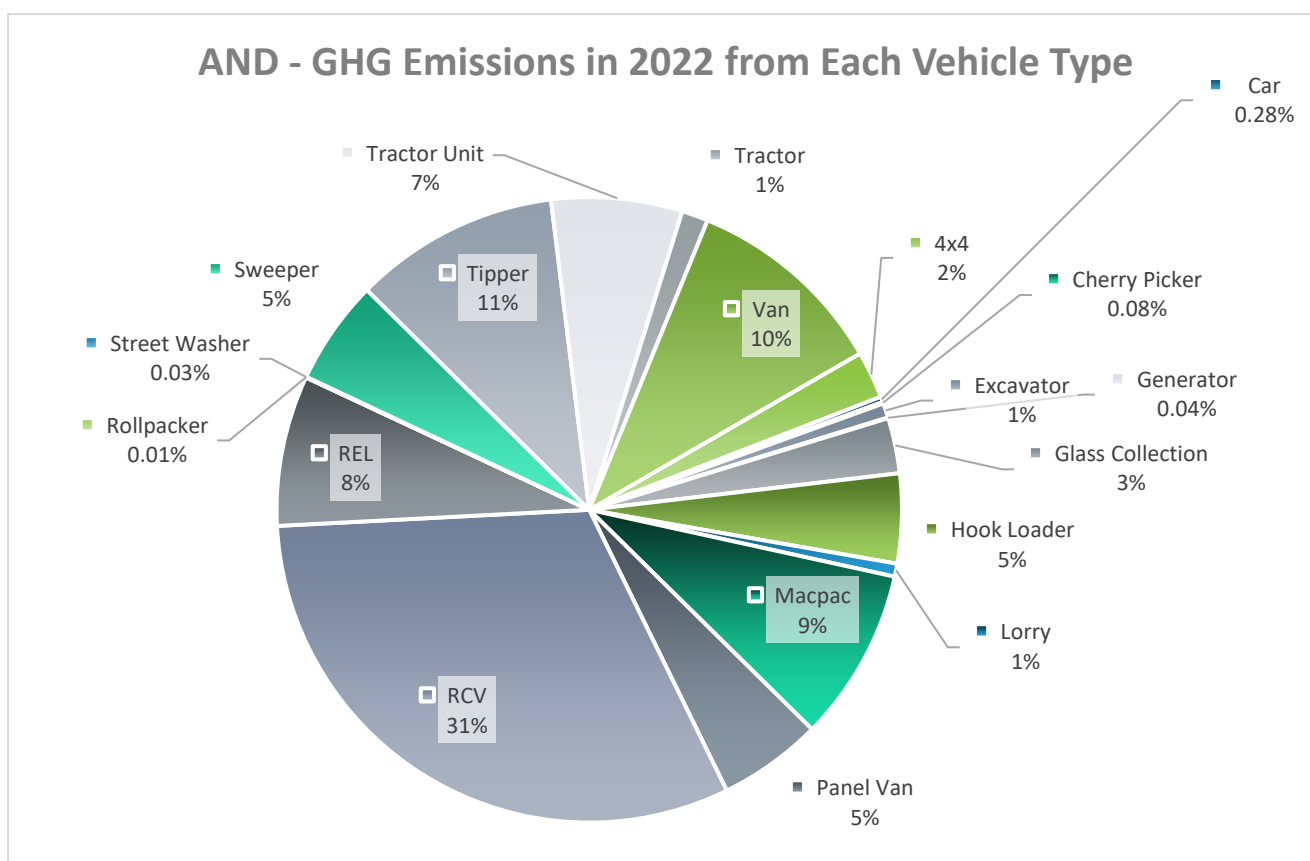


Figure 2-4: GHG Emissions in 2022 from All Vehicles for Each Vehicle Type for the Local Authority

RCVs were the primary contributor of GHG emissions among the overall LA vehicle fleet (31%).

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Tipplers account for 11% of total vehicle fleet emissions, followed by Vans (10%) and Macpacs (9%). Emissions from cherry pickers, generators, street washers and rollpackers were relatively minor, which reflects the level of use for these vehicle types.

For further insight, a breakdown of the number of each vehicle type in 2022 is presented in Table 2-5. Breakdowns of the distance travelled and the level of fuel usage in the baseline year 2022 for each type of vehicle are also shown in Figure 2-5 and Figure 2-6.

Table 2-5: Breakdown of Number of Each Vehicle Type in 2022

Vehicle Type	Number of Vehicle Type	Percentage Breakdown
4x4	18	7%
Car	3	1%
Cherry Picker	4	1%
Excavator	2	1%
Generator	1	0%
Glass Collection	5	2%
Hook Loader	3	1%
Lorry	2	1%
Macpac	11	4%
Panel Van	41	15%
RCV	43	16%
REL	4	1%
Rollpacker	1	0%
Street Washer	1	0%
Sweeper	15	6%
System Default	7	3%
Tipper	9	3%
Tractor Unit	6	2%
Tractor	4	1%
Van	89	33%
Total*	269	100%

* Vehicle count includes hired/leased vehicles for the time period.

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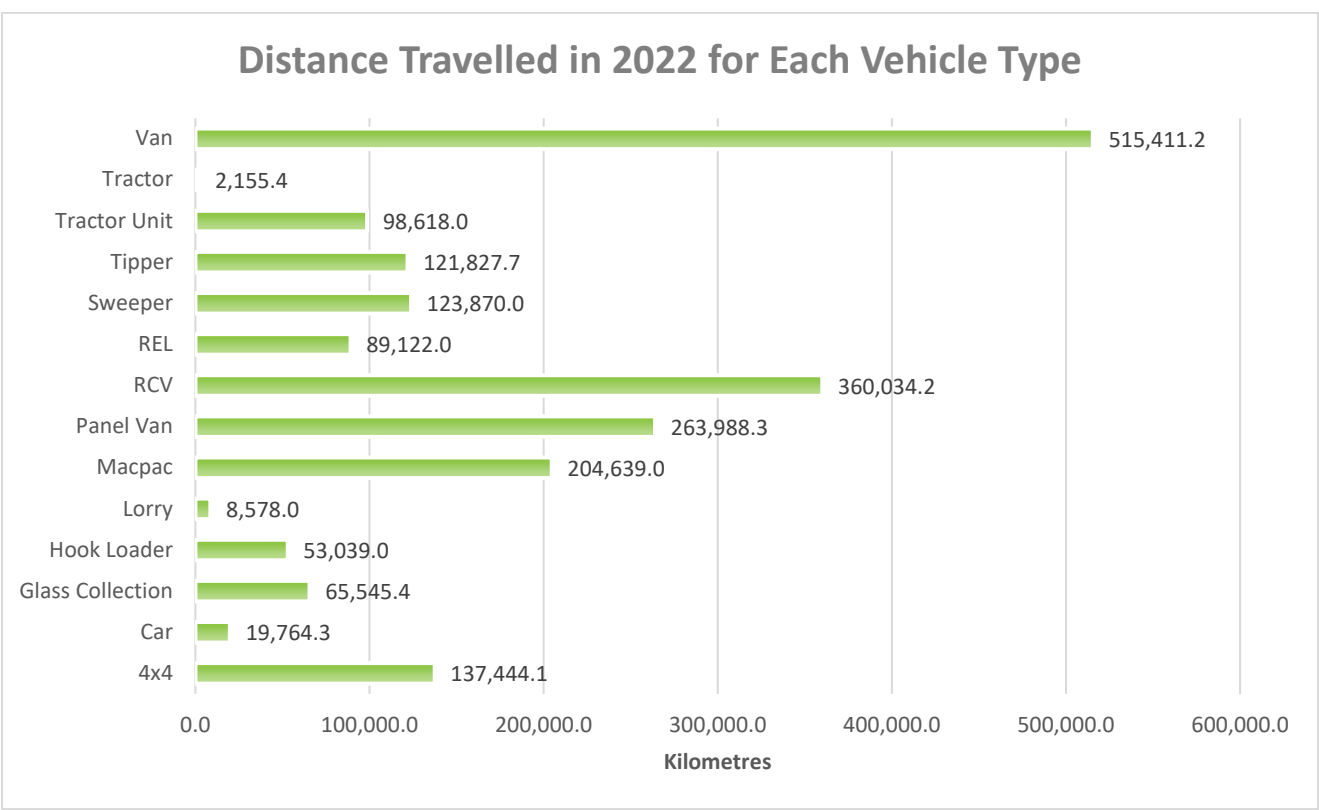


Figure 2-5: Distance Travelled in 2022 for Each Vehicle Type

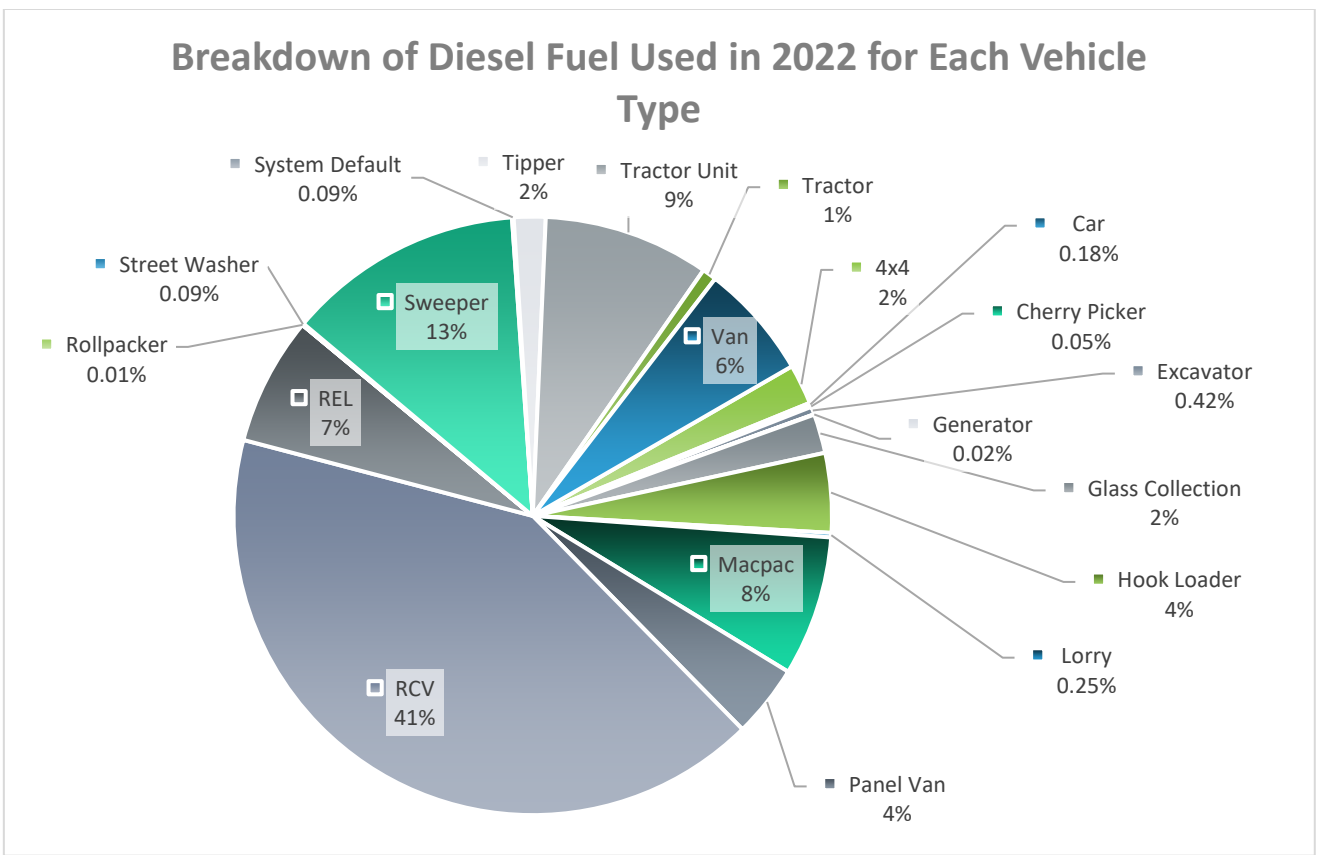


Figure 2-6: Breakdown of Diesel Fuel Used in 2022 by Each Vehicle Type

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

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The largest number of vehicle types are Vans (33%), RCV (16%) and Panel Vans (15%). The top three vehicle types with the highest mileage in 2022 were Vans, RCVs and Panel Vans. RCVs had the highest fuel usage in 2022 among all other vehicle types.

Diesel fuel was the only fuel type used for the LA vehicle fleet.

2.2.1.3 Assumptions and Limitations

- The vehicles within this LA fleet that do not have a vehicle specific GHG emission benchmark include: cherry picker, excavator, generator, and rollpacker; therefore a general diesel fuel benchmark has been applied to these vehicle types. It is noted that these vehicles have negligible contribution in terms of GHG emissions for the LA.

2.2.1.4 Baseline Year GHG Emission Recalculation Policy

The following GHG Emission Recalculation Policy has been defined for A&ND Borough Council:

- Making meaningful comparisons of emissions data over time is an integral part of any GHG accounting assessment that aims to be credible, transparent and useful. A prerequisite for such meaningful comparisons is a consistent data set over time, or in other words, comparisons of 'like' with 'like' over time. A baseline year is a reference point in the past with which current emissions can be compared. In order to maintain the consistency between data sets, baseline year emissions need to be recalculated when new data or methodological approaches become available. As such, baseline year emissions, as calculated in this report, shall be retroactively recalculated when updating the BEI to reflect any future changes in either data set availability or emission accounting methodologies that would otherwise compromise the consistency of emission measurement over time and the integrity of the BEI.

2.2.2 Vehicle Fleet Capital Value and Operational Costs

An analysis of the CapEx and OpEx costs of the vehicle fleet for the LA was not conducted due to a lack of cost data for the LA's vehicle fleet.

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PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



2.3 Louth County Council

2.3.1 Vehicle Fleet Baseline Greenhouse Gas Emissions

The GHG emissions for LCC's vehicle fleet were estimated for the baseline year of 2022.

2.3.1.1 *Methodology*

- Data on number of vehicles by type, kilometres travelled, fuel type used, and fuel usage in 2022 were sourced from the LA and used to calculate the GHG emissions from each vehicle type. The data obtained were based on depot location (in the unit tonnes of Carbon dioxide equivalent - tCO₂-eq). Preliminary analyses have been conducted with regard to the obtained data.
- Vehicle emission benchmarks were sourced to calculate the GHG emissions associated with each vehicle type and fuel type. The benchmarks were considered based on varying vehicle weights for each vehicle type. These emission benchmarks have been sourced from
 - GOV.UK. (2022). *Greenhouse gas reporting: conversion factors 2022. Conversion factors 2022: full set (for advanced users)*. Available at: <https://www.gov.uk/government/publications/greenhouse-gas-reporting-conversion-factors-2022> (Accessed 27 June 2023).
 - Transport Infrastructure Ireland (2021). *TII Web Application Portal - Carbon Tool. Emission Factors*. web.tii.ie. Available at: <https://web.tii.ie/> (Accessed 27 June 2023).
- Due to a lack of data on distance travelled and fuel usage based on vehicle type, the GHG emissions for the LA vehicle fleet were estimated using the relevant Total figures.
- The number of each vehicle type was multiplied by the associated transport emissions benchmarks to calculate the total kgCO₂e/km benchmark for all vehicles of all types. An average emissions benchmark was then obtained for all vehicle types based on the total fleet number. The percentage (%) of kgCO₂e/km per vehicle type was then determined based on the fraction of the vehicle type against the overall fleet number.
- Emissions per vehicle type were estimated by multiplying the total distance travelled for the year by the percentage (%) of kgCO₂e/km per vehicle type and the average vehicle benchmark. The greenhouse gas (GHG) emissions for Louth County Council's (LCC) vehicle fleet were estimated for the baseline year of 2022.

2.3.1.2 *Results*

The LA vehicle fleet generated an overall of 429.4 tCO₂-eq in the baseline year. Table 2-6 and Figure 2-7 breakdown the GHG emissions in 2022 from each vehicle type for the entire fleet of the LA.

Table 2-6: GHG Emissions in 2022 from Each Vehicle Type

Vehicle Type	Vehicle Number	Emissions per vehicle type (tCO ₂ -eq)	Percentage Breakdown
3.5t Pickups	12	42.60	10%
7.5t Pickups	11	39.05	9%
10-12t Pickups	1	4.34	1%

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
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Vehicle Type	Vehicle Number	Emissions per vehicle type (tCO ₂ -eq)	Percentage Breakdown
16t Pickup	2	8.67	2%
18t Truck	15	106.31	25%
26t Truck	3	21.26	5%
4x4 Vehicles	16	23.17	5%
Gritters	1	4.34	1%
Small Vans	31	38.73	9%
Large Vans	24	43.63	10%
Library Trucks	1	3.55	1%
Patchers (Other)	4	28.35	7%
Salters (18t)	4	28.35	7%
Salters (26t)	3	21.26	5%
Suction Sweepers (Large)	2	8.67	2%
Suction Sweepers (Small)	2	7.10	2%
Total	132	429.38	100%

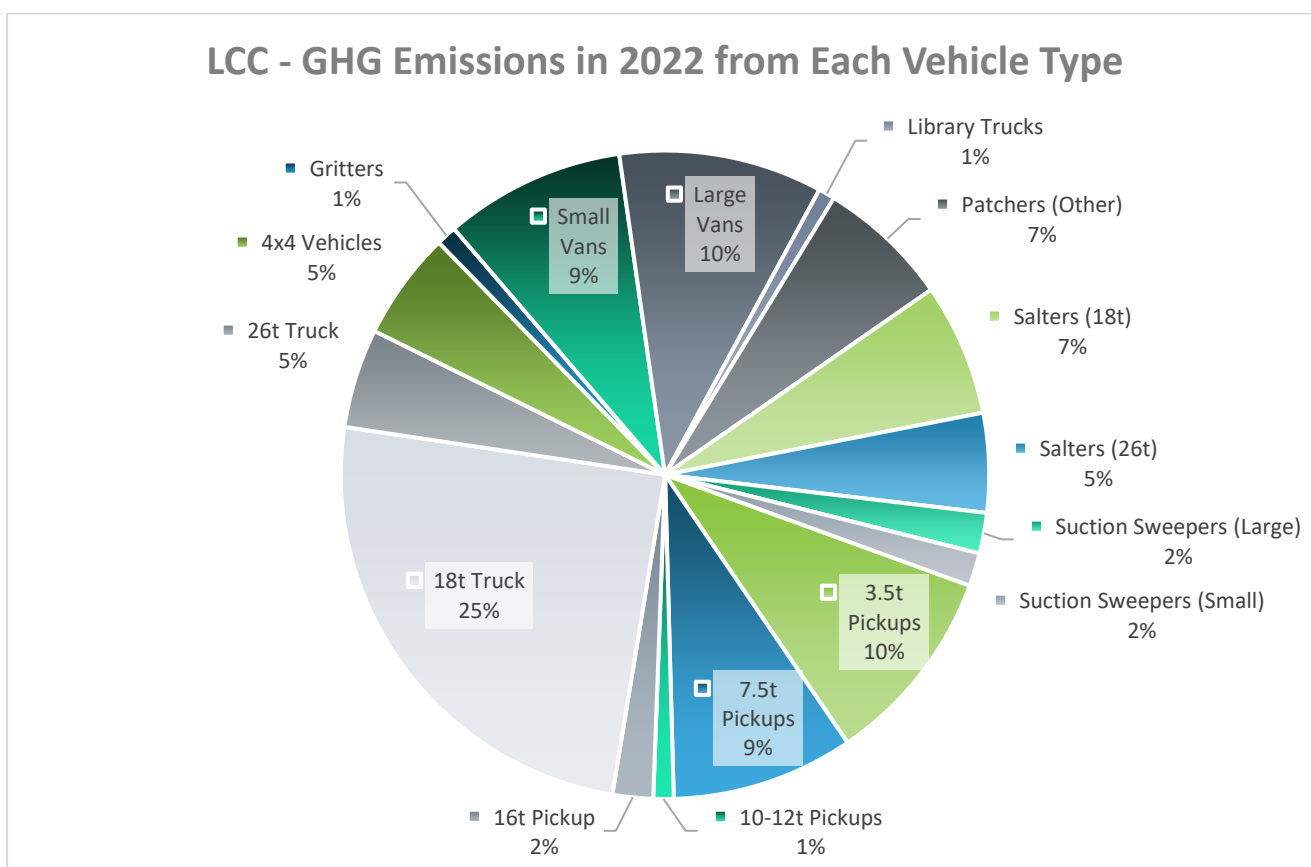


Figure 2-7: GHG Emissions in 2022 from All Vehicles for Each Vehicle Type for the Local Authority

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
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18t Trucks were the primary contributor of GHG emissions among the overall LA vehicle fleet (25%).

Large Van accounts for 10% of total vehicle fleet emissions, followed by 3.5t Pickups (10%), 7.5t Pickups (9%) and Small Vans (9%). Emissions from Gritters, 10-12t Pickups and Library Trucks were relatively minor, which reflects the number of the vehicle types.

For further insight, a breakdown of the number of each vehicle type in 2022 by fuel type is presented in Table 2-7:

Table 2-7: Breakdown of Number of Vehicles by Type of Fuel Used in 2022

Vehicle Type	Fuel Type		Percentage Breakdown of Total Vehicle Number
	Diesel	Electric	
3.5t Pickups	12	-	8%
7.5t Pickups	11	-	8%
10-12t Pickups	1	-	1%
16t Pickup	2	-	1%
18t Truck	15	-	10%
26t Truck	3	-	2%
4x4 Vehicles	16	-	11%
Gritters	1	-	1%
Small Vans	27	4	21%
Large Vans	24	-	17%
Lawnmowers/Tractors	13	-	9%
Library Trucks	1	-	1%
Patchers (Other)	4	-	3%
Salters (18t)	4	-	3%
Salters (26t)	3	-	2%
Suction Sweepers (Large)	2	-	1%
Suction Sweepers (Small)	2	-	1%
Total*	141	4	100%

* Vehicle count includes hired/leased vehicles for the time period.

The largest number of vehicle types are Small Vans (21%), Large Vans (17%) and 4x4 Vehicles (11%).

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



2.3.1.3 Assumptions and Limitations

- It is assumed that there is an even spread of vehicle types and level of use at each depot location.
- The vehicles within this LA fleet that have been excluded from the GHG emissions analysis due to the lack of vehicle specific benchmarks that can be used to estimate emissions from these vehicle types include: lawnmowers/tractors.

2.3.1.4 Baseline Year GHG Emission Recalculation Policy

The following GHG Emission Recalculation Policy has been defined for LCC.

- Making meaningful comparisons of emissions data over time is an integral part of any GHG accounting assessment that aims to be credible, transparent and useful. A prerequisite for such meaningful comparisons is a consistent data set over time, or in other words, comparisons of 'like' with 'like' over time. A baseline year is a reference point in the past with which current emissions can be compared. In order to maintain the consistency between data sets, baseline year emissions need to be recalculated when new data or methodological approaches become available. As such, baseline year emissions, as calculated in this report, shall be retroactively recalculated when updating the BEI to reflect any future changes in either data set availability or emission accounting methodologies that would otherwise compromise the consistency of emission measurement over time and the integrity of the BEI.

2.3.2 Vehicle Fleet Capital Value and Operational Costs

An analysis of the CapEx and OpEx costs of the vehicle fleet for the LA was not conducted due to a lack of cost data.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



2.4 Monaghan County Council

2.4.1 Vehicle Fleet Baseline Greenhouse Gas Emissions

The GHG emissions for MCC's vehicle fleet were estimated for the baseline year of 2022.

2.4.1.1 *Methodology*

- Data on number of vehicles by type, kilometres travelled, fuel type used, and fuel usage in 2022 were sourced from the LA and used to calculate the GHG emissions from each vehicle type (in the unit tonnes of Carbon dioxide equivalent - tCO₂-eq). Preliminary analyses have been conducted with regard to the obtained data.
- Vehicle emission benchmarks were sourced to calculate the GHG emissions associated with each vehicle type and fuel type. The benchmarks were considered based on varying vehicle weights for each vehicle type. These emission benchmarks have been sourced from
 - GOV.UK. (2022). *Greenhouse gas reporting: conversion factors 2022. Conversion factors 2022: full set (for advanced users)*. Available at: <https://www.gov.uk/government/publications/greenhouse-gas-reporting-conversion-factors-2022> (Accessed 27 June 2023).
 - Transport Infrastructure Ireland (2021). *TII Web Application Portal - Carbon Tool. Emission Factors*. web.tii.ie. Available at: <https://web.tii.ie/> (Accessed 27 June 2023).
- The figure for fuel usage or distance travelled was multiplied by the relevant transport emission benchmark used for the vehicle type to provide an estimate of the total emissions for the vehicle type.

2.4.1.2 *Results*

The LA vehicle fleet generated an overall of 447.7 tCO₂-eq in the baseline year. Table 2-8 and Figure 2-8 breakdown the GHG emissions in 2022 from each vehicle type for the entire fleet of the LA.

Table 2-8: GHG Emissions in 2022 from Each Vehicle Type

Vehicle Type	Emissions (tCO ₂ -eq)	Percentage Breakdown
Library Van	0.64	0.14%
Lorry	185.56	41%
Pickup (HCV)	128.83	29%
Road Gritter	9.25	2%
Sprayer	5.82	1%
Velocity Patcher	12.29	3%
Pickup (LCV)	27.22	6%
Pickup & Tipper	23.80	5%
Van	39.26	9%
Digger	1.97	0.44%

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



Vehicle Type	Emissions (tCO ₂ -eq)	Percentage Breakdown
Gritter	10.38	2%
Ride on Lawnmower	1.57	0.35%
Teleporter	0.15	0.03%
Tractor	0.97	0.22%
Total	447.71	100%

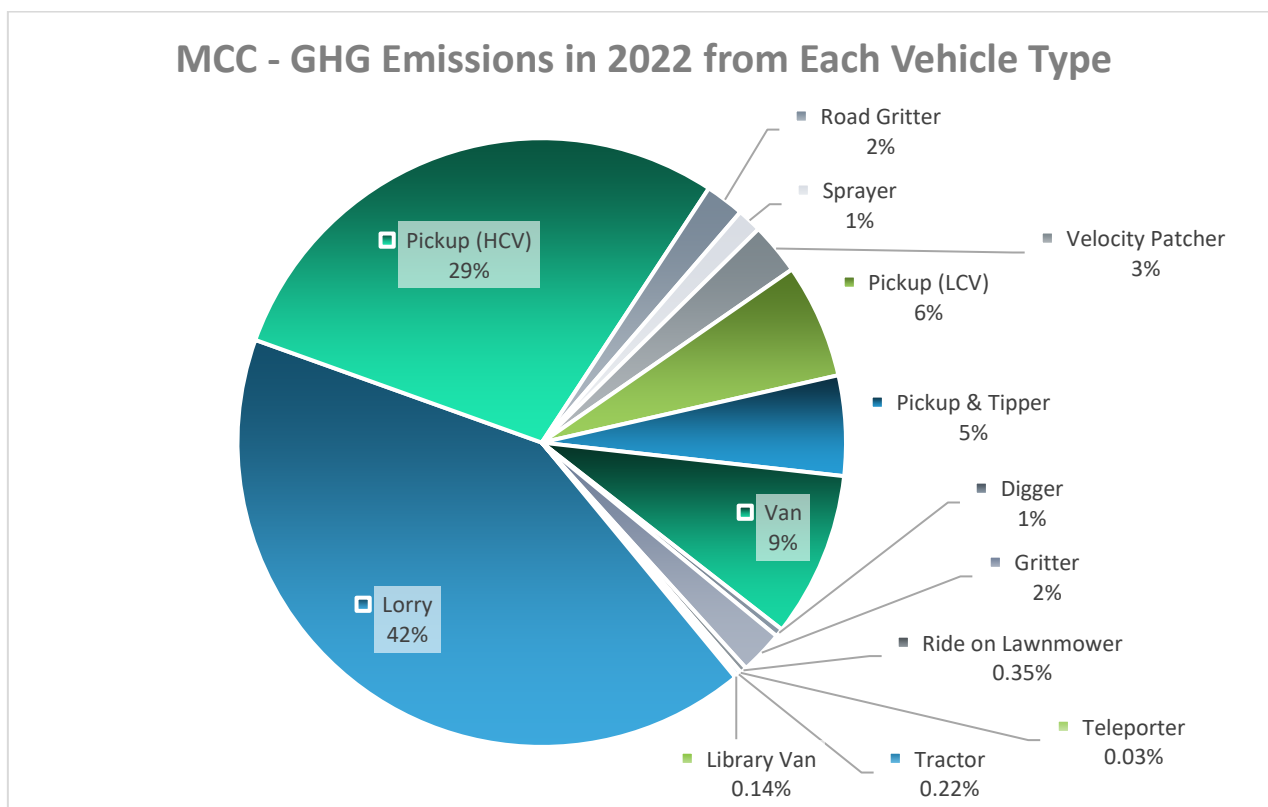


Figure 2-8: GHG Emissions in 2022 from All Vehicles for Each Vehicle Type for the Local Authority

Lorries were the primary contributor of GHG emissions among the overall LA vehicle fleet (42%). The high number of this vehicle type, the large distance travelled and amount of fuel used justify the high amount of GHG emissions produced per year (see Table 2-9, Figure 2-9 and Figure 2-10).

This is followed by Pickups (HCV) at 29% and Vans (8%). Emissions from Teleporters, Library Vans, Tractors and Ride on Lawnmowers were relatively minor, which reflects the number and level of use for the vehicle types.

For further insight, a breakdown of the number of each vehicle type in 2022 by fuel type is presented in Table 2-9. Breakdowns of the distance travelled and the level of fuel usage in the baseline year 2022 for each type of vehicle are also shown in Figure 2-9 and Figure 2-10.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



Table 2-9: Breakdown of Number of Vehicles by Type of Fuel Type in 2022

Vehicle Type	Fuel Type			Percentage Breakdown of Total Vehicle Number
	Diesel	Electric	Green Diesel*	
Library Van	1	0	0	2%
Lorry	9	0	0	16%
Pickup (HCV)	8	0	0	14%
Road Gritter	1	0	0	2%
Sprayer	1	0	0	2%
Velocity Patcher	1	0	0	2%
4x4	1	0	0	2%
Pickup (LCV)	7	0	0	12%
Pickup & Tipper	2	0	0	3%
Van	11	3	0	24%
Digger	0	0	1	2%
Forklift	0	0	1	2%
Gritter	0	0	1	2%
Loader	1	0	0	2%
Ride on Lawnmower	3	0	1	7%
Roller	0	0	1	2%
Teleporter	0	0	1	2%
Tractor	2	0	1	5%
Total	48	3	7	100%
Percentage Breakdown	83%	5%	12%	

* Green diesel is also known as gasoil.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities

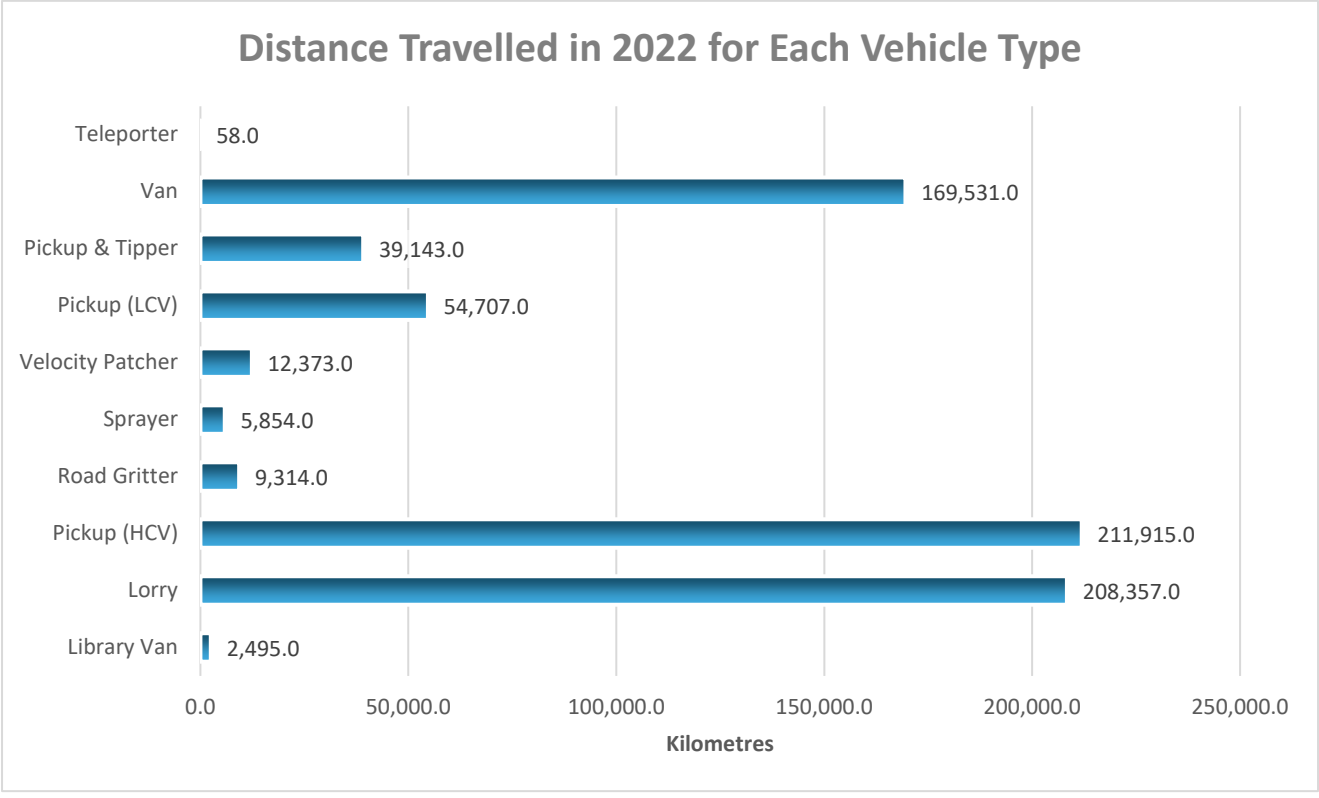


Figure 2-9: Distance Travelled in 2022 for Each Vehicle Type

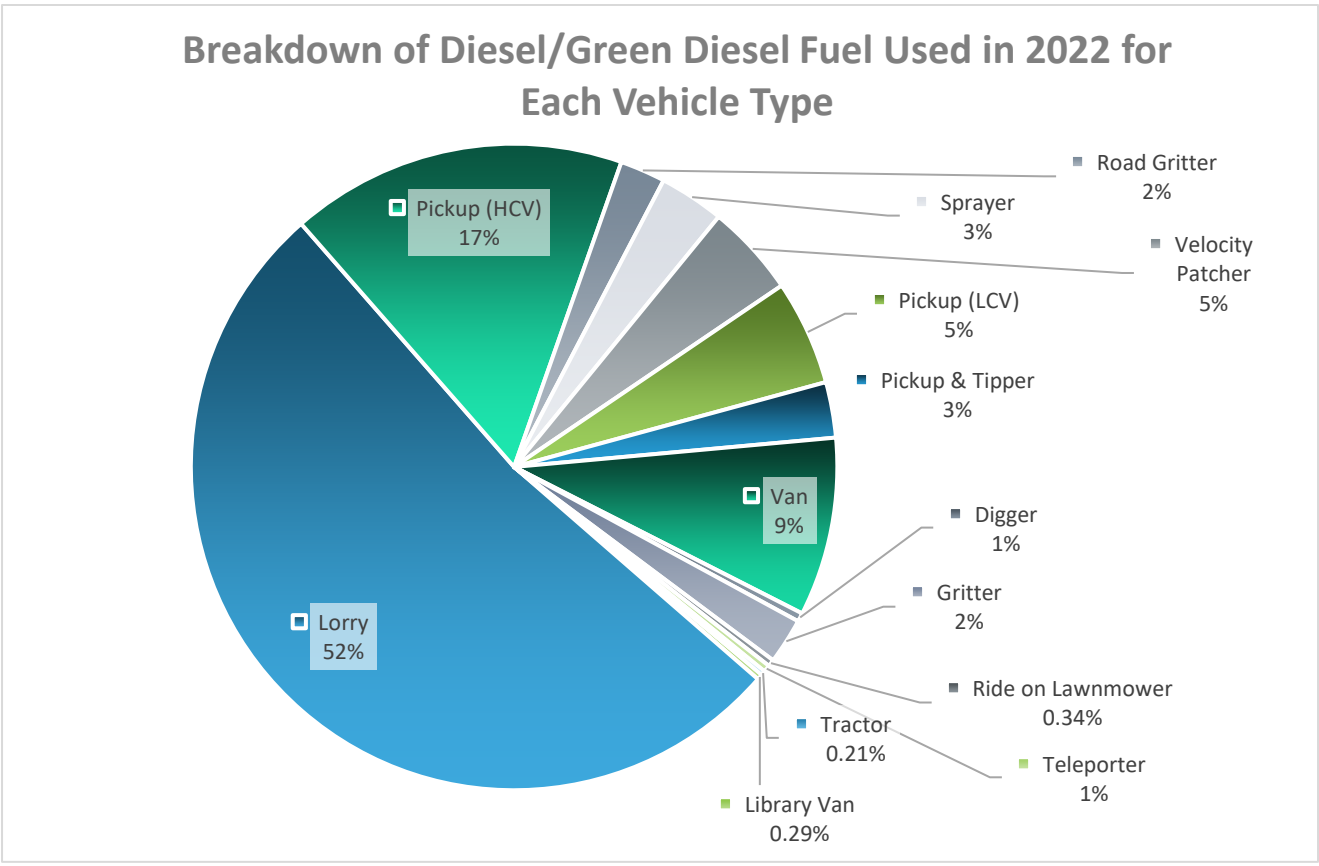


Figure 2-10: Breakdown of Fuel Used in 2022 by Each Vehicle Type

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



The largest number of vehicle types are Vans (24%), Lorries (16%) and Pickups (HCV) (14%). The top three vehicle types with the highest mileage in 2022 were Pickups (HCV), Lorries and Vans. Lorries had the highest fuel usage in 2022 among all other vehicle types.

2.4.1.3 Assumptions and Limitations

- Electric Vehicles within the fleet are assumed to be net zero in terms of GHG emissions as it is envisaged grid electricity will achieve net zero in the future.
- The vehicles within this LA fleet that do not have a vehicle specific GHG emission benchmark include: digger, forklift, gritter, loader, ride on lawnmower, roller, teleporter, and tractor; therefore a general diesel fuel benchmark has been applied to these vehicle types. It is noted that these vehicles have negligible contribution in terms of GHG emissions for the LA.

2.4.1.4 Baseline Year GHG Emission Recalculation Policy

The following GHG Emission Recalculation Policy has been defined for MCC.

- Making meaningful comparisons of emissions data over time is an integral part of any GHG accounting assessment that aims to be credible, transparent and useful. A prerequisite for such meaningful comparisons is a consistent data set over time, or in other words, comparisons of 'like' with 'like' over time. A baseline year is a reference point in the past with which current emissions can be compared. In order to maintain the consistency between data sets, baseline year emissions need to be recalculated when new data or methodological approaches become available. As such, baseline year emissions, as calculated in this report, shall be retroactively recalculated when updating the BEI to reflect any future changes in either data set availability or emission accounting methodologies that would otherwise compromise the consistency of emission measurement over time and the integrity of the BEI.

2.4.2 Vehicle Fleet Capital Value and Operational Costs

The overall capital values for all vehicles and each vehicle type as well as the associated operational costs have been determined. Table 2-10 and Figure 2-11 show an analysis of the capital values in 2021 and the OpEx for each vehicle type.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



Table 2-10: Capital Value in 2021 and OpEx for Each Vehicle Type

Vehicle Type	Overall Capital Value in 2021 (€)	Overall OpEx (€)
Heavy Commercial Vehicle		
Library Van	€21,000	€7,977
Lorry	€703,500	€75,293
Pickup (HCV)	€200,200	€25,539
Road Gritter	€-	€4,559
Sprayer	€24,500	€23,056
Velocity Patcher	€270,000	€5,348
Total	€1,219,200	€141,771
Light Commercial Vehicle		
4x4	€3,500	€865
Pickup (LCV)	€72,450	€12,254
Pickup & Tipper	€57,400	€2,563
Van	€105,350	€24,028
Total	€238,700	€39,711
Work Vehicle		
Digger	€17,500	€4,182
Forklift	€-	€-
Gritter	€17,500	€19,775
Loader	€-	€-
Ride on Lawnmower	€26,600	€3,260
Roller	€18,900	€-
Teleporter	€28,000	€1,542
Tractor	€21,700	€14,109
Total	€130,200	€42,867
Overall Total	€1,588,100	€224,348

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities

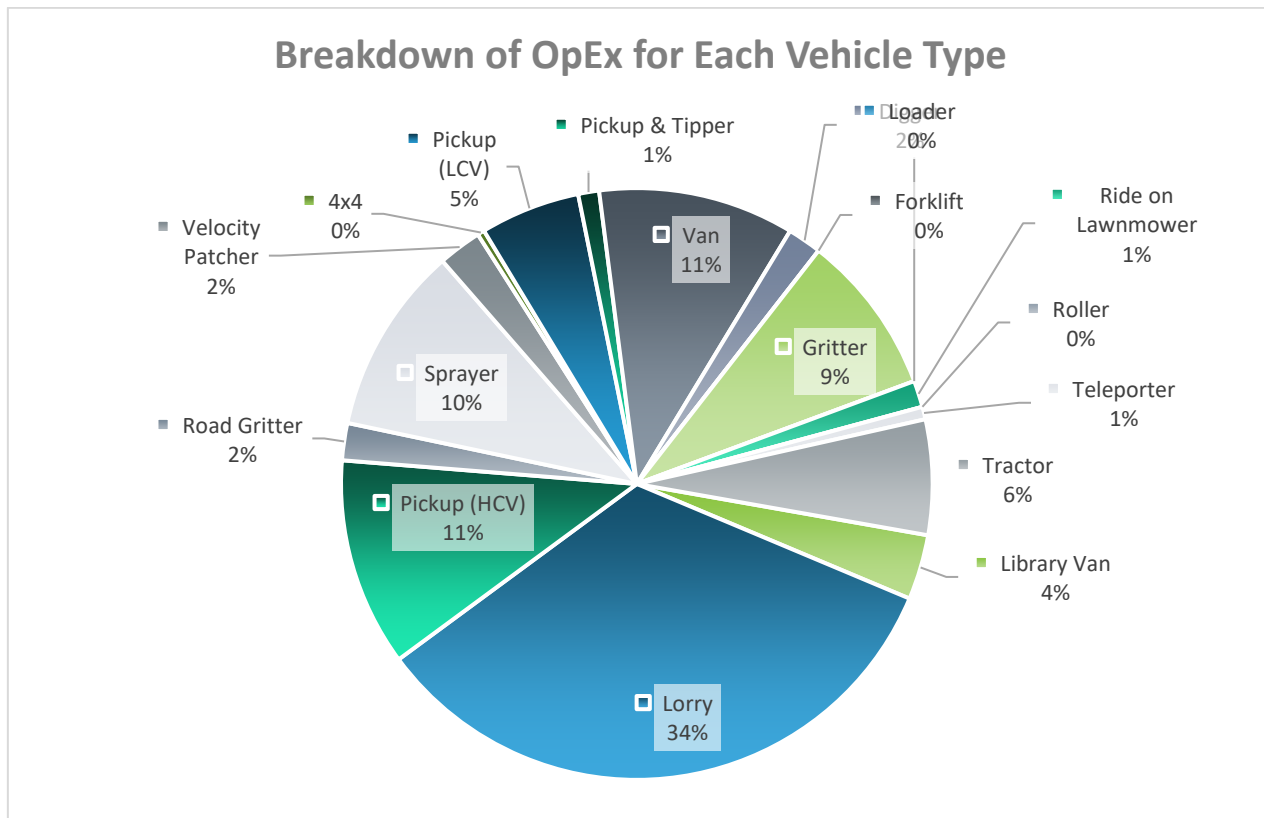


Figure 2-11: Breakdown of Operational Expenditure for Each Vehicle Type

Lorries have the highest capital value and operational costs, which is reflective of the number of the vehicle type and level of use by the LA.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



2.5 Newry, Mourne and Down District Council

2.5.1 Vehicle Fleet Baseline Greenhouse Gas Emissions

The GHG emissions for NMD's vehicle fleet were estimated for the baseline year of 2022.

2.5.1.1 *Methodology*

- Data on number of vehicles by type, kilometres travelled, fuel type used, and fuel usage in 2022 were sourced from the LA and used to calculate the GHG emissions from each vehicle type (in the unit tonnes of Carbon dioxide equivalent - tCO₂-eq). Preliminary analyses have been conducted with regard to the obtained data.
- Vehicle emission benchmarks were sourced to calculate the GHG emissions associated with each vehicle type and fuel type. The benchmarks were considered based on varying vehicle weights for each vehicle type. These emission benchmarks have been sourced from
 - GOV.UK. (2022). *Greenhouse gas reporting: conversion factors 2022. Conversion factors 2022: full set (for advanced users)*. Available at: <https://www.gov.uk/government/publications/greenhouse-gas-reporting-conversion-factors-2022> (Accessed 27 June 2023).
 - Transport Infrastructure Ireland (2021). *TII Web Application Portal - Carbon Tool. Emission Factors*. web.tii.ie. Available at: <https://web.tii.ie/> (Accessed 27 June 2023).
- The figure for fuel usage or distance travelled was multiplied by the relevant transport emission benchmark used for the vehicle type to provide an estimate of the total emissions for the vehicle type.

2.5.1.2 *Results*

The LA vehicle fleet generated an overall of 669.9 tCO₂-eq in the baseline year. Table 2-11 and Figure 2-12 breakdown the GHG emissions in 2022 from each vehicle type for the entire fleet of the LA.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



Table 2-11: GHG Emissions in 2022 from Each Vehicle Type

Vehicle Type	Emissions (tCO ₂ -eq)	Percentage Breakdown
4x4	1.47	0.2%
Digger	1.11	0.2%
Hook Loader	41.94	6.3%
Mower	7.12	1.1%
Pick Up	2.53	0.4%
RCV	370.15	55.3%
Sweeper	49.44	7.4%
Tipper	122.68	18.3%
Tractor	24.94	3.7%
Van	48.49	7.2%
Total	669.88	100%

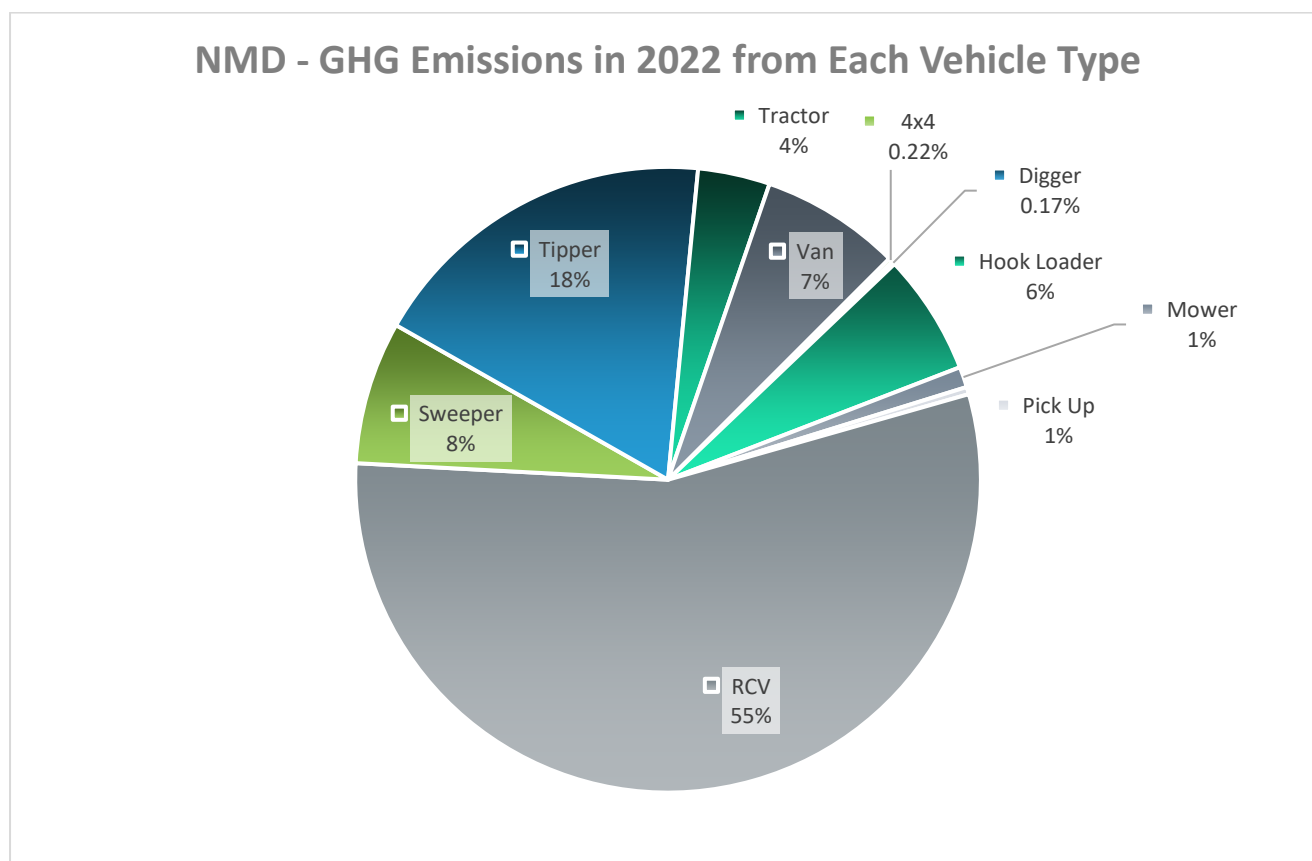


Figure 2-12: GHG Emissions in 2022 from All Vehicles for Each Vehicle Type for the Local Authority

RCVs were the primary contributor of GHG emissions among the overall LA vehicle fleet (55%). The high number of this vehicle type and the large distance travelled and level of fuel usage justify the high amount of GHG emissions produced during the baseline year of 2022 (see Table 2-12, Figure 2-13 and Figure 2-14).

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



This is followed by Tipplers at 18%, Sweepers (8%) and Vans (7%). Emissions from 4x4 vehicles and Diggers were relatively minor, which reflects the level of use for the vehicle type.

For further insight, a breakdown of the number of each vehicle type in 2022 is presented in Table 2-12. Breakdowns of the distance travelled and the level of fuel usage in the baseline year 2022 for each type of vehicle are also shown in Figure 2-13 and Figure 2-14.

Table 2-12: Breakdown of Number of Each Vehicle Type in 2022

Vehicle Type	Number of Vehicle Type	Percentage Breakdown
4x4	3	2%
Car	1	1%
Digger	2	1%
Hook Loader	2	1%
Mower	4	2%
Pick Up	2	1%
Quad	2	1%
RCV	54	33%
Sweeper	21	13%
Tipper	18	11%
Tractor	8	5%
Van	45	28%
Total	162	100%

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities

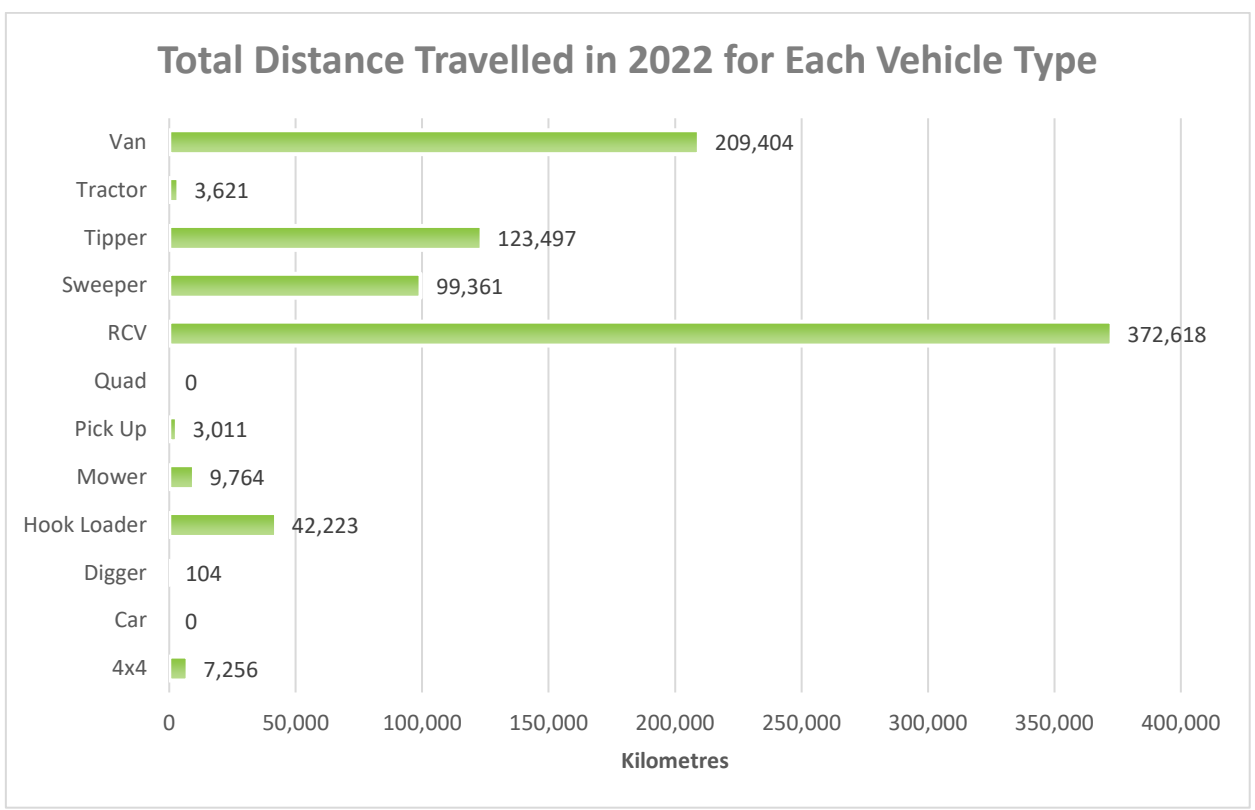


Figure 2-13: Distance Travelled in 2022 for Each Vehicle Type

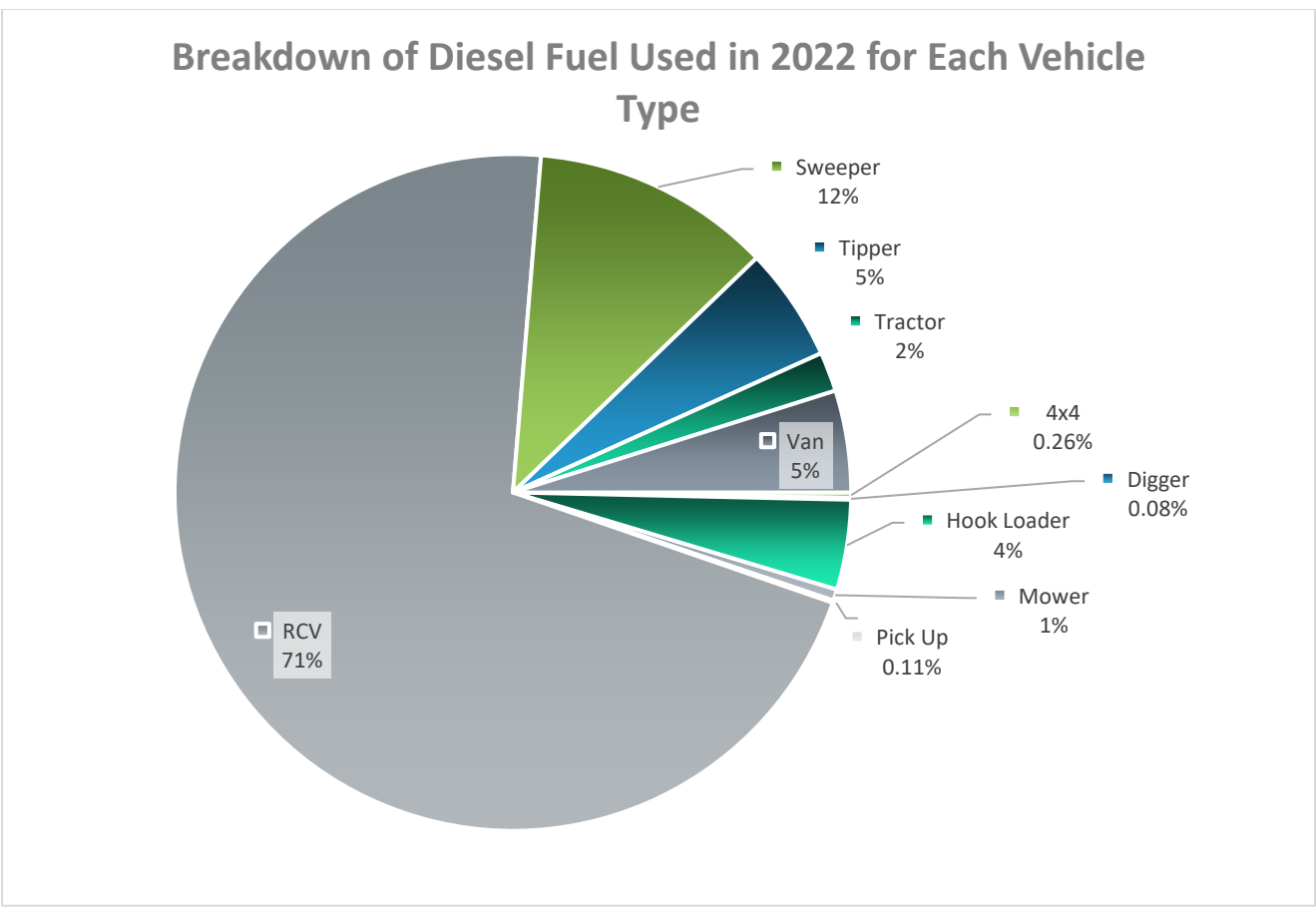


Figure 2-14: Breakdown of Fuel Used in 2022 by Each Vehicle Type

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



The largest number of vehicle types are RCV (33%), Van (28%) and Sweeper (13%). The top three vehicle types with the highest mileage in 2022 were RCVs, Vans and Tippers. RCVs had the highest fuel usage in 2022 among all other vehicle types.

2.5.1.3 Assumptions and Limitations

- Electric Vehicles within the fleet are assumed to be net zero in terms of GHG emissions as it is envisaged grid electricity will achieve net zero in the future.
- The vehicles within this LA fleet that do not have a vehicle specific GHG emission benchmark include: digger, mower, quad, and tractor; therefore a general diesel fuel benchmark has been applied to these vehicle types. It is noted that these vehicles have negligible contribution in terms of GHG emissions for the LA.

2.5.1.4 Baseline Year GHG Emission Recalculation Policy

The following GHG Emission Recalculation Policy has been defined for NM&D District Council:

- Making meaningful comparisons of emissions data over time is an integral part of any GHG accounting assessment that aims to be credible, transparent and useful. A prerequisite for such meaningful comparisons is a consistent data set over time, or in other words, comparisons of 'like' with 'like' over time. A baseline year is a reference point in the past with which current emissions can be compared. In order to maintain the consistency between data sets, baseline year emissions need to be recalculated when new data or methodological approaches become available. As such, baseline year emissions, as calculated in this report, shall be retroactively recalculated when updating the BEI to reflect any future changes in either data set availability or emission accounting methodologies that would otherwise compromise the consistency of emission measurement over time and the integrity of the BEI.

2.5.2 Vehicle Fleet Capital Value and Operational Costs

The overall capital values for all vehicles and each vehicle type as well as the associated operational costs have been determined for the financial year of 2022/23. Table 2-13 and Figure 2-15 show an analysis of the total capital values and the OpEx in 2022/2023 for each vehicle type.

RCVs have the highest capital value and operational costs, followed by sweepers, which are reflective of the number of the vehicle types and level of use by the LA. Vans have the third highest capital values, while tippers are third highest in terms of operational costs (5%).

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



Table 2-13: Total CapEx and OpEx for Each Vehicle Type

Vehicle Type	Capital Value (£)	OpEx in 2022/2023 (£)
4x4	£90,000	£6,000
Car	£30,000	£482
Digger	-	£1,200
Hook Loader	£340,000	£54,000
Mower	£140,000	£14,000
Pick Up	£48,000	£3,700
Quad	£40,000	£800
RCV	£9,306,722	£1,390,000
Sweeper	£2,435,000	£259,846
Tipper	£795,000	£94,500
Tractor	£480,000	£39,600
Van	£864,000	£63,700
Total	£14,568,722	£1,927,828

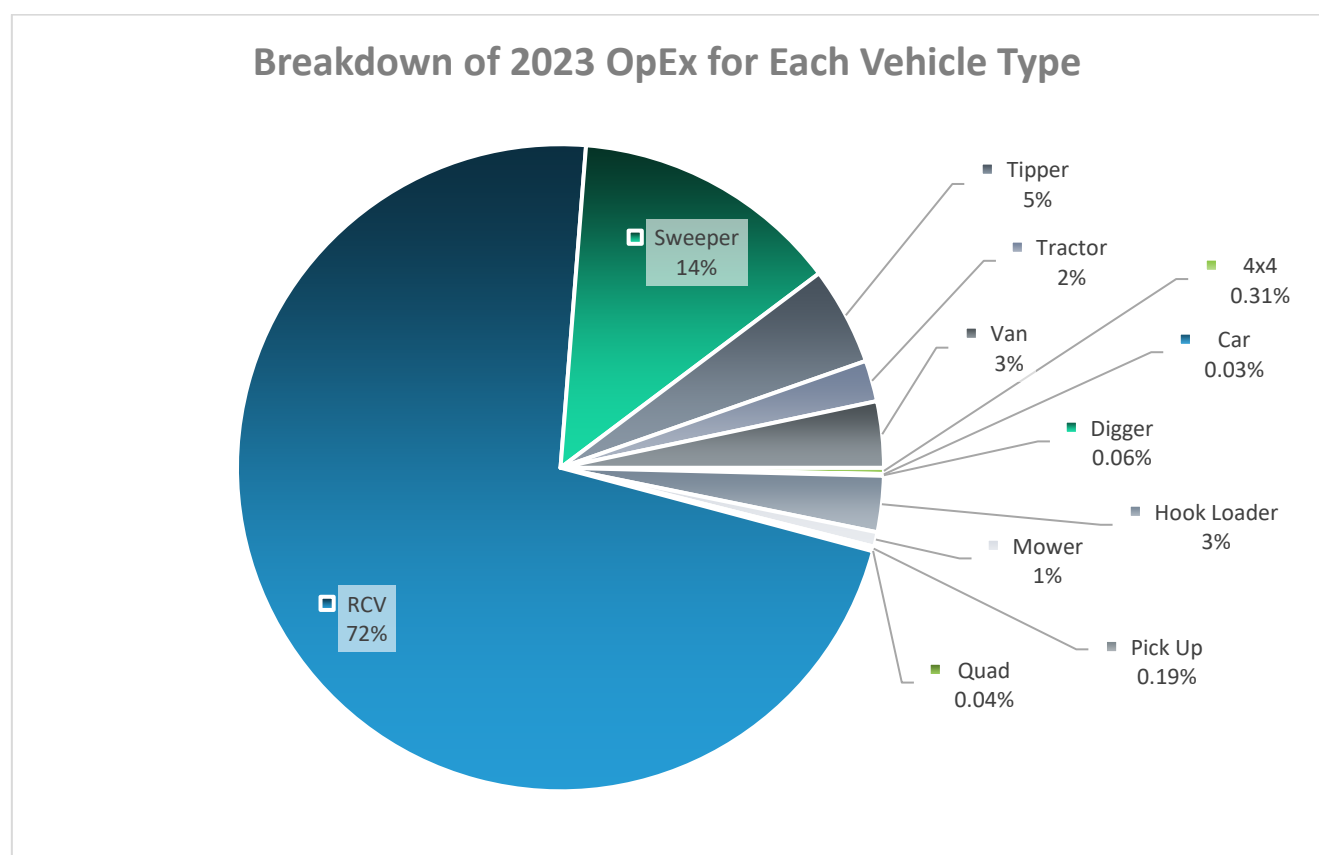


Figure 2-15: Breakdown of Operational Expenditure for Each Vehicle Type

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



2.6 Summary of the Baseline Evaluation

Table 2-14: Summary of Baseline Evaluation Results

Local Authority	Average Annual GHG Emissions (%) for vehicle type (Top 5 % Contribution)			Fleet Breakdown (Top 5 % of fleet)			Average Annual Distance Travelled and Fuel Usage (Top 5 based on Fuel Usage)			Capital Value and Operational Costs (All vehicles in fleet)	
	Vehicle Type	(tCO ₂ -eq)	% Contribution to emissions	Vehicle Type	No. of Vehicles	% of Fleet	Vehicle Type	Distance Travelled (km)	Fuel Usage (Diesel) (L)	Capital Value ¹	Operational Costs (1 year)
Armagh City, Banbridge and Craigavon Borough Council	RCV 26T	983.44	54%	RCV 26T	60	23%	RCV 32T	16,800 ²	12,480	£20,498,712	£3,980,621
	RCV 18T	156.26	9%	Small Panel Van	60	23%	RCV 26T	16,500	12,480		
	Large Panel Van	162.09	9%	Large Panel Van	50	19%	RCV 18T	12,100	12,480		
	Small Panel Van	120.87	7%	Compact Tractor	20	8%	Macpac L 12T	13,100	5,800		
	Macpac L 12 T	103.53	6%	RCV 18T	13.	5%	Large Cage 7.5T	13,500	4,500		
Ards and North Down Borough Council	RCV	357.65	31%	Van	89	33%	RCV	360,034	41%	-	-
	Tipper	121.02	11%	RCV	43	16%	Sweeper	123,870	13%	-	-
	Van	119.03	10%	Panel Van	41	15%	Macpac	204,639	8%	-	-
	Macpac	101.82	9%	4x4	18	7%	REL	89,122	7%	-	-
	REL	88.53	8%	Sweeper	15	6%	Van	515,411	6%	-	-

¹ Refers to all vehicles in each fleet (additional to those listed in Table 2-14).

² Refers to average annual distance travelled per a single vehicle of each type.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



	Average Annual GHG Emissions (%) for vehicle type (Top 5 % Contribution)			Fleet Breakdown (Top 5 % of fleet)			Average Annual Distance Travelled and Fuel Usage (Top 5 based on Fuel Usage)			Capital Value and Operational Costs (All vehicles in fleet)	
	Vehicle Type	GHG Emissions (t)	Contribution (%)	Vehicle Type	Count	Percentage (%)	Distance (km)	Fuel (litres)	Percentage (%)	Capital Value (€)	Operational Costs (€)
Louth County Council	18T Truck	106.31	25%	Small Vans	27 (+4 EV) ³	21%	-	-	-	-	-
	Large Vans	43.63	10%	Large Vans	24	17%	-	-	-	-	-
	3.5t Pickups	42.6	10%	4x4 Vehicles	16	11%	-	-	-	-	-
	7.5t Pickups	39.05	9%	Lawnmowers/Tra ctors	13	9%	-	-	-	-	-
	Small Vans	38.73	9%	3.5t Pickups	12	8%	-	-	-	-	-
Monaghan County Council	Lorry	185.56	41%	Van	11 (+3 EV)	24%	Lorry	208357	52%	€1,588,100	€224,348
	Pickup (HCV)	128.83	29%	Lorry	9	16%	Pickup (HCV)	211,915	17%		
	Van	39.26	9%	Pickup (HCV)	8	14%	Van	169,531	9%		
	Pickup (LCV)	27.22	6%	Pickup (LCV)	7	12%	Pickup (LCV)	54,707	5%		
	Pickup & Tipper	23.8	5%	Ride on Lawnmower	3 (+1 GD) ⁴	7%	Velocity Patcher	12,373	5%		
Newry, Mourne and Down District Council	RCV	370.15	55.30%	RCV	54	33%	RCV	372,618	71%	£14,568,722	£1,927,828
	Tipper	122.68	18.30%	Van	45	28%	Sweeper	99,361	12%		
	Sweeper	49.44	7.40%	Tipper	18	11%	Van	209,404	5%		
	Van	48.49	7.20%	Tractor	8	5%	Tipper	123,497	5%		

³ Unless specified the number of vehicles refers to diesel operated vehicles. The number of EV or GD vehicles are additional to the number of conventional diesel vehicles.

⁴ GD = green diesel

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



	Average Annual GHG Emissions (%) for vehicle type (Top 5 % Contribution)			Fleet Breakdown (Top 5 % of fleet)			Average Annual Distance Travelled and Fuel Usage (Top 5 based on Fuel Usage)			Capital Value and Operational Costs (All vehicles in fleet)	
	Vehicle Type	GHG Emissions (%)	Contribution (%)	Vehicle Type	Count	Percentage	Vehicle Type	Distance (km)	Fuel Usage (%)	Capital Value	Operational Costs
	Hook Loader	41.94	6.30%	Mower	4	2%	Tractor	3,621	2%		

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.

PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



2.7 Characterisation of Local Authorities and their Functional Area

A brief characterisation of each of the LAs and their respective functional areas was carried out to facilitate an understanding of how the remit, functions and services provided by each LA and the nature and geography of their functional area may affect vehicle related GHG emissions. This characterisation is presented in Table 2-15.

CLIENT: Armagh Banbridge and Craigavon Borough Council, Ards and North Down Borough Council, Louth County Council, Monaghan County Council, Newry Mourne and Down District Council & East Border Region.
PROJECT NAME: A Feasibility Study on the Adoption of Alternative Fuel Vehicles for Local Authorities



Table 2-15: Characterisation of Local Authorities and their Functional Area

Local Authority	Vehicle Fleet GHG Emissions (tCO ₂ -eq)	Population	Size of Functional Area (km ²)	Geography of the Local Authority Functional Area	Likely Effect Local Area has on GHG Emissions
Armagh Banbridge and Craigavon Borough Council	1,836.15	214,090	1,336	The functional area covers parts of counties Armagh and Down, taking in the upper Bann valley and much of the southern shore of Lough Neagh as well as Armagh city.	The functional area is relatively densely populated. Naturally, the level of LA services would be higher in a densely populated area with more demand for services. As a NI LA, ABC are responsible for the provision of residential and commercial waste management services and therefore have a sizeable fleet of waste collection vehicles which contribute to GHG emissions. The LA functional area is quite large relatively, likely resulting in increased travel distances and associated vehicle GHG emissions.
Ards and North Down Borough Council	1,138.08	160,864	460.8	The functional area covers the Ards Peninsula, most of Strangford Lough and the southern shore of Belfast Lough.	The functional area is relatively densely populated. Naturally, the level of LA services would be higher in a densely populated area with more demand for services. As a NI LA, AND are responsible for the provision of residential and commercial waste management services and therefore have a sizeable fleet of waste collection vehicles which contribute to GHG emissions.
Louth County Council	429.38	128,884	826	Louth is a small but densely populated county in the north east of the Republic of Ireland. Louth is bordered by four counties – Meath to the south, Monaghan to the west, Armagh to the north, and Down to the northeast. It is bounded to the east by the Irish sea. The significantly sized towns of Drogheda and Dundalk are situated in Louth	The functional area is relatively densely populated. Naturally, the level of LA services would be higher in a densely populated area with more demand for services. LCC are not responsible for residential or commercial waste management services as an NILA, therefore vehicle fleet emissions are substantially lower than GHG emissions associated with NI fleets due to minimal waste collection vehicles being in operation. Vehicle GHG emissions are likely to be less given that vehicle travel distances are lower by comparison to other LAs due to the small size and extent of the county.



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Local Authority	Vehicle Fleet GHG Emissions (tCO ₂ -eq)	Population	Size of Functional Area (km ²)	Geography of the Local Authority Functional Area	Likely Effect Local Area has on GHG Emissions
Monaghan County Council	447.71	61,386	1,295	The functional area has a land area of 500 square miles and is the most northerly inland county in the Republic of Ireland. Monaghan is bordered by six counties - Louth, Meath and Cavan to the south, and Armagh, Tyrone and Fermanagh to the north.	Monaghan is a relatively small county in Ireland. It has a low population density, with no major cities being present in it. The area is characterized by the presence of drumlins. There are also several mountains in the county, including Slieve Beagh. The level of vehicle fuel use and associated GHG gas emissions is relatively high for MCC, which is likely due to the geography of the area and dispersed nature of settlement in the area by comparison to the more urbanized county of Louth, for example.
Newry Mourne and Down District Council	669.88	180,012	1,634	The functional area covers the Southeast of Northern Ireland, including southern County Armagh and large parts of County Down. It incorporates all of the Mourne Mountains and much of the Ring of Gullion, both designated as an Area of Outstanding Natural Beauty. The area has an extensive coastline stretching from Strangford Lough in the north to Carlingford Lough, in the south and borders counties Louth and Monaghan in the Republic of Ireland. The principle population centres are Newry in the south of the district, and Downpatrick in the north.	As a NI LA, NMD are responsible for the provision of waste management services and therefore have a sizeable fleet of waste collection vehicles which contribute to GHG emissions. In contrast to other NI LAs, NMD have fewer vehicle numbers, use less fuel per year and their vehicles travel lower distances. Consequently, their vehicle related GHG emissions are relatively low for a county of its size and population and geographic characteristics.

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3. CONTEXT ANALYSIS

A structured assessment of the main macro-environmental factors that affect and influence the adoption of alternative fuel vehicles in the East Border region has been undertaken to inform this study. This has involved the carrying out of focussed PESTLE analysis and SWOT analysis.

PESTLE stands for Political, Economic, Social, Technological, Legal, Environmental. PESTLE analysis involves an examination of macro-environmental relevant to each of these areas. In this case, PESTLE Analysis has been carried out to develop a clear understanding of the main macro-environmental drivers and barriers that affect and influence a LA adopting alternative fuel vehicles in the 'East Border' region of the island of Ireland. A summary of the PESTLE analysis undertaken is provided in Table 3-1.

SWOT stands for Strengths, Weaknesses, Opportunities and Threats. SWOT analysis has taken place to identify the main Strengths, Weaknesses, Opportunities and Threats associated with a LA adopting alternative fuel vehicles in the 'East Border' region of the island of Ireland. A summary of the SWOT analysis undertaken is provided in Table 3-2.

The context analysis presented below is a succinct distillation of a comprehensive literature review undertaken to inform this study generally. It is generally high-level and non-exhaustive in nature. It considers macro-environmental factors relevant to all alternative fuel vehicle options considered under this study. Concise and ordinary language has been used rather than overly technical language for ease of reading and to aid clarity and understanding. Detailed source referencing has not been provided for the same reason; however, all sources of information can be provided upon request.

The context analysis has also been informed by ongoing consultation with the relevant LAs and the Stakeholder and Industry Engagement carried out (as detailed in Section 4 of this report).



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Table 3-1: PESTLE Analysis

	Drivers	Barriers
Political	<p><u>Republic of Ireland</u></p> <ul style="list-style-type: none"> • EU level policy (e.g., European Green Deal, RePowerEU) supports the accelerated development of clean energy in in the EU and the RoI broadly. • Under the Climate Action and Low Carbon Development Act (as amended) RoI LAs are required to produce Local Authority Climate Action Plans (LACAPs) specifying the adaptation and mitigation measures to be adopted by the Local Authority to ensure a reduction in organizational and sectoral GHG emissions. These plans will have synergies with the ambitions of this study. • The RoI national Climate Action Plan 2023 (CAP23) requires a reduction of public sector GHG emission by 51% by 2030. It will be a key driver in relation to the adoption of alternative fuel. Some key examples of how it will drive the adoption of alternative fuels in LAs are presented below: <ul style="list-style-type: none"> ○ CAP23 requires the development of climate action planning expertise in LAs (e.g., climate action teams, Local Authority Climate Action Training Programme (RoI)). ○ CAP23 has an ambition to accelerate the electrification of road transport. It defines 2025 and 2030 in relation to fleet electrification. ○ CAP23 proposes developing a regulatory roadmap for green hydrogen use (Action reference: EN/23/7). ○ CAP23 requires the biofuel blend rate to be increased successively to E10 (10% Ethanol) and B20 (20% Biodiesel equivalent) in the RoI by 2030. 	<ul style="list-style-type: none"> • Political opinion can act as a barrier to more ambitious climate action initiatives broadly. The lack of political, public or pressure group acceptance of the transition to the use of a particular alternative fuel vehicles may act as a barrier. • Members of the public and/or lobby groups may object to and challenge the roll out of alternative fuel related infrastructure (e.g., the development of a hydrogen plant or an Anaerobic Digestion facility in a locality).



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	Drivers	Barriers
	<ul style="list-style-type: none"> ○ Green Public Procurement processes are being promoted in RoI under CAP23 (e.g., Green Public Procurement (GPP) Criteria Search tool, GPP training). ○ Carbon budgets and Sectoral Emission Ceilings have been defined for RoI by CAP23 to spur GHG emission reductions across all sectors of society including the public sector and the transport sector. ○ CAP23 targets increasing Biomethane production to 5.7 TWh of Biomethane and the construction of 200 new Anaerobic Digestion (AD) plants in the RoI by 2030. ● Climate Action Regional Offices (CARO) in RoI support LA climate action planning and GHG emission reduction initiatives. ● Zero Emission Vehicles Ireland (ZEVI) was established in the RoI in July 2022 as a dedicated office to support consumers, the public sector, and businesses to continue to make the switch to zero-emission vehicles. ● The RoI national Electric Vehicles Charging Infrastructure Strategy 2022 – 2025 was published in January 2023 to support the roll out of electric charging infrastructure. ● The RoI's Office of Government Procurement (OGP) has drawn up fixed price procurement frameworks for the supply of long and medium range battery electric passenger cars and vans to public sector bodies. These Frameworks will greatly assist government departments and bodies to purchase electric cars and vans. ● Forward planning is taking place in the RoI to promote alternative fuel sectors (e.g., Renewable Transport Fuel Policy 2023-2025, Bioeconomy Action Plan, National Hydrogen Strategy, National Biomethane Strategy, National Policy Framework on Alternative Fuels Infrastructure for Transport in Ireland 2017 - 2030). 	



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	Drivers	Barriers
	<ul style="list-style-type: none"> Renewable Fuels for Transport Policy Statement (November 2021) - Encourages biofuel incentives and supply. Focusses on: Biofuels produced from User Cooking Oil and Category 1 and 2 Animals fats. <p><u>Northern Ireland</u></p> <ul style="list-style-type: none"> A Climate Action Plan for NI covering 2023 to 2027 is in the process if being developed. This plan will support the promotion of clean energy across society including in the transport sector. NI Energy Strategy is supportive of the transition to 'Net Zero' and support investment in Clean Energy in NI. An objective of this strategy is to 'Support the transition to low and zero carbon fuels for vehicles.' The UK Transport Decarbonization Plan (July 2021) supports vehicle fleet decarbonization in NI. Forward planning is taking place in the UK/NI to promote alternative fuel sectors (e.g., National Hydrogen Strategy, Biomass Strategy). It is anticipated that future public body carbon accounting obligations will be introduced by DAERA in the near future. This will require LAs to quantify and report on their GHG emissions including Transport related GHG emissions. 	
Economic	<ul style="list-style-type: none"> Carbon tax increases in both RoI and NI will increasingly compel organizations toward the adoption of alternative fuel vehicles that give rise to less GHG (CO₂eq) emissions (e.g., RoI 2020 Finance Act will increase carbon tax in the RoI successively until the carbon tax rate reaches €100/tonne by 2030). RTFO in RoI and UK/NI will serve to incentive the use of alternative fuels. 	<ul style="list-style-type: none"> Limited supply of alternative fuel vehicles (e.g., electric HDVs). There is also an increasing demand for such vehicles internationally which limits stock availability. Limited supply of certain alternative fuels (e.g., biofuels, biomethane). Increasing demand from other, non-transport sectors (e.g., heating) could divert supplies elsewhere. Current alternative fuel market instability exists.

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	Drivers	Barriers
	<ul style="list-style-type: none"> In the RoI, under the Electric Vehicles Charging Infrastructure Strategy 2022 – 2025, €100 million is to be spent on charging infrastructure from now until 2025. The UK Transport Decarbonization Plan commits £1.3 billion investment charging infrastructure in the UK from 2021 to 2025. A variety of financial supports can be availed of by LAs in RoI to promote the development of alternative fuel vehicles (e.g., SEAI grants for the installation of on-street and site EV charging points). NI LAs have access to some degree of UK Hydrogen Funding (e.g., Net Zero Hydrogen Fund). There is a 'cost of doing nothing' associated with the continued use of Diesel as a vehicle fuel. For example, increasing carbon taxes in RoI the cost of diesel will increase in the price of diesel from c.€1.90 to c. €2.06 by 2030 and c. €2.50 per litre by 2050. Failure to achieve sectoral GHG emission reduction targets may also result in non-compliance fines in the future. 	<ul style="list-style-type: none"> Substantial costs involved in retrofitting existing vehicle fleet or procuring new alternative fuel vehicles, and developing associated, necessary refuelling infrastructure. Significant upfront capital investment required. Biofuel costs are typically higher than the cost of diesel (e.g., HVO ca. 20c/l dearer than diesel in RoI and ca. 50p/l dearer than diesel in NI). Lack of price certainty for certain renewable fuels (e.g., Biomethane). Higher biofuel blending rates may affect vehicle warranties. Retrofitting of vehicles may affect vehicle warranties generally. Fleet operators are currently constrained in adopting alternative fuel vehicle due to a lack of sufficient financial incentives. Limited supply of certain alternative fuels on the island of Ireland currently (e.g., HVO). Strategic planning is required to secure ongoing alternative fuel supply.
Social	<ul style="list-style-type: none"> There is significant 'buy in' from each East Border region LA covered under this study. Each LA already has firm plans and commitments to implement climate action to reduce organizational and functional area GHG emissions contributions (e.g., prospective Monaghan County Council Climate Action Plan 2024 - 2029), prospective Louth County Council Climate Action Plan 2024- 2029, Ards and North Down Roadmap to Sustainability, Armagh City, Banbridge, Craigavon Borough Councils Net Zero Road Map, Newry, Mourne and Down prospective Sustainability & Climate Change Strategy. Gas network operators in both RoI and NI have ambitions to decarbonize gas networks using Biomethane. There is a strong AD sector in NI which can support the possible transition to the use of Biomethane as an alternative fuel. 	<ul style="list-style-type: none"> Efficient activation of efforts at local authority level a challenge. Local authority organisational barriers may affect the adoption of alternative fuels (staffing, financial resourcing, resistance to change, inter-departmental coordination) The adoption of alternative fuel vehicles will necessitate the roll out of training on the use, operation, maintenance and servicing of these vehicles within each LA. This will be an organizational challenge. New skills and training required for alternative fuel deployment across society (e.g., in the area of Hydrogen development). Need to positively change people's views and behaviours to promote the uptake of alternative fuels , especially the views of those who will have responsibility for rolling out alternative fuel initiatives (e.g., senior management, fleet managers etc.)



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	Drivers	Barriers
	<ul style="list-style-type: none"> • There is strong level of academic research and innovation capability in the area of alternative fuels in the RoI and NI (e.g., at the Belfast Metropolitan College or University of Galway). • Several LAs in NI and RoI have progressed adopting alternative fuel vehicles (e.g., Belfast City Council, Fingal County Council, Cork County Council etc.). Their experience could be leveraged to support this project. 	<ul style="list-style-type: none"> • Negative public perception and fundamental scepticism may need to be overcome. Negative perception may be linked to perceived lack of feasibility and sustainability associated with transitioning to a particular alternative fuel, for example. • Uncertainty about operational performance - organizational hesitance in switching to certain alternative fuels. • Limited experience and safety concerns about more novel technologies such as hydrogen fuels.
Technological	<ul style="list-style-type: none"> • Existing diesel storage and supply systems and infrastructure can be more readily utilized to facilitate the storage and supply of liquid biofuels (such as HVO). • The Electric Vehicles Charging Infrastructure Strategy 2022 – 2025 (RoI) and Action Plan for Electric Vehicle Charging (NI) support the roll out of charging technology and infrastructure across the island of Ireland (e.g., in RoI - high-powered chargers every 60 km on our motorway network as well as home/apartment charging, residential neighborhood charging (including new mobility hubs), destination charging and en-route charging). • The FASTER Project is a joint initiative by partners in Scotland, Ireland and Northern Ireland to support the overarching ambition to transition to low carbon transport systems. The project partnership will implement the physical roll out and installation of 73 rapid (50KW capacity) electric vehicle charging stations, some of which will be in the Easter Border area. • Existing gas network infrastructure can be more readily re-utilized for the supply of Biomethane and Hydrogen in the long term. • Gas network providers in both RoI and NI have firm plans to decarbonize their gas supply networks using AD. 	<ul style="list-style-type: none"> • Limited supply of people and organizations capable of maintaining and servicing alternative fuel vehicles. • Further technological advances required to better promote use of alternative fuel HDVs. • The mixed nature of LA fleets means that there are no scalable technological solutions for fleet decarbonization. A mix of appropriately tailored technological solutions will be required to successfully achieve LA fleet decarbonization. This adds complexity to the process of transitioning LA vehicle fleets to net zero GHG emissions. • Grid energy supply capacity and infrastructure in RoI and NI will need to increase to accommodate the roll out of electric vehicles. • Infrastructural upgrades will be required at LA sites to facilitate storage/refuelling of alternative fuel based vehicles (e.g., HVO storage tank development, sub-station upgrades to facilitate electric charging infrastructure). • Potentially more maintenance required for certain alternative fuel systems - (E.g., Biodiesel tanks need to be cleaned for bugs and bacteria regularly (less so if used regularly)).



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	Drivers	Barriers
	<ul style="list-style-type: none"> • A rapidly expanding wind energy sector and a growing solar sector in both RoI and NI will result in the decarbonization of grid electricity in the medium to long term. This will also create further opportunities to produce 'green' hydrogen using electrolyzers at wind farm installations. • Energy providers are supporting the uptake of EV use by providing energy supply price plans that support EV use (e.g., lower night-time tariffs for charging vehicles overnight). • The existing Gencomm Hydrogen may compliment of support the planning, adoption and roll out of future Hydrogen related projects on the island of Ireland. • The prospective banning of new fossil fuel based in the 2030s is compelling vehicle manufacturers to transition to producing alternative fuel based vehicles, including net zero emission vehicles. 	<ul style="list-style-type: none"> • Current absence of adequate public refuelling infrastructure for alternative fuel vehicles (e.g., BioCNG, electric and hydrogen related infrastructure). Still very few CNG fuelling stations in the country. Not many of these stations in or around the East Border region. • Developers need undertakings from organizations to expand their alternative fuel vehicle fleets and to continually purchase a particular alternative fuel over the long-term before committing to developing refuelling installations. • Electric vehicles can be significantly limited by distance they can travel and route topography conditions (especially electric HDVs). • Further research and efforts are required to determine the feasibility of upgrading existing internal combustion engine vehicles to EV, for example.
Legal	<p><u>Republic of Ireland</u></p> <ul style="list-style-type: none"> • EU law broadly supportive of transition to alternative fuels (e.g., Fit for 55). • Prospective EU law requiring the phase out of internal combustion engines in new cars and vans to be adopted by 2035, with a possible phase out of ICEs in HDVs by 2040. • The Climate Action and Low Carbon Development Act (as amended) provides a statutory underpinning to climate action in the RoI. It sets out actions that must be taken to ensure delivery of commitments and a target to reduce GHG by 51% by 2030 and to achieve net zero GHG emissions by 2050. It is supportive of decarbonization initiatives. 	<ul style="list-style-type: none"> • Certain Alternative Fuel industries will be subject to strict planning, environmental, waste management, health and safety, major accident and animal-by-product related legislation and regulation. Ensuring compliance with such regulations (e.g., for an Anaerobic Digestion facility producing Biomethane) will require significant resources and will incur significant cost.

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	Drivers	Barriers
	<ul style="list-style-type: none"> Renewable Transport Fuel Regulations 2023 supports increasing biofuel blend rates in RoI. The Regulations incentivise certain renewable transport fuels including HVO and Biomethane (which can be more readily used for HDV decarbonization). The Regulations support the Climate Action Plan E10/B20 target by 2030 and complement further targets for the production of Biomethane and the use of green hydrogen in transport into the future. The current RoI Renewable Transport Fuel Obligation (RTFO) scheme in RoI places an obligation on suppliers of mineral oil to ensure that 16.985% (by energy content) of the motor fuel (gasoline and motor diesel) placed on the market is renewable i.e., bioethanol and biodiesel. The RTFO is provided with a statutory underpinning by the RoI Renewable Energy Regulations. The European Clean Vehicles Directive promotes the uptake of low and zero-emission vehicles by setting legally binding targets that public sector bodies must achieve through public procurement processes. These targets also apply to the purchase, lease, rent, hire-purchase and relevant services contracts also. The targets will become more stringent from 2026. The European Clean Vehicles Directive reinforces and gives impetus to the achievement of emission reductions targets under national climate policy. <p><u>Northern Ireland</u></p> <ul style="list-style-type: none"> UK Government has proposed a complete phasing out of new diesel, petrol cars by 2030, GHG emitting hybrids LGVs by 2035 and GHG emitting HDVs by 2040. 	



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	Drivers	Barriers
	<ul style="list-style-type: none"> • UK Climate Change Act 2008 - requires a UK Climate Change Risk Assessment every five years and informs the Northern Ireland Climate Change Adaptation Programme (NICCAP). NICCAP2 (2019-2024) currently in place sets out NI's climate change adaptation approach. • The Climate Change Act (Northern Ireland) 2022 (Act) sets a target of an at least 100% reduction in net zero greenhouse gas (GHG) emissions in NI by 2050. There is a legal requirement on all NI departments to exercise their functions, as far as is possible to do so, in a manner consistent with the achievement of the targets of the Act and carbon budgets set under it. • The UK Alternative Fuels Infrastructure Regulations 2017 (AFIR) supports and promotes the development of electric and hydrogen charging infrastructure in NI. • The UK Renewable Transport Fuel Obligation (RTFO) is the UK Government's key measure to incentivise the supply of low carbon fuel in the UK/NI. The RTFO has set a 2032 target for 14.6% of road transport fuel to be low carbon fuel. 	
Environmental	<ul style="list-style-type: none"> • Policies supporting and promoting the development of sustainable transportation are increasingly being embedded in national, regional and local land use planning frameworks (e.g., the use of electric charging infrastructure related development management standards, RoI National Development Plan 2021-2030 Policy NSO 4: Sustainable Mobility). • In addition to reducing GHG emissions associated with transport, the development of alternative fuel sectors has the potential to promote resource efficiency and the circular economy (e.g., the recycling of used cooking oil to produce HVO). 	<ul style="list-style-type: none"> • Certain alternative fuels could potentially result in significant lifecycle GHG emissions (e.g., if importing biofuel feedstocks from abroad). • The development of the alternative fuels sector in both RoI and NI is limited by planning and environmental constraints and challenges (relating to bioenergy facilities, for example). Grants of planning consent for infrastructural development are often subject to planning appeals and legal challenge in the form of judicial review. This is a significant constraint for the alternative fuels sector.



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	Drivers	Barriers
		<ul style="list-style-type: none"> The production of certain alternative fuels may result in adverse environmental upstream or downstream environmental impacts (e.g., traffic or odour at an anaerobic digestion facility, improper disposal of waste electric vehicle batteries, adverse land use change associated with bioenergy feedstock production).



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Table 3-2: SWOT Analysis

Strengths	<ul style="list-style-type: none"> • LA organizational 'Buy In' and commitment to climate action and transitioning to alternative fuel vehicles. • LA resourcing availability and in-kind contribution in support of this project and the transition to alternative fuels generally. • In-house sustainability, engineering, energy and vehicles fleet management expertise and knowledge within each LA. • East Border Region support and in-kind contributions. • Belfast Metropolitan University support and in-kind contributions. • Extensive policy support. • Extensive forward planning taking place in support of transitioning to alternative fuels. • Extensive legislative and regulatory support in support of the transition. • Wide network of supporting stakeholders. • Increasing financial incentives to transition to alternative fuel vehicles (e.g., carbon tax, RTFO). • Some level of funding support available in both ROI and NI for pilot projects and capital investment. • Significant alternative fuel infrastructural investment taking place (especially in the UK currently). • Access to significant UK Hydrogen funding (NI LAs only). • Strong level of academic research and innovation capability in the area of alternative fuels in the ROI and NI. • Planning and land use policy is becoming more supportive of alternative fuel sector development and sustainable transportation generally.
Weaknesses	<ul style="list-style-type: none"> • Substantial capital and operational costs involved in transitioning to alternative fuel vehicles. Cost of running a vehicle fleet based on alternative fuel likely to be significantly higher than running a vehicle fleet based on diesel in the present climate. • In the absence of funding to support with these capital and operational costs, costs associated with the decarbonisation of LA vehicle fleets will need to be borne by the LAs themselves. This may lead to higher rates being passed on to the public and may create 'just transition' issue and political issues, such as elected representatives being reluctant to approve initiatives due to the costs. • Alternative fuel market instability. • Limited supply of alternative fuel vehicles. Growing international demand for such vehicles further restricting supply • Limited supply of alternative fuel (e.g., limited HVO availability in the island of Ireland). • Often a lack of sufficient financial incentives to transition. • Lack of knowledge and training relating to the use and maintenance/servicing of alternative fuel vehicles. • The mixed nature of LA fleets means that there are no scalable technological solutions for fleet decarbonization. • Current lack of public refuelling infrastructure. • Need for the alternative fuel production and supply sector to comply with other stringent regulation (planning, environmental, health and safety etc.). • For some LA, there is currently a lack of vehicle tracking data, which would allow for the establishment of accurate GHG emission or cost baselines.



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<p>Opportunities</p>	<ul style="list-style-type: none"> • Extensive network of stakeholders who share an interest in transitioning to alternative fuel vehicle technology in both ROI and NI currently, including developers, fuel producers, suppliers and other users. Potential to connect with and partner such stakeholders exists. Potential to connect with suppliers and carry out pilot projects. • Potential for partnership or synergies with organizations responsible for rolling out charging infrastructure. • The promotion of the alternative fuel sector has the potential to lead to economic development and job creation. • The existing Gencomm Hydrogen may compliment of support the planning, adoption and roll out of future Hydrogen related projects on the island of Ireland.
<p>Threats</p>	<ul style="list-style-type: none"> • Current grid infrastructure capacity will not facilitate the widespread adoption of EVs, especially HDV EVs. • Planning and legal challenge to alternative fuel related infrastructure development. • Political opinion can act as a barrier to more ambitious climate action initiatives broadly. The lack of political, public or pressure group acceptance of the transition to the use of a particular alternative fuel vehicles may act as a barrier. • Uncertainty about operational performance - organizational hesitance in switching to certain alternative fuels. • Health and safety concerns relating to a particular alternative fuel (e.g., storage and use Hydrogen). • Certain alternative fuels may have unintended, negative environmental impacts. • Risk of certain alternative fuels being unsustainable.

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4. STAKEHOLDER ENGAGEMENT

In parallel with carrying out the baseline evaluation of each LAs vehicle fleet and contextual analysis, a highly focussed programme of Stakeholder Engagement in the area of Alternative Fuel development has been carried out.

4.1 Approach and Methodology

The Stakeholder Engagement process involved the following steps:

1. Completion of stakeholder analysis and initial engagement with stakeholders.
 - a. A variety of stakeholder categories were identified. Stakeholders were categorized under the following headings:
 - Organizations who have adopted Alternative Fuel technology
 - Government Departments and Public Bodies
 - Vehicle Providers
 - County and City Councils
 - Fuel and Energy Providers
 - Industry Bodies
 - b. Desktop research was undertaken to identify stakeholder contact details.
 - c. Initial engagement with stakeholders was carried out to determine interested in partaking in stakeholder phone consultation surveys. Stakeholders relevant to both the RoI and NI were consulted. Best endeavours were made to contact stakeholders, particularly public bodies.
 - d. The phone contact details for stakeholders were recorded.
2. Completion of stakeholder phone consultation surveys:
 - a. Phone consultation surveys with relevant, interested stakeholders were carried out. The surveys focussed on questioning and surveying stakeholder attitudes and views on - their understanding of Alternative Fuel technology and possible benefits associated with such; their interest in Alternative Fuel technology; Alternative Fuel related policy and legislation, their willingness to adopt Alternative Fuel technology for their vehicle fleet (if an end user); and their experience rolling out Alternative Fuel technology / their Alternative Fuel roll out ambitions and plans.
3. Recording and Analysis of Stakeholder Feedback.
 - a. Stakeholder engagement feedback and insights was carefully distilled, recorded and analysed.
4. Completion of Knowledge Awareness Events.
 - a. A select number of highly responsive and engaged 'key' stakeholders were identified. FT identified synergies between the goals of these stakeholder and the goals of this project and engaged with these key stakeholders with a view toward carrying out several knowledge awareness events.



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- b. Knowledge awareness events were carried out to develop an understanding of Alternative Fuel options. The following knowledge awareness events were carried out:
 - Attendance at an organised conference on Hydrogen development on the island of Ireland on 31/05/2023 run by Gencomm - a body that supports the development of Hydrogen.
 - A site visit to and walkaround of Gas Network Ireland's CNG refuelling station situated in Virginia, Co. Cavan on 23/06/2023
 - Attendance at a remote meeting with Indaver on 28/06/2023 on proposed Hydrogen production/refuelling station development at for their Waste to Energy site in Duleek, Co. Meath.
 - A meeting with Nicholl Oils on 26/07/2023 - one of Northern Ireland's largest fuel distributors - to develop an understanding of their alternative fuel products, and transiting vehicle fleets to be powered by these alternative fuels.
 - A remote meeting with Dr Andrew Hagan, Director of Element 2, a Hydrogen refuelling station development company - to discuss the approach and processes involved in developing regional Hydrogen Hubs.

A summary of the stakeholder consultation and knowledge awareness events is presented below.

4.2 Stakeholder Phone Consultation Surveys

In total, 116 stakeholders were contacted. Phone consultation surveys were carried out with 29 stakeholders who expressed an interest in participating. A detailed record of stakeholder phone consultation survey feedback has been maintained and has been provided to each participating LA. The feedback is opinion/belief based in nature and should be considered as inherently factual.

For confidentiality reasons, only a distilled summary of this feedback has been provided in this report. This summary is presented below. The feedback from these phone consultation surveys has served to inform the Alternative Fuel Option Analysis carried out for this study (which is documented in Section 6 of this report) and the development of sample strategic roadmaps for each LA for achieving a net zero vehicle fleet (which is discussed in Section 7 of this report).

Table 4-1: Summary of Phone Consultation Feedback

Category of Organization	Summary of Phone Consultation Feedback
Organization who has adopted Alternative Fuel technology	<ul style="list-style-type: none"> • EV charging infrastructure viewed as an important consideration. • Some organizations advised against the practice of retrofitting vehicles. This presents challenges around warranty. • Vehicle manufacturers and suppliers should be responsible for driving the choice of alternative fuel vehicles in the market. • Electrification of RCVs is possible. Some challenges in relation to RCVs. Distance to waste destination and range of vehicle are an important consideration. Double shifts are a challenge for EV RCVs. • Electric RCVs are ca. double the price of diesel RCVs and the cost of infrastructure is also significant. • Local air quality impacts are a potential constraint. This is a downside of using Biodiesel or HVO as a fuel source.

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Category of Organization	Summary of Phone Consultation Feedback
	<ul style="list-style-type: none"> • Where an organization develops a large fleet of electric vehicles this leads to a significant power demand. This may require the development of additional supporting infrastructure. • Driver training is crucial. • Suppliers not educated enough about EVs • Electric trucks not suitable for motorways or hilly areas. Specific route needs to be worked out – less intensive. • EV RCV won't be as productive or flexible as a diesel vehicle. • Organizations also exploring gas powered vehicles but may not have access to supply depots and too expensive to install their own supply infrastructure.
Government Department and Public Body	<ul style="list-style-type: none"> • Renewable Transport Fuel Obligation in ROI and UK/NI supports AF transition. • Hydrogen will most likely be not widely available until post 2030. Likely that there will be a focus on electric until 2030 then hydrogen after that. • The use of CNG/BioCNG for internal combustion engines is considered to be transitional in nature. • New Internal Combustion Engines vehicles will no longer be on sale by the 2030s. • Biomethane can be used in existing vehicles with some retrofitting. • Main barrier to electric is that charging infrastructure needs to be in place. • Alternative Fuel HDV Grant is available and is Administered through TII. It currently promotes a transition to CNG, NG, Electric and Hydrogen vehicles. Aimed at the private sector. This grant makes up some of the cost difference. (Relevant to ROI only) • Toll reduction scheme for AF vehicles - Electric and Hydrogen. (Relevant to ROI only) • Road Haulage Strategy 2022 - 2031: targets - 30% of HDV sales to be net zero by 2030. 100% by 2040/2050. These targets originate from a global Memorandum of Understanding. (Relevant to ROI only) • Re. EU Proposal for CO₂ emission from HDVs. Current proposal - CO₂ emission to reduce by 90% by 2040. (Relevant to ROI only) • Regarding Alternative Fuel Infrastructure Regulations. These define what will need to be provided in Ireland in terms of high-powered infrastructure charging. (Relevant to ROI only) • Substantial supports for Hydrogen in UK/NI. Less support for biofuels (Relevant to NI only)
Vehicle Provider	<ul style="list-style-type: none"> • Varying degree of motivation to promote alternative fuel vehicles. May only be driven by customer demand and inquiries. • There is a legal motivation to ensure that a percentage of sales are EV and alternative fuels. • Still considerable apprehension among customers to adopt alternative fuels. • EV HDVs are in their infancy. There are already EV HDVs on the market, but limited availability. • LNG HDV options are also available but limited availability on the Irish market. • There is some movement towards HVO.



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Category of Organization	Summary of Phone Consultation Feedback
	<ul style="list-style-type: none"> • Commercial EV vehicles aren't going to work as well with every type of operations and function. • EV RCVs are available on the market - but limited availability. • Many providers still only have conventional diesel engines on the market.
County and City Councils	<ul style="list-style-type: none"> • Knowledge of alternative fuels may be limited. • Have made some investment in EV vehicles but entirely successful due to distance limitations. • Mixture of alternative fuels will be required with HVO as a stop gap, hydrogen for heavy goods and electric for lighter vehicles. • Investigating electrical requirements e.g. power bank requirements. • There are logistical issues and concerns with them being close to residential areas. May be limited by old infrastructure e.g. insufficient electrical supply. • HVO is preferred short-term option. • CNG not an option due to significant cost increase, no policy support, insufficient infrastructure. • Preferred approach is to trial options and monitor progress. • Already use fuel management systems to track fuel use
Fuel and Energy Provider	<ul style="list-style-type: none"> • Several companies involved in developing AD facilities throughout Ireland. • Significant portion of biomethane produced may be sold for use as an alternative fuel. This will be driven by the RTFO. • Developing fuel supply stations at AD facilities not viable due to logistical and operational challenges including planning and environmental constraints. • AD facility operators may just sell fuel to already established market operators, at their own depots. • There is interest in the development of CNG hubs between fuel providers and service stations operators. • Means to make development and supply of biomethane more financially viable is to establish supply contracts with users. • Barriers to roll out of biomethane include: <ul style="list-style-type: none"> ○ Not competitive enough compared to other fuels. ○ Limited number of biomethane suppliers and CNG fuelling stations in the country is a significant limitation. ○ More stations and injection plants needed to facilitate roll-out. • Higher incentives needed for hauliers to drive adoption of alternative fuels in the sector. • EVs for HDV is not a viable option. • Fuel providers are keen to get biomethane into the network and there is a degree of promoting and incentivizing happening. • Development of Biomethane slow due to lack of policy support. • Government targets around Biomethane in RoI Climate Action plan will however support development. RoI Government developing Renewable Heat Obligation and Biomethane Strategy, which will also support development of Biomethane. To be completed in 2030.

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Category of Organization	Summary of Phone Consultation Feedback
	<ul style="list-style-type: none"> • A renewable gas certification scheme was set up in ROI. Supported by legislation with S.I. No. 350/2022 - European Union (Renewable Energy) Regulations. The CRU has a review/validation function under the legislation. • More public CNG stations are being rolled out. Locations are often in the vicinity of main motorway networks. • Some focus on promoting CNG and BioCNG in the commercial sector. • Connections are being developed with some L.As such as Kildare County Council. • HVO is supplied at several forecourts. • HVO is the focus for many fuel providers at the moment. • May be limitation on the sale of HVO in NI by fuel providers based in the Rep. of Ireland due to customs and revenue restrictions and rules. • HVO is regarded as a transition fuel to help with carbon/climate targets but isn't not a long-term solution. • Proof of sustainability is supported by using Proof of Sustainability Certificates in accordance with the Biofuel Obligations Scheme. • HVO is primarily sourced from refineries in Europe primarily created in Finland (Neste company), and shipped from Rotterdam. • BP are constructing a HVO plant in the UK. • Don't feel like there are any significant barriers to the adoption of HVO for L.As. • There are also facilities established that accept and process HVO. • Some minor maintenance issues associated with HVO e.g., reset injectors, filter changes. Increased filter changes can be attributed to cleaning agent added to HVO which causes increased frequency of filter changes but will return to normal after ca. 6 months, depending on use. • HVO price is an issue, especially in NI where cost is significantly higher than diesel • Energy providers are proposing to use excess energy to generate hydrogen gas for fuel. • Hydrogen policy is unclear. • Approach toward developing Hydrogen - Identify demand areas and synergies between possible end users. • Need to build economy of scale around hubs. Joint venture approach typically necessary. • The EU are more supportive of Hydrogen projects. Provide better funding supports. • Hydrogen powered vehicle options – Mercedes and Volvo have a joint venture to develop a fuel cell truck. Lots of companies just doing left hand vehicles in Europe which is a constraint. • Alternative fuels is becoming a more core aspect of fuel providers businesses.



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Category of Organization	Summary of Phone Consultation Feedback
Industry Bodies	<ul style="list-style-type: none"> • Would consider AD to be a prominent source of alternative fuel i.e. biomethane in the East Border Region. • Blended biodiesel is an immediate option for reducing GHG emissions from a vehicle fleet. Benefit of Biodiesel – Organizations do not have to modify their existing vehicle fleets based on diesel • Blending issues - Blend limits – Biodiesel. Can’t blend above 7% into regular diesel without affecting quality specifications. Higher blend of biodiesel - Fuel problems won’t be covered under warranty. • Biodiesel tanks – need to be cleaned for bugs and bacteria regularly. Less of an issue if used regularly. • Blended HVO is also an immediate option that can be looked at also. • Common issues for fleet operators in relation to adopting alternative fuels – Financial incentives aren’t there. • Use of Biomethane as an AF less constrained than biodiesel. Not as much choice when it comes to Biomethane vehicles, however. • AFs e.g., Biomethane feasible for vehicles that use dedicated depots and routes. Less possibility of unforeseen excessive fuel use due to travel on high speed roads or in hilly areas. • Opportunities in NI to utilize wind farms to produce Hydrogen (using Electrolyzer technology). Electrolyzing stations no longer need to be beside windfarms and can be located closer to urban centres to facilitate fuel supply. • Not enough of an uptake in EVs (too expensive) • Not enough financial support to adopt alternative fuels

4.3 Knowledge Awareness Events

As part of this study FT conducted several knowledge awareness events to gain valuable insight and understanding of Alternative Fuel technology and possible benefits associated with such. The visits also had the added benefit of assisting in steering further stakeholder engagement and identifying additional interested parties that may provide added value to the stakeholder engagement process.

A summary of key findings and insights gained from this engagement is presented in Table 4-2:

Table 4-2: Summary of Knowledge Awareness Events and Key Learnings

Event Description	Summary of Event and Knowledge Gained
Nicholl Oils - Presentation provided to project work group by NO, one of Northern Ireland largest fuel distributors. Presentation was made to	<p><u>Background</u></p> <ul style="list-style-type: none"> • Nicholl Oils rolling out HVO at depot sites across NI. • Can accommodate trial at LA sites and provide infrastructure support (i.e. banded storage tanks). <p><u>Key Knowledge and Insights</u></p> <ul style="list-style-type: none"> • No ‘silver bullet’ for decarbonization. A mixture of Alternative Fuel (AF) options will be needed.



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Event Description	Summary of Event and Knowledge Gained
<p>representatives of the five Local Authorities and FT.</p>	<ul style="list-style-type: none"> • Ban on the purchase of internal combustion engines (ICE) in the 2030s. Important to note the German derogation in connection to this – as long as low carbon fuels are used in ICEs. Not the case in the UK, but they are likely to follow suit. • Tailpipe and lifecycle emissions need to be considered when evaluating AF options. • Battery Electric Vehicles (BEV) – Substantial embedded GHG emissions. BEVs must drive a certain mileage before achieving a ‘payback.’ • UK and EU policy – Only focusses on tailpipe GHG emissions. • Some EV options: • Option 1 – BEV – ‘Emission Elsewhere Vehicles.’ Can only be used for light duty and short distance applications. • Option 2 - Fuel Cell Electric – Noted that gas infrastructure can be used to facilitate Hydrogen in the future. Hydrogen is similar in appearance and function to CNG/LNG. • Option 3 – H2 Gas ICE Vehicle – Good for long distance and heavy duty applications. • Noted that Biodiesel and HVO are different – Biodiesel is a blend of biodiesel and diesel. HVO based on animal fats and cooking oil. • Emission specific solutions required for organizations. Eclectic approach required. • NO recommend using 100% HVO but blending can take place to reduce price. • Concern about HVO sources and sustainability credentials. There should be no palm oil input or ILUC impact – this is controlled by EU Biofuel related legislation – REDII. • HVO Advantages: <ul style="list-style-type: none"> ○ 90% GHG emission reductions seemingly with HVO – when considering tailpipe and lifecycle GHG emissions. ○ ‘Drop in’ diesel replacement. ○ Blends naturally with diesel. ○ Endorsed by all truck manufacturers for all ‘E6’ engines. ○ No warranty issues. ○ HVO less environmentally toxic. ○ Biodegradable. ○ HVO has better cold start characteristics than diesel. ○ Results in reduced Ad Blue usage. ○ HVO is a cost saver compared to other AFs – no CapEx. ○ ‘Buys time’ for organization to consider long-term options. ○ HVO has EN Certification. ○ Tailpipe GHG emission reductions measured between 7 – 30%. ○ Stable supply of HVO ○ Possible removal of HVO excise in Northern Ireland in Autumn budget. ○ Possible duty breaks on HVO in the UK. ○ HVO can also be used for home heating and on-site power.

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Event Description	Summary of Event and Knowledge Gained
	<ul style="list-style-type: none"> • HVO Disadvantages: <ul style="list-style-type: none"> ○ price per litre. 20 cent/l dearer than diesel in Rol. 50 p/litre dearer than diesel in the UK (taxed as a mineral oil). ○ Fuel filters changed slightly more regularly. ○ HVO is only imported (no domestic production). <p><u>Transition Constraints</u></p> <ul style="list-style-type: none"> • EV – substantial level of infrastructure required. Sub-station upgrades required – Costly. • EU tariff on Biofuels from outside Europe.
<p>GenComm - Organised conference on Hydrogen development on the island of Ireland. FT attended a public event which took place on the 31s of May 2023 in Belfast.</p>	<p><u>Background</u></p> <p>GenComm has implemented 3 pilot H2 Ecosystems using the main European renewable sources (Solar, Wind, and Bioenergy) with energy storage. The project has also developed integrated technical and financial simulation models, the Enabling Support Tool (EST) that provides a roadmap for communities to transition to renewable, hydrogen-based energy matrixes.</p> <p>The GenComm model is now used as the blueprint for the development of Hydrogen Valleys with the Clean Hydrogen Partnership investing EUR 105.4 million for funding 9 Hydrogen Valleys across Europe in early 2023.</p> <p>GenComm is also utilised as a key support exemplar recommended to allow less advanced regions to replicate the Hydrogen Valleys projects being developed in more “hydrogen mature” countries.</p> <p><u>Key Knowledge and Insights</u></p> <ul style="list-style-type: none"> • Network transition in Northern Ireland → Natural Gas to Biomethane and renewable fuel • Sizable AD sector in Norther Ireland and various other AD plants being developed → supports a transition to further biomethane use. • Some zones are being full supplied by biomethane. • Network should be largely decarbonised by 2030. • Added carbon/sustainability benefit through use of AD digestate as fertilizer (reducing reliance on imported fertiliser) and diversion of food waste from landfill (reducing landfill associated methane emissions). • A portion of existing gas infrastructure will support hydrogen fuel use in the future. • Existing electrolyser in Northern Ireland for production of hydrogen, operated by Bosch. Bosch produce, store, distribute and use hydrogen. • BHF2 website/tool → supports identification of fleet mix i.e. hydrogen vs electric. Identifies cost of ownership and abatement. • Community Hydrogen Forum → decision support to develop a roadmap towards hydrogen. Provides insights, discussion points, case studies, roadmaps, promotes connections, demonstrates hydrogen production potential, calculate diesel offsets. • Constraints to hydrogen transition include: <ul style="list-style-type: none"> ○ Planning ○ Safety ○ ATEX (fire safety)



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Event Description	Summary of Event and Knowledge Gained
	<ul style="list-style-type: none"> ○ Lack of firm standards and regulation ○ Limited-service providers in hydrogen operation and maintenance ○ Training for workers ○ ADR ○ Cost ○ Technical challenges ● Motivations for Transition include: <ul style="list-style-type: none"> ○ Carbon tax (financial incentive) ○ Phase out of purchase of diesel vehicles <p><u>Other Relevant Stakeholders Identified</u></p> <ul style="list-style-type: none"> ● SGN ● Energia ● BOC Gases ● HY Energy ● Hydrogen Ireland ● Hydrogen Mobility Ireland
<p>Indaver - Hydrogen development proposed for their Duleek site</p>	<p><u>Background</u></p> <p>An online meeting took place with project working group and representatives from Indaver to discuss their proposed hydrogen development and their Duleek waste to energy facility.</p> <p><u>Key Knowledge and Insights</u></p> <ul style="list-style-type: none"> ● HVO may be a better transitional fuel than CNG/BioCNG and more feasible. ● Use of CNG requires more retrofitting. ● There is only a ca.20% reduction in GHG emissions associated with CNG vs diesel. ● There is a greater reduction if using BioCNG, however the level of reduction is dependent on the GHG emission mass balance associated with production, supply and use. ● GHG emission reductions associated with BioCNG will need to be supported by analysis and verified. ● Electrical infrastructure upgrades required to facilitate roll out of EV. ● NI Green Paper on Decarbonization is in the process of being developed. ● NI LAs have access to Hydrogen funding in the UK. There is better Hydrogen funding in the UK compared to the RoI. ● Funding for pilot projects required followed by CapEx funding. ● Indaver is looking to secure pilot projects over the next 2 – 5 years. Looking for first movers. Looking to invest in their Hydrogen infrastructure. ● Hydrogen technology efficiency is advancing quickly. ● Indaver proposed Hydrogen development - Largest planning approved Hydrogen electrolyser on the island. ● Large Hydrogen electrolysers will be developed at offshore wind farms being developed.



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Event Description	Summary of Event and Knowledge Gained
	<ul style="list-style-type: none"> • Open to discussion about pilot projects. • Possibility to use AD to produce Hydrogen.
<p>Meeting with Dr Andrew Hagan of Element 2</p>	<p><u>Background</u></p> <ul style="list-style-type: none"> • Dr Andrew Hagan is a Director of Element 2, a Hydrogen refuelling station development company. This meeting was held to discuss the approach and processes involved in developing regional Hydrogen Hubs. <p><u>Key Knowledge and Insights</u></p> <ul style="list-style-type: none"> • UK government incentives generally supportive of Hydrogen • St Helens Council – Operate Hydrogen RCVs. Relevant to NI LAs that have sizeable RCV fleets. • There needs to be a demand for Hydrogen to justify the development. Needs to a market and a body of vehicles. Capital investment made back through Hydrogen sales. • Hydrogen supply being addressed in Ireland. Capacity being developed. • Excess wind energy during curtailment – which is common in Ireland - can be used for Hydrogen production instead. • Collaborative approach needed to develop a market. • Hydrogen the definite choice for HGVs. • Hydrogen in Ireland sourced from Belfast by road tanker currently. • Can convert existing engines to hydrogen ICE or dual engine or can buy new Fuel Cell. • Recommended to engage with vehicle manufacturers as a group. • Joint procurement – the best approach. • Proceed as the one group. Creates confidence. Share costs. • Organizations interested in Hydrogen: Van market & HDV fleets. • Maintenance of Hydrogen vehicles: Training for mechanics required Fuel cell different to combustion engine. • Conversion to ICE or dual fuel – change in maintenance requirements not as significant. • Health and safety risk – Manageable. • Logistics of hubs: Develop hubs then spokes. • Temporary refuelling stations initially – Do not typically require planning permission (based on UK experience). • Mobile solution first. Then permanent solution once demand is established and grown. • Trials should be carried out initially. Need to establish hub is workable. • COMAH Regulations could apply. Storage below COMAH thresholds preferred. Mobile fillers – 750 kg. Less storage. • Synergies with other organizations need to be identified – Translink looking to roll out Hydrogen across NI. • Government supports - ZERF and ZERF2 funding in the UK.

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Event Description	Summary of Event and Knowledge Gained
	<ul style="list-style-type: none"> • Huge European funding – Advantage for RoI. Zebra funding. Aberdeen and Birmingham projects availed of this funding. • Mobile tankers for transferring Hydrogen. • Gas networks can be used for transferring Hydrogen • Investment needed – greater level of advocacy needed. • Dublin Bus will be relying on BOC Gases for Hydrogen supply. • Hydrogen haulage to Belfast – will have carbon footprint. • Distributors need to decarbonize at the same time.

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5. CASE STUDIES

Several case studies of other organizations transitioning to the use of Alternative Fuel technology for their vehicle fleet have been carried out to support this study. The purpose of carrying out these case studies was to examine and gain a detailed 'real world' understanding of other relevant Alternative Fuel adoption projects.

The case study analysis has been appropriately informed by the contextual analysis and stakeholder engagement carried out for this study (documented in Section 3 and Section 4 of this report). Desktop research has been undertaken to support case study analysis.

The findings and insights from these case studies has served to inform the Alternative Fuel Option Analysis carried out for this study (which is documented in Section 6 of this report) and the development of sample strategic roadmaps for each LA for achieving a net zero vehicle fleet (which is documented in Section 7 of this report).

A list of the case studies developed for this project is provided below. For confidentiality reasons, the names of organizations and identifying detail (e.g., such as specific geographic detail or dates) has been omitted.

- Case Study 1: The adoption of a Battery Electric Refuse Collection Vehicle by a Waste Management Company in the Republic of Ireland.
- Case Study 2: The adoption of Compressed Natural Gas Heavy Duty Vehicles by a Haulage Company in the Republic of Ireland and Northern Ireland.
- Case Study 3: The adoption of Compressed Natural Gas Refuse Collection Vehicles by a City Authority in the United States.
- Case Study 4: The adoption of Fuel Cell Electric Buses by a Transport Authority in partnership with Private Sector Bodies in Northern Ireland.
- Case Study 5: The adoption of Fuel Cell Electric Buses by a City Authority in partnership with Private Sector Bodies in Iceland.
- Case Study 6: The use of Hydrotreated Vegetable Oil as an Alternative Fuel for Boards by a Port Authority in the Republic of Ireland
- Case Study 7: The use of Hydrotreated Vegetable Oil as an Alternative Fuel for Heavy Duty Vehicles by a Local Authority in the United Kingdom.

Each case study analysis focussed on the following aspects:

- Approaches and strategies adopted
- Costs
- Advantages and disadvantages of the Alternative Fuel option
- Successes
- Failures
- Learnings and opportunities for improvement

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Case Study 1: The adoption of a Battery Electric Refuse Collection Vehicle by a Waste Management Company in the Republic of Ireland.

Approaches and strategies adopted:

- Have commenced use of an electric Refuse Collection Vehicle (RCV) on a trial basis.
- Provided supporting infrastructure i.e., a designated parking space with an electric charging unit (internal)
- Specific training for drivers on its use
- Capital cost of ca. €700,000 including VAT.
- A supporting grant of €140,000 was provided by SEAI.

Disadvantages:

- Suppliers are not educated enough on the electric RCV.
- EV RCV not suitable for motorway driving or particularly hilly landscape.
- EV RCV cannot completely replace a diesel RCV in terms of how its operated. Consideration needs to be given to developing specific routes that suit use of an EV i.e. their use has to be bespoke. EV RCV not as flexible as diesel engine vehicles. Limited to shorter, more local routes. EV not as robust as conventional diesel.
- Significant capital investment. Could purchase two conventional diesel engine vehicles for the cost of one EV.
- Vehicle needs to be inspected every 13 weeks in accordance with legislation.

Advantages:

- Truck is much more advanced technologically.
- Simpler vehicle servicing requirements e.g. no requirement for oil and fuel filter changes, just tyres and brakes requiring routine servicing.
- EV less expensive to operate.
- Environmental benefits with respect to pipe emissions and lower noise generation.
- Cost of diesel is increasing, and EV will be less expensive to operate, long term.

Learnings and Opportunities for Improvement:

- Use of the EV RCV is continuing, and they will continue to monitor its use with the aim of rolling out more vehicles
- Had also researched possibility of natural gas-powered vehicles but no there is no access to supply depots. Installation of private supply infrastructure would be too costly.
- Learning with respect to the EV RCVs use, efficiency and feasibility for expansion of EV fleet is ongoing.

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Case Study 2: The adoption of Compressed Natural Gas Heavy Duty Vehicles by a Haulage Company in the Republic of Ireland and Northern Ireland

Approaches and strategies adopted:

- Pilot project on dual fuels was carried out initially.
- Company buys, an average of twenty trucks a year. A proportion of these will be CNG so some expansions to take place.
- Testing is still taking place.

Disadvantages:

- Issues with range of vehicles and carbon fibre tanks
- Lack of supporting infrastructure - difficult to get to locations further afield (ca. 200 km +)
- Fire safety protocol around refuelling stations is a constraint. Extensive consultations between local fire authorities and GNI is required and delays developing the safety case for the site thereby delaying installation of stations.
- Risk of operators developing a monopoly on supply.
- CNG more expensive than diesel at the pump e.g., €1.389 per kg in ROI as of 25/7/23.
- Lack of support is a general problem. There is no state funding support or grants which inhibits roll out and the development of an economy of scale.
- Costs approximately €20,000 more per truck.
- Requires approximately 100,000 km per year to get a payback.

Advantages:

- 250 bar pressure used means there is no 'range anxiety' at a local level
- No AdBlue is required which eliminates cost.
- Cleaner burning fuel, reducing tailpipe emissions.
- Vendors provide an adequate level of maintenance service.

Learnings and Opportunities for Improvement

- Trial is still ongoing.
- 6.6 GWh of CNG used per annum by company. This displaces the same level of diesel ensuring greenhouse gas emission reductions.
- Use of CNG vehicles is still ongoing and there is a positive outlook for continued use and expansion of CNG fleet.
- Reduction in tailpipe emissions
- BioCNG needs more support to bring the cost of CNG fuel down and the price point needs to be more attractive.
- Anaerobic Digestion for BioCNG has expensive overheads limiting its generation and greater roll out.
- Increased demand could drive cost reductions.
- Company may continue to expand CNG fleet.

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Case Study 3: The adoption of Compressed Natural Gas Refuse Collection Vehicles by a City Authority in the United States.

Approaches and strategies adopted:

- Use of CNG heavy-duty refuse vehicles by three different organizations, a national waste and recycling services company (Republic Services (RS)), a smaller residential pick up and disposal company (Groot Industries Inc (GII)) and a municipal agency (City of Milwaukee’s Department of Public Works (DPW)).
- Received federal funding for the implementation.
- General motivation for adopting CNG across the organizations was to help meet corporate and municipal financial, environmental and energy sustainability goals.
- Training for technicians and drivers.
- Across the three fleets a total of 70 no. CNG refuse vehicles were purchased.

Groot Industries Inc
<ul style="list-style-type: none"> • experience with alternative fuels started in 2005 with a biodiesel program which expanded to CNG in 2008.
<ul style="list-style-type: none"> • committed to converting its fleet to CNG to reap emissions and noise benefits.
<ul style="list-style-type: none"> • purchased 20 no. new CNG refuse trucks.
<ul style="list-style-type: none"> • upgraded an existing CNG station and constructed one new station. Both stations can be used by other fleets with advance arrangements being made.
<ul style="list-style-type: none"> • re. training → orientation of the drivers was critical to deployment success. Provided safety training to ensure drivers aware of safety features and to operate them and address any concerns. They also provided operational training to drivers.
<ul style="list-style-type: none"> • received \$2.6 million in funding and used ca. \$1 million to help cover incremental cost of 20 no. new CNG refuse trucks.
Republic Services
<ul style="list-style-type: none"> • converted to CNG based on a lower cost relative to diesel fuel. Cost savings could then be passed to customers.
<ul style="list-style-type: none"> • had a target to have 3,100 trucks nationwide running on NG or other alternative fuels by the end of 2015.
<ul style="list-style-type: none"> • a fuelling facility was constructed as part of the project.
<ul style="list-style-type: none"> • purchase of 29 no. new CNG vehicles.
<ul style="list-style-type: none"> • Constructed two public fast-fill and two private time-fill NG fuelling stations. Infrastructure provider also provided operation and maintenance services.
<ul style="list-style-type: none"> • re. training → started mechanics training one month prior to arrival of first trucks. Used natural maintenance classes from and two technicians were certified to perform tank inspections. Trained drivers using practical training and video resources about vehicle operation and safe fuelling practices. CNG trucks are only assigned to drivers with good safety records and longer service with the company.
<ul style="list-style-type: none"> • received ca. \$5.5 million in funding and spent ca. \$900,000 on the purchase of 29 no. new CNG vehicles.
<ul style="list-style-type: none"> • garage upgrades (methane alarms, ventilation systems etc.) cost ca. \$90,000 to \$95,000.

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Case Study 3: The adoption of Compressed Natural Gas Refuse Collection Vehicles by a City Authority in the United States.

City of Milwaukee’s Department of Public Works

Mayor appointed a 'Green Team' to oversee the city's sustainability initiative.

adoption of CNG fuel was one of several fronts to respond to challenge to reduce dependency on foreign fuel sources and reduce emissions.

placed 21 no. CNG refuse vehicles in service.

re. training → improved understanding and acceptance of the vehicles through training. Included extensive outreach component and training for vehicle operators, technicians, fuelling site supervisors and users.

received \$4.4 million to purchase vehicles and construct CNG fuelling stations. They used ca. \$750,000 of the funding to place 21 no. CNG trucks in service.

- Average incremental cost per CNG vehicle ass \$38,200 (ca. €35,000) and \$1.1 million per station (ca. €1,009,400)

Advantages:

- Emissions and noise benefits compared to conventional diesel engines.
- Lower cost of CNG relative to diesel fuel
- Fuel cost savings passed on to customers to control rates.
- CNG trucks are quieter.
- Can save time for drivers because truck fuelling is done overnight with an automated time-fill system (RS). Reducing labour costs.
- Trucks are efficient.
- Didn't break down as often as the some of the older diesel vehicles.
- Vehicles provided sufficient power for their function (according to drivers).
- Brings community and environmental group support.

Disadvantages:

- Required modifications to maintenance facility, workshop including added safety systems e.g. audible methane alarms.
- Difficulty in finding suitable contractors to perform work due to limited familiarity and experience contractors in the area with CNG technology.
- Some difficulty in local/state regulations on the resale of fuel for public stations and calibration of dispensers. Responsible authority had to be educated by company and project partners.
- Some difficulty with DWP project with establishing a payment mechanism for customers other than city fleets (how to price and tax the CNG for sale for the public).
- Difficulty in constructing fuelling stations - getting permission from authorities not familiar with the technology and setup and what facilities needed to be provided. Required negotiation with the relevant permitting authorities.
- GII - construction delays due to lead in time for compressor equipment.
- Required upgrades to existing natural gas and electricity supplies.
- DWP - as a public authority there were significant delays in agreeing truck configuration which almost jeopardized the projects funding. Members of the city's council couldn't agree on single or dual-stream recycling.

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Case Study 3: The adoption of Compressed Natural Gas Refuse Collection Vehicles by a City Authority in the United States.

Learnings and Opportunities for Improvement

- On average the fleets in this study saved approximately 50% on fuel costs.
- Data gather demonstrated that in general, the CNG trucks operated in much the same way as the conventional diesel trucks, achieved similar fuel economy performance and provided notable petroleum displacement and GHG emission reduction. Fuel cost savings produced a quick payback of the upfront capital costs for the CNG vehicles.
- GII was won awards for its commitment to establishing a CNG fleet.
- Rollout of the trucks were largely accepted by drivers, particularly citing the quieter operations.
- Produced significant labour cost savings (for RS) due to the overnight time-fill fuelling which allowed drivers to spend less time fuelling the vehicles. The drivers only need to return to their vehicles to do a post-trip inspection and can finish their working day.
- Public investment has led to greater private investment in natural gas for refuse vehicles.
- Need to identify required equipment early on to take account of lead in times and maintain timelines.
- There was some modification to vehicle configurations needed e.g. supplementary fuel tanks need to facilitate longer routes.
- At a minimum a favourable business case for a CNG project would require yearly fuel cost savings that are sufficient to repay initial cost of vehicles, stations etc. in a relatively short timeframe.
- All fleets included in the study made plans to continue deployment of CNG.
- RS aimed to operate its Boise fleet solely on CNG within five years.

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Case Study 4: The adoption of Fuel Cell Electric Buses by a Transport Authority in partnership with Private Sector Bodies in Northern Ireland.

Approaches and strategies adopted:

- As part of the programme to introducing zero emissions vehicles, the Dept. of Infrastructure funded three hydrogen fuel cell electric buses which have entered service with in December 2020.
- Compressed hydrogen is generated using renewable wind energy
- Hydrogen fuel is transported to a bus depot in Belfast for fuelling buses.
- In November 2020 funding was announced for 100 zero emission buses made up of a further 20 fuel cell electric buses and 80 battery electric buses.
- Roll-out took place in 2022.
- First batch of zero emission, electric double decker buses entered passenger service in Belfast in March 2022
- New vehicles will account for ca. 33% of all metro services.
- Entire Foyle Metro Fleet in Derry-Londonderry will also become emissions free with the introduction of a further 38 battery electric buses, making the City among the first in Europe to have a fully zero-emission urban bus fleet.
- Two EV buses operating at the Giant's Causeway on the shuttle service between the visitor centre and the stones.
- Transport body aims to reduce GHG emissions by 50% by 2030 and operate a zero emission fleet across Northern Ireland by 2040.

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Case Study 5: The adoption of Fuel Cell Electric Buses by a City Authority in partnership with Private Sector Bodies in Iceland.

Approaches and strategies adopted:

- Main driver was price fluctuations in imported oil-based fossil fuels. Need to develop an energy system less dependent on imports.
- Strong cohesion between municipalities, government, and the public.
- The Climate Action Plan (CAP) is Iceland's main instrument to reach its commitment in the Paris Agreement, more specifically its emissions goals for 2030.
- Within the CAP the Icelandic government have set an emission reduction target of 35% by 2030 with an aim to be carbon neutral by 2040
- The Icelandic Hydrogen and Fuel Cell Company Ltd was established ca. 1998 with the sole purpose of investigating the potential for the replacement of the use of fossil fuels with hydrogen.
- Iceland has been a key partner in several hydrogen projects.
- The Ecological City Transportation System (ECTOS) project was launched in 2001 → to demonstrate and evaluate hydrogen-based infrastructure for public transport and demonstrate the benefits for the society at large to operate the future transport system on hydrogen.
- Introduction of three fuel cell buses brought into commercial operation in Reykjavik and the installation of a hydrogen refuelling station to support the fleet.
- HyFLEET:CUTE demonstration project: is the world's largest hydrogen powered bus project
- → aimed to facilitate the development of hydrogen powered bus technology and associated infrastructure using the lessons learnt from the previous hydrogen bus projects.
- The project introduced 47 hydrogen powered buses (both fuel cell and internal combustion engine) in regular public transport services in the following cities: Amsterdam, Barcelona, Beijing, Berlin, Hamburg, London, Luxemburg, Madrid, Perth and Reykjavik

Learnings and Opportunities for Improvement

- Buses operated much more effectively than anticipated.
- More than 90% of the public surveyed in Reykjavik indicated that they had a 'positive' or 'very positive' attitude towards hydrogen as an alternative fuel source for transportation.
- successful demonstration of 10 hydrogen station units with no accidents associated with operation/maintenance of the stations.
- There were unanticipated small technical issues such as failures of the CVM (cell voltage monitor) board, pumps, and inverters (but were quickly resolved)
- The project provided a valuable insight into the practicality of a hydrogen economy in Iceland.
- Successful demonstration had taken place in Reykjavik, proving that the current state of technology and infrastructure in the early 2000s, could be integrated into modern society.
- the project deemed the current stage of technology at the end of the ECTOS project, as not commercially economical for Iceland, but highlighted the potential for a hydrogen economy to become a reality for Iceland within the next few decades.
- ECTOS became a forerunner to simi-lar tests in other European cities under the Clean Urban Transportation for Europe (CUTE) project (2001-2006).
- HyFLEET:CUTE project successfully demonstrated the performance of both fuel cell and in-ternal combustion engine hydrogen powered buses within public transportation systems throughout Europe.
- HyFLEET:CUTE project also demonstrated that the infrastructure to produce, supply and dis-tribute hydrogen for transportation purposes can be implemented efficiently and with no fundamental obstacles

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Case Study 5: The adoption of Fuel Cell Electric Buses by a City Authority in partnership with Private Sector Bodies in Iceland.

- the hydrogen bus technology must be able to operate with minimal special support within a standard public transport bus fleet.
- For hydrogen to be as cheap and clean as possible it should be produced using renewable electricity.
- The project high-lighted the need for progression of hydrogen transport projects from development to demonstration involving large fleets of buses.
- Also refer to successes and failures presented above as learning outcomes.

Case Study 6: The use of Hydrotreated Vegetable Oil as an Alternative Fuel for Boats by a Port Authority in the Republic of Ireland

Approaches and strategies adopted:

- Commenced a pilot exercise using a pilot boat in April 2023. This has been completed.
- Partly motivated by Public Sector Energy target of 50% improvement in energy efficiency by 2030.
- Organization targets a greener future in accordance with the Governments Climate Action Plan 2023 which aims to halve national emissions by 2030.
- HVO was supplied by Certa
- One of Organizations Pilot Boats was operated using 100% HVO fuel.
- Organization has begun Phase 2 of the trial which is testing biofuel in the Liffey and Camac Pilot Boats.

Advantages:

- HVO is a low emission alternative fuel
- Demonstrated to significantly reduce fuel-related carbon emissions with no modifications needed to existing engines.

Learnings and Opportunities for Improvement:

- There were ca. 200 pilot transfers completed on the pilot boat using 100% HVO.
- Initial results indicate that the use of HVO in the Pilot Boat cuts emissions between 80-90%.
- Operators of the Pilot Boat noted that there were no obvious issues in handling or performance of the pilot boat and that exhaust fumes had reduced significantly.
- If trials are successful moving all four Pilot Boats to HVO could reduce the organizations CO₂ emissions between 10-15% ahead of the 51% CO₂ emissions reduction target for 2030.

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Case Study 7: The use of Hydrotreated Vegetable Oil as an Alternative Fuel for Heavy Duty Vehicles by a Local Authority in the United Kingdom.

Approaches and strategies adopted:

- Since 2008 the Council has run vehicles on fatty acid methyl ester biodiesel from waste cooking oil.
- Had conducted initial trials of B30 FAME and higher blend B85 fuel, eventually securing a 100% biodiesel at below market price.
- Trialled HVO use
- Operates 150 vehicles (ca. 1/3 of a 470-vehicle fleet) on some form of biodiesel.
- Also operates 47 electric vehicles.
- Has signed up to the Go Ultra Low Company commitment and become a 'LoCity Champion.
- Exploring possibility of operating electric HDVs but realises this is a longer-term project. Sees use of HVO as a transitional step.
- Has conducted formal emissions testing of HVO.
- Stopped using FAME biodiesel

Advantages/disadvantages of the Alternative Fuel option

Advantages:

- HVO is cleaner and more stable than FAME fuel.

Disadvantages:

- HVO is more expensive.

Learnings and Opportunities for Improvement

- Emissions testing has shown HVO fuel can reduce NOx emissions at the tailpipe by 69% and 28%, depending on the operating cycle.
- CO₂ emissions at the tailpipe fell by 10%.
- As the fuel is made from waste vegetable oil its already >80% CO₂ efficient.

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6. ALTERNATIVE FUEL OPTION ANALYSIS

A structured evaluation of all Alternative Fuel Options has taken place.⁵ This analysis has been informed by the baseline evaluation of LA vehicle fleets documented in Section 2 of this report, the context analysis documented in Section 3 of this report, the stakeholder engagement documented in Section 4 of this report and the case study examination documented in Section 5 of this report. The analysis has also been supported by an additional body of research relating to the alternative fuel options. A list of reference sources used to inform the analysis is provided in Appendix 1.

6.1 Approach and Methodology

The following short list of alternative fuel options were considered by the project team in the alternative fuel analysis undertaken.

- Hydrotreated Vegetable Oil (HVO)
- Conventional Biofuel (Biodiesel or Bioethanol)
- Battery Electric Vehicle (BEV)
- Biomethane based options (BioCNG, BioLNG or BioLPG).
- Green Hydrogen (Fuel Cell or Internal Combustion Engine)

Having carried out the baseline evaluation of each LAs vehicle (documented in Section 2 of this report), it was determined that two broad categories of vehicle were present in the fleets. These were as follows:

- Heavy Duty Vehicles (HDVs), including heavy duty mobile plant and heavy duty tractors - which have a gross vehicle weight or maximum authorized mass greater than 3.5 tonnes and tractors.⁶
- Light Duty Vehicles (LDVs), including light duty mobile plant - which have a gross vehicle weight or maximum authorized mass less than 3.5 tonnes.⁷

A different alternative fuel strategy is required for HDVs and LDVs given their differing weight, operational requirements and power demand. As such, separate analysis has been carried out for each vehicle category.

⁵ Note on Scope of the Alternative Fuel Option Analysis:

Initially, it was envisaged that separate Alternative Fuel Option Analysis exercises would be carried out for each RoI and NI LA, however upon in-depth consideration, given the commonalities between each LA with respect to geographic location, vehicle fleet characteristics and operational requirements, and the alternative fuels sectors and guiding policy and legislation broadly in both RoI and NI; it was determined that the results of the analysis and the conclusions drawn would not differ between LAs if separate analysis was done. It was therefore decided to carry out one Alternative Fuel Option Analysis exercise for all LAs taking part in this study. Importantly however, both RoI and NI factors have been examined when carrying out the analysis (e.g., policy, legislation and market characteristics specific to each jurisdiction) - these factors are reported upon separately, where appropriate.

⁶ E.g., 'RCV,' 'Lorry,' 'Truck,' 'Tractor.'

⁷ E.g., 'Pick Ups,' '4x4s,' 'Cars,' 'Vans,' 'Forklifts,' 'Ride On Mowers.'



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6.1.1 Methodology for Evaluating Alternative Fuel Options for Heavy Duty Vehicles

Multi-criteria analysis has been undertaken to determine the preferred alternative fuel option for HDVs. An option analysis scoring matrix has been developed to evaluate the alternative fuel options for HDVs. This scoring matrix considers the following aspects:

- **Policy Support (PS)** - Level of policy support for the alternative fuel option.
- **Market Supply (MS)** - Availability and adequacy of supply of the alternative fuel or energy source on the market.
- **Vehicle Technology (VT)** - The availability of suitable vehicle technology to facilitate the transition of HDVs to the alternative fuel option, having regard to vehicle operational requirements and power demand.
- **Infrastructure Provision (IP)** - Level and adequacy of infrastructure required to support an alternative fuel option, including public infrastructure and site infrastructure.
- **Operational Viability (OV)** - A measure of how feasible an alternative fuel option is considering the operational and maintenance requirements and constraints associated with that option.
- **CapEx** - Capital expenditure required to transition a HDV fleet to the alternative fuel option, including expenditure on infrastructure and vehicles
- **OpEx** - Operational expenditure associated with operating a HDV based on the alternative fuel option, including ongoing fuel/energy costs and maintenance costs.
- **GHG Emissions (GHG)** - Level of GHG emission reductions that can be achieved transitioning a HDV fleet to the alternative fuel option.
- **Environmental Impact (EI)** - Nature and magnitude of potential, intended environmental impacts associated with the alternative fuel option.
- **Economic Benefits (EB)** - Potential for the alternative fuel option to provide broader economic benefits, including benefits to other potential commercial and industrial users of the alternative fuel, job creation and benefits to the wider economy generally.
- **Complexity (C)** - The overall complexity associated with transitioning HDVs to the alternative fuel option.
- **Future Potential (FP)** - Future potential associated with the alternative fuel option, having regard to policy direction, prospective legislation and market direction.
- **Risk (R)** - The level of risk associated with pursuing an alternative fuel option, including market risk, health and safety risk, risk associated with technological advances that may make the alternative fuel option redundant, and the risk of a change in policy direction or legislative support making the alternative fuel option less viable.

Each of the above factors have been assigned a rating score of between 1 to 5. The scoring criteria used in the matrix is defined in Table 6-1. The successful implementation of an alternative fuel strategy by a vehicle fleet operator in a 'real world' scenario requires a multi-pronged and balanced approach which has equal regard to all of the above aspects. For this reason, each of the aspects scores have been assigned the same weighting in the analysis.

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Table 6-1: Scoring Criteria for Heavy Duty Vehicle Alternative Fuel Option Analysis Scoring Matrix

Rating Score	Meaning of Rating Score
1	Performs very poorly in relation to the aspect.
2	Performs poorly in relation to the aspect.
3	Performs marginally in relation to this aspect.
4	Performs good in relation to the aspect
5	Performs excellently in relation to the aspect

The Alternative Fuel Option Analysis for HDVs is presented in Section 6.2.

6.1.2 Methodology for Evaluating Alternative Fuel Options for Light Duty Vehicles

Qualitative research and analysis has been undertaken to determine the preferred alternative fuel option for LDVs. The analysis carried out has been suitably informed by the context analysis and stakeholder engagement carried out for the study. The output of this analysis is presented in Section 6.3 of this report.

6.2 Alternative Fuel Option Analysis - Heavy Duty Vehicles

6.2.1 Analysis

An alternative fuel option scoring matrix has been prepared for the alternative fuel options being considered. This matrix is presented in Table 6-2. Each alternative fuel option considered has been assigned a total rating score. Discussion on the basis for the aspect scoring is provided for each alternative fuel option in Table 6-3, Table 6-4, Table 6-5, Table 6-6 and Table 6-7. A succinct summary of the advantages and disadvantages associated with each alternative fuel option for HDVs has been provided in Table 6-8. The main conclusions drawn as a result of the analysis are presented Section 6.2.2. Where appropriate, supporting cost analysis associated with an alternative fuel options has been carried out. Cost projections have been prepared for alternative fuel options, where appropriate cost data is available. This supporting analysis is presented in Appendix 2.

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Table 6-2: Alternative Fuel Option Analysis Scoring Matrix

Alternative Fuel Option	Rating Score													
	MS	PS	VT	IP	OV	CapEx	OpEx	GHG	EI	EB	C	FP	R	Total Score
HVO (Hydrotreated Vegetable Oil)	3	3	5	5	5	5	2	4	3	3	5	3	3	49
Conventional Biofuel (Biodiesel or Bioethanol)	3	3	3	5	3	5	2	3	3	3	3	3	3	43
BEV (Battery Electric Vehicle)	2	4	2	2	2	2	4	4	4	3	2	2	2	35
Biomethane based options (BioCNG, BioLNG or BioLPG).	3	3	3	2	3	3	3	4	4	4	2	2	2	38
Green Hydrogen (Fuel Cell or Internal Combustion Engine)	2	5	3	3	3	2	2	4	4	5	3	5	4	45

Key: Market Supply - MS, Policy Support - PS, Vehicle Technology - VT , Infrastructure Provision - IP, Operational Viability - OV, CapEx, OpEx, GHG Emissions - GHG, Environmental Impact - EI, Economic Benefits - EB, Complexity - C, Future Potential - FP, Risk - R.

Meaning of Rating Score:

Rating Score	Meaning of Rating Score
1	Performs very poorly in relation to the aspect.
2	Performs poorly in relation to the aspect.
3	Performs marginally in relation to this aspect.
4	Performs good in relation to the aspect
5	Performs excellently in relation to the aspect



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Table 6-3: Basis of Alternative Fuel Option Analysis Scoring for Hydrotreated Vegetable Oil (HVO)

Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
Market Supply	3	Current market supply is stable. Several refineries in Europe currently producing HVO (E.g., Neste, Total, ENI, Cepsa, Shell). Additional refineries are being built (E.g., Neste are constructing a second refinery in Rotterdam). Market supply is very small relative to fossil fuel market supplies, however. Ongoing, increasing demand at scale may affect market supply. Future competing demand (e.g., from the Aviation sector) may affect supply.
Policy Support	3	Some policy support - as demonstrated by HVO being regarded as a renewable fuel under the RTFO scheme in Rol and NI. Long-term policy less supportive of HVO and more supportive of alternative fuels that do not generate tailpipe emissions (E.g., EV Green Hydrogen)
Vehicle Technology	5	Existing diesel based vehicles can be fuelled/powered using HVO
Infrastructure Provision	5	Existing fossil fuel storage and supply infrastructure can be used to store/supply HVO.
Operational Viability	5	HVO is a 'drop in' diesel replacement and scores highly in terms of operational viability.
CapEx	5	Existing vehicle fleet and fuel infrastructure do not have to be upgraded to facilitate HVO adoption. There is minimal capital cost associated with transitioning to fuelling a vehicle fleet on HVO.
OpEx	2	HVO is more expensive than diesel. 20 cent/l dearer than diesel in Rol. 50 p/litre dearer than diesel in the UK/NI (taxed as a mineral oil). This is a significant disadvantage. The additional 1 year OpEx cost associated with Monaghan County Council and Armagh, Banbridge and Craigavon Borough Council using HVO instead of diesel is shown in Appendix 2 (assuming HVO being 20 cent/l dearer than diesel in Rol and 50 p/litre dearer than diesel in NI). The use of HVO is incentivized to a degree by the RTFO schemes in Rol and NI.
GHG Emissions	4	HVO - if sourced from producers/production facilities that comply with the relevant sustainability and GHG emission saving criteria (E.g., Renewable Energy Directive II, RTFO (in UK/NI) - has the potential to reduce lifecycle GHG emissions by 50 - 90%. (I.e., 'Well to wheel' GHG emissions associated with cultivation, raw material, transport, all processing steps, fuel transport, distribution and final use of the fuel). Tailpipe GHG emission reductions caused by HVO combustion are more marginal when compared to diesel (measured between 7 – 30%). Emissions testing has shown HVO fuel can reduce NO _x emissions - which has a higher Global Warming Potential) than CO ₂ .
Environmental Impact	3	The combustion of HVO generates tailpipe emissions from vehicles that can have some degree of negative effect on local, ambient air quality. The production and supply of HVO - if not carried out sustainably - can potentially lead to Indirect Land Use Change (ILUC), where agricultural land previously used for food production; or natural land such as forests, wetlands and peatlands are converted to producing biomass

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Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
		for HVO production. ILUC can result in negative environmental effects (i.e., reducing food production levels, reducing carbon stock and sequestration potential associated with land, biodiversity impacts).
Economic Benefits	3	Scalable adoption of HVO on the island of Ireland has some potential support the development of an indigenous HVO production sector - including the development of facilities that can process waste cooking and animal fats oil to produce HVO, which can lead to some economic benefits and job creation. There may also be synergies between users of HVO and the existing meat processing/animal rendering sectors in RoI and NI which generate a significant amount animal fat by-product (e.g., tallow).
Complexity	5	There would be a low degree of complexity associated with transitioning a vehicle fleet to HVO given it is a 'drop in' fuel replacement and no infrastructural updates or vehicle upgrades would be required to accommodate its storage, supply and use in vehicles.
Future Potential	3	HVO has potential in the short-term. Its use has the potential to create a significant reduction in lifecycle GHG emissions. Its use, however, will not facilitate an organization reducing its vehicle fleet related GHG emissions to Net Zero - in line with national emission reduction targets in RoI and NI. HVO production and supply and the combustion of HVO in vehicles will continue to generate GHG emissions. HVOs future potential - in the long-term - is significantly limited by the lack of policy support for its use. It is seen by policy makers and some in industry as a transitioning short-term option for achieving GHG emission reductions.
Risk	3	There is minimal financial risk associated with adopting HVO given it is a 'drop in' fuel replacement - no infrastructural updates or vehicle upgrades would be required to accommodate its storage, supply and use in vehicles. There is some degree of supply chain risk given the potential for a substantial increase in demand for HVO relative to production and supply levels. There is some degree of environmental risk associated with the potential for HVO to be sourced from unsustainable sources causing a negative, upstream environmental impact.
Total	49	



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Table 6-4: Basis of Alternative Fuel Option Analysis Scoring for Conventional Biofuel (Biodiesel or Bioethanol)

Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
Market Supply	3	Some degree of market supply. Market supply is very small relative to fossil fuel market supplies, however. Ongoing, increasing demand at scale may affect market supply.
Policy Support	3	Some policy support - supported by the RTFO in RoI and NI. Long-term policy less supportive however, more supportive of alternative fuels that do not generate tailpipe emissions (E.g., EV or Green Hydrogen).
Vehicle Technology	3	Existing diesel based vehicles can be fuelled/powered using conventional biofuels - but only at low blending rates. The use of biofuels at higher blending rates may affect vehicle performance and warranty.
Infrastructure Provision	5	No significant infrastructural upgrades required to accommodate a transitioning to the use of conventions biofuels in vehicle fleets.
Operational Viability	3	Conventional biofuel tanks require more maintenance (cleaning for bugs and bacteria). Can only be used at low blending rates without affecting vehicle performance and warranty however.
CapEx	5	Existing vehicle fleet and fuel infrastructure do not have to be upgraded significantly to facilitate conventional biofuel adoption. There is minimal capital cost associated with transitioning to fuelling a vehicle fleet on biofuel.
OpEx	2	Conventional biofuel costs are currently significantly higher than diesel costs on the market. The use of biofuel is incentivized to a degree by the RTFO schemes in RoI and NI.
GHG Emissions	3	Conventional biofuels - if sourced from producers/production facilities that comply with the relevant sustainability and GHG emission saving criteria (E.g., RED II, RTFO (in UK/NI) - have the potential to reduce lifecycle GHG emissions to some degree, however biofuel tailpipe GHG emission reductions are more marginal when compared to diesel. Less GHG emission reduction would be achieved compared to the use of HVO as Biofuels can only be used at low blend rates however.
Environmental Impact	3	The combustion of conventional biofuel generates tailpipe emissions from vehicles that can have some degree of negative effect on local, ambient air quality. The production and supply of conventional biofuel - if not carried out sustainably - can potentially lead to ILUC, where agricultural land previously used for food production; or natural land such as forests, wetlands and peatlands are converted to producing biomass for HVO production. ILUC can result in negative environmental effects (i.e., reducing food production levels, reducing carbon stock and sequestration potential associated with land, biodiversity impacts).

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Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
Economic Benefits	3	Scalable adoption of conventional biofuel on the island of Ireland has some potential support the development of an indigenous biofuel production sector - including the development of facilities that can process waste cooking and animal fats oil to produce biofuel, which can lead to some economic benefits and job creation. There may also be synergies between users of biofuel and the existing meat processing/animal rendering sectors in RoI and NI which generate a significant amount animal fat by-product (e.g., tallow).
Complexity	3	There would be some degree of complexity associated with transitioning a vehicle fleet to conventional biofuels. The use of biofuels at low blending rates would need to be carefully managed. Additional infrastructural maintenance is required. Biodiesel is more likely to affect engine performance compared with HVO.
Future Potential	3	Conventional biofuels have some potential in the short-term. Their use has the potential to create a significant reduction in lifecycle GHG emissions. Their use, however, will not facilitate an organization reducing its vehicle fleet related GHG emissions to Net Zero - in line with national emission reduction targets in RoI and NI. Biofuel production and supply and the combustion of biofuel in vehicles will continue to generate GHG emissions.
Risk	3	There is a low level of financial risk associated with adopting biofuel - no infrastructural updates or significant vehicle upgrades would be required to accommodate its storage, supply and use in vehicles. There is some degree of supply chain risk given the potential for a substantial increase in demand for biofuel relative to production and supply levels. There is some degree of environmental risk associated with the potential for biofuel to be sourced from unsustainable sources causing a negative, upstream environmental impact.
Total	42	

Table 6-5: Basis of Alternative Fuel Option Analysis Scoring for Battery Electric Vehicle (BEV)

Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
Market Supply	2	A very significant increase in grid capacity would be required in both RoI and NI to accommodate the scalable roll out of BEV for HDVs.
Policy Support	4	Generally, policy in RoI and NI is supportive of alternative fuel options that will result in zero tailpipe GHG emissions.
Vehicle Technology	2	There is a broad consensus among policy makers, industry and those who have adopted BEV for HDVs that the use of BEV for heavy duty applications presents multiple challenges (i.e., limited travel distances, performance impacted by topography and any heavy operational requirements, significantly reduced battery performance over time). The supply of BEV HDVs to the Irish market is significantly constrained. Currently, it can take an organization up to 2 years to procure a BEV HDV.



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Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
Infrastructure Provision	2	<p>Both the RoI and NI electricity grids are under pressure currently due to existing demand. A very significant increase in grid capacity would be required in both RoI and NI to accommodate the scalable roll out of BEV for HDVs. This will necessitate the development of a substantial level of additional power generation and grid infrastructure.</p> <p>A very substantial and ongoing, secure supply of electricity to local authority vehicle depot sites would be required to facilitate charging of sizeable BEV HDV fleets. This will likely necessitate the development of a significant level of additional on-site infrastructure (e.g., sub-stations) to facilitate electricity transmission to on-site charging points.</p>
Operational Viability	2	<p>There is a broad consensus among policy makers, industry and those who have adopted BEV for HDVs that the use of BEV for heavy duty applications presents multiple challenges (i.e., limited travel distances, performance impacted by topography and any heavy operational requirements, long charging times, significantly reduced battery performance over time).</p> <p>A significant amount of internal upskilling and training would be required to ensure vehicles operators and mechanics were sufficiently competent in the use/maintenance of BEVs.</p>
CapEx	2	<p>The development of additional on-site electrical infrastructure at local authority sites - to facilitate electricity transmission for vehicle charging - would necessitate a very substantial capital investment.</p> <p>The procurement of BEV HDVs would also require a very substantial capital investment. For example, the capital cost of a new EV RCV in RoI is currently ca. €700,000 (based on the recent experience of waste management company), whilst the average capital cost of a new diesel based RCV in RoI is currently estimated at €175,000. Similar cost differentials exist between BEV and Diesel trucks.</p> <p>A comparison between the total cost of replacing diesel RCVs in Armagh, Banbridge and Craigavon Borough Council's vehicle fleet with new diesel RCVs (assuming all new diesel RCVs of varying sizes are valued on average at ca. £150,000) and replacing existing diesel RCVs with new BEV RCVs (assuming all new BEV RCVs of varying sizes are valued on average at ca. £600,000) is provided in Appendix 2.</p>
OpEx	4	<p>According to the Sustainable Energy Authority of Ireland powering an BEV is significantly cheaper than fuelling a diesel based vehicle of the same size in an Irish context.</p>
GHG Emissions	4	<p>BEVs generate zero tailpipe emissions. A significant level of lifecycle GHG emissions can be generated during BEV manufacturing and supply processes (e.g., during raw material extraction, transport and processing, the vehicle production process and finished vehicle product transport). These lifecycle GHG emissions will be offset however by the GHG emission savings realized by BEVs over their operational lifetime.</p>



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Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
Environmental Impact	4	<p>BEVs generate zero tailpipe emissions, which results in climate change related and local air quality benefits.</p> <p>Production processes involved in the manufacture of BEVs have the potential to have negative environmental effects (e.g., resource usage, raw material and finished product transport related emissions, environmental pollution risk).</p> <p>The use of BEVs can impact local air quality due to the generation of particulates (i.e., brake dust, tyre dust airborne road dust).</p> <p>At end-of-life, the improper disposal of BEV components (such as Lead-acid or Lithium ion batteries) has the potential to cause environmental pollution.</p>
Economic Benefits	3	Scalable adoption of BEVs on the island of Ireland has the potential support the development of a BEV supply chain economy in RoI and NI.
Complexity	2	There would be a high degree of complexity associated with transitioning a diesel HDV fleet to BEV due to the cost, grid connection and planning and environmental complexities associated with infrastructural upgrades; the capital investment required to replace diesel HDVs with BEV HDVs - and associated organizational budgetary implications; the current operational limitations of BEV HDVs, and the level and range of internal upskilling required to facilitate with a transition to BEV).
Future Potential	2	It is unlikely the scalable adoption of BEV HDVs will take place given the limitations, challenges and complexities associated with BEV HDV adoption.
Risk	2	<p>There is a significant risk to organizations that BEV HDVs may not be able to perform to the required standard operationally given current operational limitations associated with BEV HDVs.</p> <p>There is a significant level of financial risk associated with investing in developing BEV supporting infrastructure and procuring BEV HDVs - when those vehicles may not be perform operationally.</p> <p>There is a risk that BEV HDVs will receive less policy and funding support than Hydrogen-based HDVs in the long-term - given the challenges, constraints and challenges associated with adopting BEV HDVs, in comparison to the potential viability of adopting Hydrogen-based HDVs.</p>
Total	35	



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Table 6-6: Basis of Alternative Fuel Option Analysis Scoring for Biomethane based options (BioCNG, BioLNG or BioLPG).

Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
Market Supply	3	<p>Both jurisdictions potentially have the capacity to indigenously produce and supply Biomethane as a renewable transport fuel.</p> <p>NI has a sizeable and well-developed Biomethane production sector relative to its size.</p> <p>RoI has a relatively small Biomethane production sector by comparison, however it has established national targets for developing the sector which will likely spur Biomethane production nationally - the Climate Action Plan (2023) increased the target for Anaerobic Digestion in RoI to 5.7 TWh Biomethane by 2030 (which will require in the region of 150 to 200 Anaerobic Digestion plants).</p> <p>A substantial volume of Biomethane produced in RoI and NI however is likely to be used for heating applications in the residential, power generation, commercial and industrial sectors (displacing natural gas usage) - which would reduce the potential for scalable supply of Biomethane as a renewable transport fuel.</p>
Policy Support	3	<p>There is marginal policy and funding support for the adoption of Biomethane in both RoI and NI, mainly due to long-term proposals to phase out ICEs in both the EU and UK in the 2030s. The use of Biomethane in ICEs is considered to be a transitional step toward achieving the required Transport sector GHG emission reductions by policy makers.</p>
Vehicle Technology	3	<p>Existing diesel based HDVs will need to be retrofitted to facilitate being powered by a gas such as Biomethane or new gas powered HDVs will need to be procured.</p> <p>Recent experience in an Irish context has shown that gas powered HDVs experience range issues and have limited travel distances. Gas powered HDVs can operate successfully across local and regional areas; however, they have difficulty travelling longer distances nationally and internationally.</p> <p>The supply of gas powered HDVs to the Irish market is significantly constrained. Currently, it can take an organization up to 2 years to procure a gas powered HDV.</p>
Infrastructure Provision	2	<p>Generally, there is a lack of gas refueling stations across the island of Ireland to some degree. Some regions are served reasonably well by gas refuelling infrastructure (e.g., the Dublin region, the border region), however other regions are less well served (e.g., the south-east of RoI).</p> <p>Gas network operators and private operators in both RoI and NI (E.g., GNI, Firmus, Flogas Ireland Ltd.) have ambitions to decarbonize gas supply networks/chains using Biomethane and develop additional CNG/Biomethane refuelling stations - contingent on their being an adequate level of ongoing demand for CNG/Biomethane as a transport fuel in a particular region.</p>

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Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
		<p>The functional area of each LA participating in this study is reasonably well served by a gas network. The development of on-site gas refueling stations at LA depots is possible on this basis, although additional parallel development of anaerobic digestion facilities locally may be required to ensure an adequate supply of sustainable Biomethane to LA depot sites for vehicle refuelling.</p>
Operational Viability	3	<p>The use of Biomethane powered HDVs in LA vehicle fleets is considered to be marginally viable. Gas powered HDVs are limited in terms of the distances they can travel; however, this could be overcome with good fleet and route management, where the vehicles are needed to travel short-moderate distances, such as across a local authority functional area.</p> <p>A significant amount of internal upskilling and training would be required to ensure HDV operators and mechanics were sufficiently competent in the use/maintenance of HDVs powered by Biomethane and any associated refuelling infrastructure.</p> <p>The use of biomethane as a transport fuel will necessitate the adoption and ongoing implementation of robust fire safety controls at a site. Fire safety protocol around refuelling stations can be a significant constraint during the development and operation of a refueling stations. A detailed Safety Gas must be prepared for stations in consultation with local fire authorities.</p>
CapEx	3	<p>Existing diesel based HDVs will need to be retrofitted to facilitate being powered by Biomethane or new gas powered HDVs will need to be procured. Both HDV retrofitting and the procurement of new gas powered HDV have the potential to generate significant capital costs. Currently, a gas powered truck can cost between €20,000 and €40,000 more than a similar type of diesel truck in the RoI, for example.</p> <p>A comparison between the total cost of replacing diesel lorries in Monaghan County Council's vehicle fleet with new diesel lorries (assuming all new diesel lorries of varying sizes are valued on average at ca. €175,000) and replacing diesel lorries with new gas powered lorries (assuming all new gas powered lorries are valued at an average of €205,000) is provided in Appendix 2.</p> <p>In addition to the cost of upgrading HDVs/purchasing new HDVs, depending on the availability of local gas refuelling stations that can be used by LA vehicle fleets, LAs may need to develop on-site Biomethane connection and refuelling infrastructure, which will necessitate significant capital investment.</p>
OpEx	3	<p>The future cost of Biomethane being supplied as a transport fuel is dependent on a variety of factors. The use of Biomethane as a renewable fuel is incentivized by the RTFO in RoI and UK/Ni. It is the view of many that more policy and funding support is and will be needed to reduce costs to a point that transitioning a HDV fleet to being powered by Biomethane is economical however.</p>
GHG Emissions	4	<p>The combustion of Biomethane generates significantly less GHG emissions than diesel combustion, however it still generates some levels of GHG emissions.</p>



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Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
		Lifecycle GHG emissions associated with indigenously produced Biomethane are generally substantially lower than lifecycle GHG emissions associated with diesel extraction, refining and transport.
Environmental Impact	4	<p>The combustion of Biomethane generates significantly lower emissions than diesel combustion (e.g., no particulate or SO₂ emissions, reduced CO₂ and N₂O emissions) leading to reduced local air quality impacts.</p> <p>The diversion of agricultural by-product such as slurry to anaerobic digestion facilities has the potential to have a significant positive environmental effect by reducing the quantum of slurry being used for agricultural landspreading and in turn being released to the receiving soils, groundwater or surface water environment – causing environmental pollution.</p> <p>The production of Biomethane at Anaerobic Digest–on facilities has the potential to have negative environmental effects on the local areas and receiving environments those facilities are situated in (without proper control and management of the facility), including noise, nuisance and odour impacts.</p>
Economic Benefits	4	The scalable adoption of Biomethane as a transport fuel has significant potential to support and underpin the development of the Biomethane production and supply sector – in combination with Rol’s and NI’s strong agriculture sectors, which have the capacity to supply Anaerobic Digestion facilities with feedstock needed to produce Biomethane.
Complexity	2	Transitioning a HDV fleet to being fuelled on Biomethane presents several challenges and is likely to be complex (E.g., secure, ongoing market supply required, lack of long-term policy supports, range limitations, significant infrastructural development required, operational complexities and challenges, substantial capital investment).
Future Potential	2	<p>The future potential of using Biomethane as a transport fuel is significantly limited by the lack of policy support for its use. It is seen by policy makers and some in industry as a transitional, short-term option for achieving GHG emission reductions in the transport sector – having regards to ambitions to phase out ICEs in the EU and UK in the 2030s.</p> <p>In addition, it is likely that a substantial quantity of Biomethane produced in Rol and NI will be diverted for use in the residential, commercial, industrial and power generation sectors (e.g., in heating applications), which would limit its availability for use as a transport fuel.</p>
Risk	2	There is some degree of risk to organizations that Biomethane powered HDVs may not be able to perform to the required standard operationally given current range limitations experienced by users of the vehicles in and Irish context.



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Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
		<p>There is a degree of financial risk associated with investing in developing supporting Biomethane connection and refuelling infrastructure and procuring gas powered HDVs - when those vehicles may not perform operationally.</p> <p>This financial risk is magnified by the lack of policy support - given the anticipated phase out of ICE in the RoI and NI in the 2030s - which is likely to inhibit the scalable adoption of Biomethane powered vehicles.</p> <p>There is also some degree financial risk associated making substantial capital investment to transition to a Biomethane powered vehicle fleet - when long-term infrastructural and technological advances relating to the use of Hydrogen as a transport fuel for HDVs may make the use of Biomethane powered HDVs redundant in the long-term.</p> <p>The use of Biomethane as a transport fuel also presents obvious health and safety and fire safety risks that would need to be carefully managed by any organization adopting Biomethane based HDVs and developing associated refuelling infrastructure.</p>
Total	38	

Table 6-7: Basis of Alternative Fuel Option Analysis Scoring for Green Hydrogen (Fuel Cell or Internal Combustion Engine)

Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
Market Supply	2	<p>There is a relatively small indigenous supply of Hydrogen in RoI and NI currently. Two sites on the island of Ireland are currently involved in the production of Hydrogen - Energia Group's North Antrim Wind Farm Electrolyser, which produces Green Hydrogen and BOC Gases Gas Storage and Production Facility in Blueball, Dublin 11. Most Hydrogen supplied to the RoI and NI markets is either imported from mainland UK and/or Europe.</p> <p>Hydrogen is an abundant element and there is significant investment potential for the sector however.</p>
Policy Support	5	<p>The use of Hydrogen as an alternative fuel for HDVs is well supported by policy in RoI and UK/NI (E.g., UK Transport Decarbonization Plan, RoI CAP23 proposes developing a regulatory roadmap for green hydrogen use (Action reference: EN/23/7), National Hydrogen Strategy in both RoI and NI). There is a good degree of funding support for Hydrogen in both jurisdictions also (NI LAs have access to extensive UK Hydrogen Funding (e.g., Net Zero Hydrogen Fund), RoI Alternative Fuel HDV Grant). Generally, there is a good degree of funding for pilot Hydrogen projects.</p>
Vehicle Technology	3	<p>Hydrogen powered trucks have proven to be effective for heavy duty applications elsewhere (E.g., Iceland's Ecological City Transportation System (ECTOS)).</p>



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Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
		Hydrogen powered trucks are not widely available on the market, however. There are currently significant lead in times for procuring right hand Hydrogen powered trucks.
Infrastructure Provision	3	<p>There is a relatively low level of Hydrogen infrastructure on the island of Ireland currently, with only two facilities producing Hydrogen. Most Hydrogen supplied to the RoI and NI markets is either imported from mainland UK and/or Europe.</p> <p>There is significant potential for the development of a Hydrogen production sector, however. Numerous on-shore and offshore wind farms are in the process of being developed in RoI and NI. This will create further opportunities to produce 'green' hydrogen using electrolyzers at wind farm installations. During periods of low demand and grid curtailment - which are common on the island of Ireland - the energy produced by the wind farm sector can be reutilized for Hydrogen production.</p> <p>Existing gas network infrastructure can be more readily re-utilized for the supply of Hydrogen in the long term, which can facilitate a better transition to the widespread use of Hydrogen.</p>
Operational Viability	3	Hydrogen based HDVs are generally more operationally effective than BEV or Biomethane based alternatives. The transition of a vehicle fleet to Hydrogen is operationally feasible, however there are several challenges and constraints associated with its storage and use as a transport fuel that need to be carefully managed (E.g., vehicle operator and mechanic upskilling, ATEX risk, planning and environmental constraints, Limited-service providers in hydrogen operation and maintenance).
CapEx	2	<p>The capital cost of a fuel cell Hydrogen based HDV is substantially higher than the cost of a similar diesel based vehicle. The cost of converting diesel based HDVs to ICE based hydrogen is less but still significant</p> <p>In addition to the cost of upgrading HDVs/purchasing new HDVs, depending on the availability of local Hydrogen refuelling stations that can be used by LA vehicle fleets, LAs may need to develop on-site Hydrogen refuelling infrastructure, which will necessitate significant capital investment.</p>
OpEx	2	Recent analysis has shown that the current cost of operating a vehicle based on hydrogen is significantly greater than the cost of operating the same type and size of vehicle on diesel. It would cost £11.40 to cover 100km (at a cost of £12 per kg) in a hydrogen based Hyundai Nexo. An equivalent diesel with economy of 55mpg (5.1l/100km) will cost around £6.72 to cover the same distance. It can be assumed a similar price differential between hydrogen and diesel would currently exist for HDVs. Generally, the price of Hydrogen corresponds to the price of electricity in the market, and it can be assumed Hydrogen prices will decrease where Hydrogen supply increases and the price of electricity decreases.

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Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
GHG Emissions	4	Hydrogen based vehicles generate zero tailpipe emissions. Some level lifecycle GHG emissions can be generated during the manufacture and supply of Hydrogen based vehicles. These lifecycle GHG emissions will be offset however by the GHG emission savings realized by hydrogen based HDVs over their operational lifetime.
Environmental Impact	4	<p>The use of Hydrogen as a transport Fuel is generally positive from an environmental perspective. Hydrogen based vehicles generate zero tailpipe emissions and will not have a direct impact on the climate environment or local air quality.</p> <p>Similar to BEVs, the manufacture of Hydrogen based vehicles and end-of-life waste management have the potential to create negative environmental effects. The development of Hydrogen production and refuelling infrastructure as the potential to create localized negative environmental effects (e.g., local HDV traffic generation, visual impacts), however such impacts can be readily managed and mitigated.</p>
Economic Benefits	5	The scalable adoption of Hydrogen as a transport fuel has significant potential to support and underpin the development of the Hydrogen production and supply sector - in combination with Rol's and NI's strong wind farm sectors, which will likely have the capacity to produce Green Hydrogen.
Complexity	3	<p>Transitioning a HDV fleet to being fuelled on Hydrogen presents several challenges and is likely to be complex (E.g., operational complexities and challenges, substantial capital investment). The complexity of this has been scored less than other comparable alternative fuel options however given the level of policy supported associated with the long-term transition to Hydrogen as a transport fuel and given the reported operational effectiveness of Hydrogen based HDVs.</p> <p>The Control of Major Accident Hazard Regulations applicable to Rol and NI respectively require that sites storing greater than 5 tonnes of Hydrogen on-site register as a Lower Tier Seveso site and sites storing greater than 50 tonnes of Hydrogen register as a Higher Tier Seveso site - with the Health and Safety Authority (Rol) or the Health and Safety Executive (NI). This creates a greater degree of operational complexity, with any sites qualifying as a Seveso site needing to introduce additional health and safety controls to manage major accident risks associated with bulk Hydrogen storage (E.g., the development of a Major Accident Prevention Policy or an External Emergency Response Plan). The adequate management of such risk is considered to be achievable however.</p>
Future Potential	5	The use of Hydrogen as a transport fuel as substantial future potential given the long-term policy support and associated funding supports available, the operational effectiveness of Hydrogen based HDVs, the environmental benefits associated with its use as a Hydrogen sector, and the synergies between the emerging Hydrogen sector and the strong and developing wind sectors in both Rol and NI.

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Aspect	Rating Score	Basis of Alternative Fuel Option Analysis Scoring
Risk	4	<p>Given the future potential of the use of Hydrogen as a transport fuel for HDVs, the level of financial risk is lesser than other comparable alternative fuel options.</p> <p>Given the likely operational effectiveness of Hydrogen based vehicles, the level of operational risk is lesser than other comparable alternative fuel options.</p> <p>The storage and use of Hydrogen - which is a colourless and odourless gas - creates ATEX risk that will need to be carefully management by an organization adopting Hydrogen based HDVs and developing associated refuelling infrastructure.</p>
Total	45	



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Table 6-8: Summary of the Advantages and Disadvantages associated with each Alternative Fuel Option for HDVs

Alternative Fuel Option	Advantages	Disadvantages
Hydrotreated Vegetable Oil (HVO)	<p>Existing diesel based vehicles can be fuelled/powered using HVO. No significant changes needed to support its use.</p> <p>Doesn't need significant additional supporting infrastructure for its implementation. Can utilise existing fuel storage, transport and market systems.</p> <p>Operationally comparable to diesel engines, no significant disruption to existing vehicle functionality. Is a 'drop-in' option.</p> <p>Minimal capital expenditure (can use existing diesel fleet).</p> <p>Simple technology and option with no significant complexities for its introduction.</p> <p>Reports high reduction in lifecycle GHG emissions (50% - 90%) compared to standard diesel fuel. Reduction in tailpipe emissions are reported to be (7% - 40%).</p>	<p>Higher operational costs primarily due to higher fuel price compared to conventional diesel. Ca. 20c/l dearer than diesel in ROI and 50p/l dearer than diesel in the UK.</p>
Conventional Biofuel (Biodiesel or Bioethanol)	<p>Doesn't need significant additional supporting infrastructure for its implementation.</p> <p>Minimal capital expenditure required as existing fleet will only need minimal upgrading and modification to facilitate its use.</p> <p>Potentially significant reduction in GHG emissions (on a lifecycle basis) compared to standard diesel fuel provided fuel is produced in a sustainable manner.</p>	<p>Relatively high operational costs due to higher fuel price and potentially increased maintenance requirements.</p> <p>There would be some degree of complexity associated with transitioning a vehicle fleet to conventional biofuels. The use of biofuels at low blending rates would need to be carefully managed.</p> <p>Less GHG emission reduction would be achieved compared to the use of HVO as Biofuels can only be used at low blend rates however.</p>

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Alternative Fuel Option	Advantages	Disadvantages
<p>Battery Electric Vehicle (BEV)</p>	<p>Current policies are in support of a transition to EV technology, whilst discouraging increased use of conventional, combustion engines.</p> <p>Decreased operational costs through fuel savings.</p> <p>Significant reduction in tailpipe GHG emissions which offsets manufacturing related emissions. Will ultimately being a net reduction in emissions over their operational lifetime.</p> <p>Positive environmental impact particularly in terms of tailpipe emissions. Climate and local air quality benefits.</p>	<p>Inadequate market supply, fewer options available.</p> <p>Requires significant new supporting infrastructure. Lack of infrastructure currently is a constraint.</p> <p>Operationally constrained i.e., cannot operate an EV HDV in exactly the same manner as an equivalent diesel engine.</p> <p>Significant capital investment required. EV HDVs can be significantly more expensive than their conventional or other alternative fuel counterparts.</p> <p>Vehicles are more complex (operation and maintenance). Greater degree of complexity to make the transition particularly in terms of putting the required infrastructure in place.</p> <p>Lower probability of scalability i.e., EVs accounting for majority of fleets due to their current operational limitations.</p> <p>Presents a risk to users as their use may cause operational constraints. Financial risk by investing in infrastructure and vehicles which may then not be fit for purpose.</p>



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Alternative Fuel Option	Advantages	Disadvantages
<p>Biomethane based options (BioCNG, BioLNG or BioLPG).</p>	<p>The combustion of Biomethane generates significantly less GHG emissions than diesel combustion. Lifecycle GHG emissions associated with indigenously produced Biomethane are generally substantially lower than lifecycle GHG emissions associated with diesel extraction, refining and transport.</p> <p>Potential additional environmental benefits e.g., through alternative use for slurry in anaerobic digestion as opposed to land spreading.</p> <p>Economically beneficial and scalable. Increased adoption as a transport fuel can be an underpinning driver for the AD and biomethane industry. Can utilise an already strong agricultural sector.</p>	<p>There is a lack of supporting infrastructure at present. Increased infrastructure is likely to be very dependent on consumer demand.</p> <p>Potentially significant capital expense due to retrofitting requirements.</p> <p>Transition to biomethane fleet is more complex and presents some challenges e.g. infrastructure requirements, lack of long term policy supports, range limitations etc.</p> <p>Limited future potential due to lack of policy support . May not be a long term option. Some uncertainty on availability of supply with biomethane prioritised for residential, commercial, industrial and power generation sectors.</p> <p>Degree of risk to organizations in terms of operational impacts i.e., biomethane vehicles not as functional or practical as conventional diesel. Financial risk of investing in vehicles and infrastructure if vehicles may not be viable option long term.</p> <p>Health and Safety risks.</p>

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Alternative Fuel Option	Advantages	Disadvantages
Green Hydrogen (Fuel Cell or Internal Combustion Engine)	<p>Good policy support, initiatives and financial aid.</p> <p>Zero tailpipe GHG emissions. Manufacturing associated emissions can be offset zero tailpipe emissions.</p> <p>Generally positive environmental impact particularly in terms of tailpipe emissions. Climate and local air quality benefits.</p> <p>Economically beneficial and scalable. Increased adoption as a transport fuel can be an underpinning driver for hydrogen generation industry. Can utilise existing sources of renewable energy to power hydrogen generation facilities.</p> <p>Are less constrained operationally, compared some other options.</p> <p>Has substantial future potential given long-term policy support and funding. It is an emerging and growing option.</p> <p>Lower risk to make the transition due to the likely long-term support for hydrogen transition.</p>	<p>Only very small supply available.</p> <p>Substantially higher capital investment required for both vehicles and potentially on dedicated fuelling equipment.</p> <p>Operational costs are significantly higher that operating equivalent vehicle on diesel.</p>

6.2.2 Main Conclusions

The following main conclusions have been drawn following completion of the alternative fuel option analysis for HDVs:

- HVO has been assigned the highest rating score (49). Hydrogen has been assigned the second highest rating score (45). These alternative fuel options have been identified as the two most viable alternative fuel options for each LAs vehicle fleet.
- It is clear that HVO is a readily achievable, short-term solution that can contribute to significantly reducing an organizations vehicle fleet related GHG emissions (provided the HVO is sustainably sourced).
- Hydrogen – which is more underpinned by long-term policy and legislative support - is a more long-term viable solution that can result in the reduction of an organization's vehicle fleet related GHG emissions to Net Zero.
- Biofuel, which was assigned a score of 42, is a viable option in theory, however, it is less preferred than HVO as an alternative fuel as it is not a 'drop in' replacement for diesel and therefore less operationally viable generally. Its use at low blend rates also limits the potential level of GHG emissions reductions that can be achieved through its use.

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- Biomethane, which was assigned a score of **38**, and BEV, which was assigned a score of **35**, and are less viable solutions generally. There are significant fundamental constraints associated with each of these options.
 - There is a significant risk BEVs in particular won't perform operationally when being used for heavy duty applications required of a LA vehicle fleet.
 - Biomethane does not have long-term policy or legislative support. This lack of long-term support is underpinned by EU and UK plans to phase out ICEs in the 2030s. It is important to note that this may change however depending on policy changes and future policy direction.
 - Biomethane also has less future potential generally, mainly due to this lack of policy and legislative support, but also in part due to likely competing demand for Biomethane from other sectors. It is noted HVO supply may also be affected by competing demand.
 - Overall, there is a significant risk associated with attempting a transition to Biomethane based vehicles when there is lack of policy support and future potential for a scalable roll out of Biomethane as a transport fuel. There is also some degree of risk associated with Biomethane based vehicles not performing to the required standards operationally, although the risk of this is considered less than the risk of BEV based HDVs not performing operationally.
- All options have the potential to incur significant costs.
 - HVO is recognized as the least cost option – the OpEx associated with HVO substantially less than the CapEx associated with BEV for example. The adoption of HVO will not incur any significant CapEx, however.
 - The BEV, Biomethane and Hydrogen options will all incur significant CapEx costs.

Overall, it has been completed and has concluded that the most viable short-term option for reducing GHG emissions associated with HDVs is to advance the use of HVO within each LAs vehicle fleet. This is considered to be a short-term, transition option that will serve to reduce each LAs vehicle fleet emissions in a manner broadly commensurate with the current RoI and NI national GHG reduction targets for 2030.

A variety of organizations across the island of Ireland have commenced using HVO in their HDV fleets, including the organizations listed in Table 6-9.

Table 6-9: Irish Organizations that have commenced the use of HVO

Certa	Certa's fuel delivery vehicles now running on Hydrotreated Vegetable Oil (HVO) - Fleet Transport
Musgrave	Musgrave to rollout Hydrotreated Vegetable Oil (HVO) fuel for its truck fleet - Fleet Transport
DPD Ireland	DPD Ireland switches truck fleet to 100% HVO biofuel to reduce carbon emissions - Fleet Transport
Circle K	Circle K Ireland's fuel delivery fleet to be powered by 100% HVO renewable diesel - Fleet Transport
Lidl Ireland	Picture of the Week: Lidl Ireland - First food retailer to launch Electric & HVO powered trucks into Logistic Fleet - Fleet Transport



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The most viable long-term option for reducing GHG emission to acceptable levels by 2050 is to support the development of Hydrogen infrastructure and advance the use of Hydrogen based vehicles within each LA's vehicle fleet. This is considered to be a long-term option that will serve to support the development of a 'Net Zero' GHG emission vehicle fleets for each LAs - in accordance with the RoI and NI national GHG reduction targets of achieving 'Net Zero' GHG emissions by 2050

6.3 Alternative Fuel Option Analysis - Light Duty Vehicles

The most viable solution for reducing GHG emissions associated with LDVs is to advance the use of HVO in LDVs as a transitional solution in parallel with the adoption of BEV LDVs as a longer term solution.

HVO is a preferred transitional option for LA LDV vehicle fleets for the same reasons outlined in the case of HDVs in Section 6.2 (i.e., least cost, a 'drop in' fuel, operationally viable, least amount of complexity, GHG emissions reductions). Naturally, there are synergies between the roll out of HVO for use in LDVs and HDVs, which support HVO being a transitional option for LDVs also.

The most viable longer term option for LA vehicle fleets is BEV. The reasons for this are as follows:

- A very significant level of policy and funding support exists in both RoI and NI for transitioning private cars and LDVs to BEV (E.g., under the UK Transport Decarbonization Plan, NI Energy Strategy, RoI CAP23, RoI National Policy Framework on Alternative Fuels Infrastructure for Transport in Ireland 2017 – 2030).
- It is widely acknowledged that BEV is the best longer term solution for smaller vehicles such as private cars or LDVs.
- Public EV charging infrastructure is in the early stages of being developed across RoI and NI. For example, the new Electric Vehicles Charging Infrastructure Strategy 2022 – 2025 in RoI will see €100 million spent on public charging infrastructure over the next three years. Such infrastructure can be availed of by LAs. Electric Vehicle Infrastructure Action Plan 2022 will support the development of EV charging infrastructure in NI. It is noted there are grid infrastructure capacity limitations in both RoI and NI which will constrain the widespread adoption and use of EVs.
- It is expected the East Border Region FASTER project will facilitate the roll out of an extensive network EV charging infrastructure in the East Broder Region, which can potentially be utilized by the LDVs in each LA vehicle fleet. This infrastructural development will underpin the scalable roll out of EV in the region generally.
- National, regional and local development policy in both RoI and NI also provides extensive support to the development of EV charging.
- Generally, the task of transitioning LDV fleets to an alternative fuel is more straightforward given that these lighter vehicles will require less power to operate and are only used for light duty applications.
- The scalable adoption of BEV LDVs would not require the same quantum of electricity demand as the adoption of BEV HDVs. A reduced degree of on-site electrical infrastructure would be required given the less demand associated with BEV LDVs and given the likely presence of a good network of EV charging infrastructure in the future.
- LDVs are not affected by the operational challenges faced by BEV HDVs. Modern BEV LDVs are less constrained in terms of range. BEV LDVs would be particularly suited for LA vehicles that travel within the boundary of a local authority functional area.
- BEV LDVs are widely available on the market.



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- According to the SEAI, the cost of powering an EV is significantly less than powering a diesel based vehicle of the same type and size. This OpEx ‘gain’ could potentially offset the CapEx cost associated with adopting BEV LDVs.
- The roll out of BEV LDVs faces a decreased level of complexity and has a greater level of future potential for the reasons defined above.

BEV LDVs face some challenges that are similar in nature to the challenges faced by BEV HDVs which would need to be carefully managed and overcome (E.g., electricity demand, on-site infrastructural requirements potentially, operator and mechanic training, CapEx cost associated with BEV LDV procurement, potential upstream and downstream environmental impacts etc.), however, importantly overcoming these challenges is more achievable given the reduced operational requirements and electricity demand associated with lighter vehicles.

A variety of organizations across the island of Ireland have progressed transitioning their car/LDV fleets to BEV, including the organizations listed in Table 6-10:

Table 6-10: Irish Organizations that have adopted BEV LDVs

DPD Ireland	DPD Ireland plans to utilise another 100 electric vans - electrive.com
AnPost	Industry, Innovation, and Infrastructure An Post
Wexford Gardai	https://www.independent.ie/regionals/wexford/news/wexford-gardai-unveil-new-additions-to-their-fleet-of-electric-vehicles/a1458974606.html
SDCC	South Dublin County Council going green with Citroen Electric vans - Fleet Transport
Key Guard	PICTURE OF THE WEEK: Key Guard Patrol Fleet Switch to Electric with 10 Renault ZOE Commercial Vans - Fleet Transport
BWG Foods	BWG Foods takes delivery of the first electric-powered Mercedes-Benz eSprinter van - Fleet Transport

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7. ACHIEVING A NET ZERO EMISSION VEHICLE FLEET

A sample Strategic Roadmap for achieving a net zero emission vehicle fleets has been prepared for each LA participating in this study. Each sample Strategic Roadmap provides information on the following:

- Introduction and Overview
- Strategic Approach
- Vision for achieving a Net Zero Emission Vehicle Fleet
- Mission
- Strategic Roadmap 2024 - 2030

The sample Strategic Roadmaps have been informed by the conclusions drawn from the Alternative Fuel Option Analysis undertaken in Section 6. The Strategic Roadmaps are presented in Appendix 3.

The sample Strategic Roadmaps presented in Appendix 3 have been produced in first draft and are consistent between each LA. If progressing the Strategic Roadmaps, it is recommended each local authority review and finalize each their Strategic Roadmaps, with a view toward making their RoadMap more implementable and specific to their organization (considering their own organizational understanding and organizational factors, including resourcing and budgetary related factors).

The following general recommendations are also proposed:

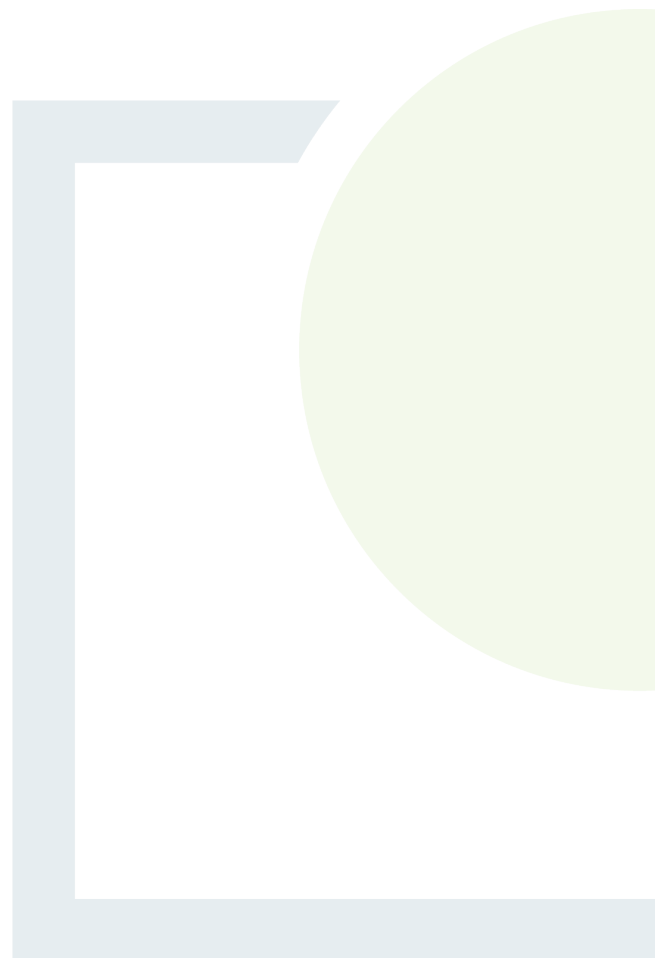
- Each LA should review and finalize their sample Strategic Roadmap for achieving a net zero emission vehicle fleets. This roadmap should also have regard to other organizational factors, apart from technological solutions, that can support achieving vehicle fleet related GHG emission reductions, including operational, fleet management and behavioural related factors and opportunities to avoid vehicle use and shift to sustainable travel. This roadmap should be supported by the development of subsequent phased implementation plans.
- Record vehicle related data each year to allow for accurate and ongoing quantification of vehicle fleet GHG emissions, and an estimation of costs associated with vehicle fleet decarbonisation, including data on vehicle type and number, fuel use, capital cost and operational cost.
- Establish lifecycle GHG emissions for their vehicle fleet, rather than quantifying direct vehicle related GHG emissions only, to allow for quantification of lifecycle GHG emission reductions associated with the adoption of HVO as an alternative fuel in particular.
- Establish a long-term business case for the vehicle fleet transition.
- Explore funding supports for the vehicle fleet transition.
- Work as a partnership with other East Border Region Local Authorities and other public sector organizations, where appropriate, to progress the alternative fuel transition. A joint approach may create more 'buying power' and an 'economy of scale' for a partnership.
- Progress alternative fuel pilot projects
- Carry out ongoing stakeholder engagement with the Alternative Fuels sector (e.g., join and participate in events held by Hydrogen Mobility Ireland).



CONSULTANTS IN ENGINEERING,
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APPENDIX 1

Reference Sources for the
Alternative Fuel Option
Analysis



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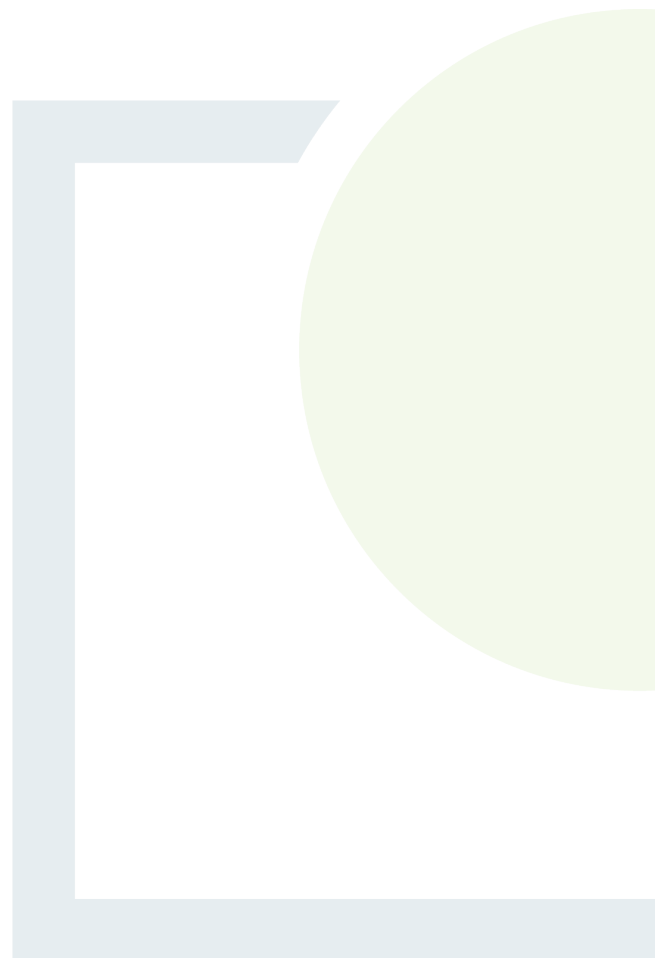
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APPENDIX 2

Supporting CapEx/OpEx and
GHG Emission Reduction
Analysis



The additional 1 year OpEx cost associated with Monaghan County Council using HVO instead of diesel
(assuming HVO being 20 cent/l dearer than diesel in Rol)

Vehicle Type	Overall Diesel OpEx (€)	Overall HVO OpEx (€)
HCV		
Library Van	€ 7,977	€ 8,075
Lorry	€ 75,293	€ 93,056
Pickup	€ 25,539	€ 31,272
Road Gritter	€ 4,559	€ 5,332
Sprayer	€ 23,056	€ 24,164
Velocity Patcher	€ 5,348	€ 6,918
Total	€ 141,771	€ 168,817
LCV		
4x4	€ 865	€ 1,044
Pickup	€ 12,254	€ 14,257
Pickup & Tipper	€ 2,563	€ 3,510
Van	€ 24,028	€ 28,336
Total	€ 39,711	€ 47,147
WV		
Digger	€ 4,182	€ 4,330
Forklift	€ -	€ -
Gritter	€ 19,775	€ 20,553
Loader	€ -	€ -
Ride on Lawnmower	€ 3,260	€ 3,682
Roller	€ -	€ -
Teleporter	€ 1,542	€ 1,659
Tractor	€ 14,109	€ 16,363
Total	€ 42,867	€ 46,587
Overall Total		
Overall Total	€ 224,348	€ 262,551

The additional 1 year OpEx cost associated with Armagh and Banbridge and Craigavon Borough Council using HVO instead of diesel (assuming HVO being 50 p/litre dearer than diesel in NI)

Vehicle Type	1-year Diesel OpEx (£)	1-year HVO OpEx (£)
RCV 32T	£ 152,814	£ 190,254
RCV 26T	£ 1,528,140	£ 1,902,540
RCV 18T	£ 329,667	£ 410,787
Macpac L 12T	£ 219,063	£ 256,763
Large Cage 7.5T	£ 170,304	£ 197,304
Small Cage 3.5T	£ 50,640	£ 54,015
Large Panel Van	£ 526,400	£ 567,900
Small Panel Van	£ 564,480	£ 588,240
Beavertail 7.5T	£ 156,840	£ 166,965
Large Tractor	£ 109,773	£ 121,923
Compact Tractor	£ 172,500	£ 173,500
Total	£ 3,980,621	£ 4,630,191

A comparison between the total cost of replacing diesel RCVs in Armagh, Banbridge and Craigavon Borough Council's vehicle fleet with new diesel RCVs (assuming all new diesel RCVs of varying sizes are valued on average at ca. £150,000) and replacing existing diesel RCVs with new BEV RCVs (assuming all new BEV RCVs of varying sizes are valued on average at ca. £600,000)

Vehicle Type	Number of Vehicle Type	Cost of Replacement (per single vehicle) (Diesel) (£)	Cost of Replacement (all vehicles) (Diesel) (£)	Cost of Replacement (per single vehicle) (BEV) (£)	Cost of Replacement (all vehicles) (BEV) (£)
RCV	79	£ 150,000	£ 11,850,000	£ 600,000	£ 47,400,000

A comparison between the additional 15 year OpEx cost associated with Armagh, Banbridge and Craigavon Borough Council using HVO in the RCVs (assuming HVO being 50 p/litre dearer than diesel in NI), and the total cost of replacing existing diesel RCVs in Armagh, Banbridge and Craigavon Borough Council's vehicle fleet with new BEV RCVs (assuming all new BEV RCVs of varying sizes are valued on average at ca. £600,000)

Vehicle Type	15-year Diesel OpEx (£)	15-year HVO OpEx (£)	Additional 15-year HVO OpEx	Cost of Replacement (all vehicles) (BEV type) (£)
RCV 32T	£ 2,292,210	£ 2,853,810	£ 561,600	£ 3,600,000
RCV 26T	£ 22,922,100	£ 28,538,100	£ 5,616,000	£ 36,000,000
RCV 18T	£ 4,945,005	£ 6,161,805	£ 1,216,800	£ 7,800,000
Total	£ 30,159,315	£ 37,553,715	£ 7,394,400	£ 47,400,000

A comparison between the total cost of replacing diesel lorries in Monaghan County Council's vehicle fleet with new diesel lorries (assuming all new diesel lorries of varying sizes are valued on average at ca. €175,000) and replacing diesel lorries with new gas powered lorries (assuming all new gas powered lorries are valued at an average of €205,000)

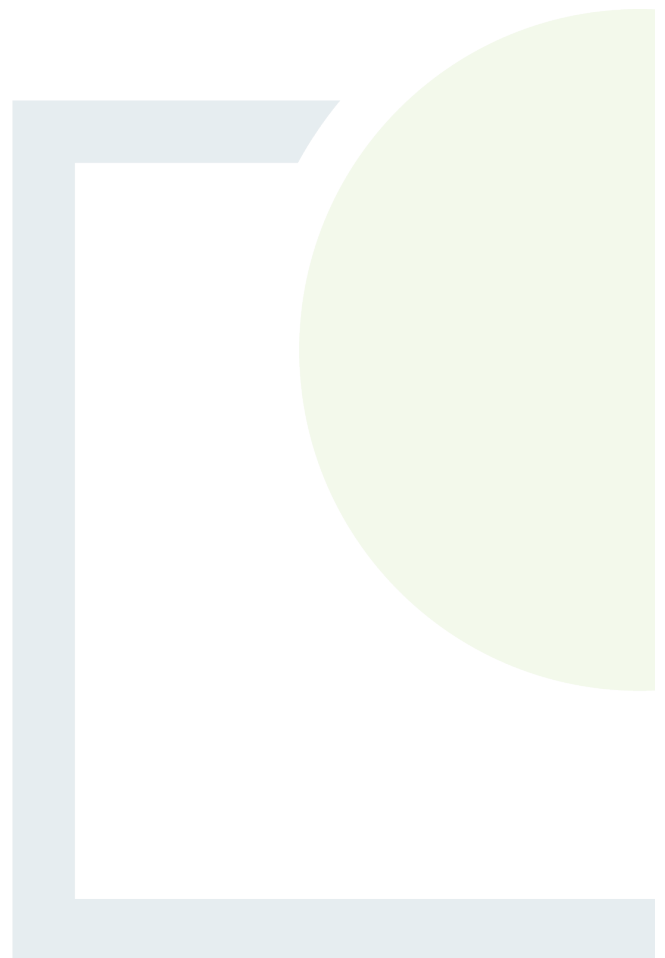
Vehicle Type	Number of Each Vehicle Type	Cost to Replace Single Vehicle	Cost to Replace Fleet
Lorry (Diesel)	9	€ 175,000	€ 1,575,000
Lorry (Gas powered)	9	€ 205,000	€ 1,845,000



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APPENDIX 3

Local Authority Sample
Strategic Roadmaps for
Achieving Net Zero Emission
Fleets



Appendix 3.1 Sample Strategic Roadmap for Achieving Net Zero Emission Vehicle Fleets - Monaghan County Council

Introduction and Overview

A key element of the Climate Action and Low Carbon Development Act (as amended) relevant to Local Authorities (LAs) is the requirement for LAs to prepare individual Local Authority Climate Action Plans (LACAPs) for their functional area and to adopt climate mitigation and adaptation measures.

LAs are key drivers in advancing climate policy at the local level and the development and adoption of the LACAPs is considered to be key in facilitating delivering effective climate action at local level. LACAPs will have an 'Inward' focus (i.e., a focus on organizational Greenhouse Gas (GHG) which they have full control over) and an 'Outward' focus (i.e., a focus on local community GHG emission that they can reasonably exert influence on).

A key theme of Monaghan County Council's (MCC) LACAP therefore will be to reduce its organizational GHG emissions. A large fraction of LA GHG emissions in the Republic of Ireland are caused by the operation of their vehicle fleet. This is the case for MCC also.

MCC's vehicle fleet consists of a mix of Heavy Duty Vehicles (HDVs), Light Duty Vehicles (LDVs) and mobile plant of varying types and sizes. These vehicles are used for a wide variety of operations connected to the typical functions of a local authority (e.g., transport, haulage, landscaping, maintenance activities and works). A baseline evaluation of vehicle fleet related GHG emissions has been undertaken for MCC and showed that HDVs are the primary contributor of GHG emissions in the fleet, although LDVs also contribute significantly to fleet GHG emissions. Mobile plant only have a marginal GHG emission contribution.

LAs in Ireland, including MCC, are compelled to deliver effective climate mitigation and reduce their organizational GHG emissions, including vehicle fleet related GHG emissions. To do this, MCC will have to transition the vehicles in their fleet to alternative fuels that generate a reduced level of GHG emissions.

MCC have procured Fehily Timoney and Company to carry out a study into the various alternative fuel options available on the market. The purpose of this study was to identify viable alternative fuel options for MCC's vehicle fleet- considering the make-up of the fleet and the nature of fleet operations - that will serve to suitably reduce fleet related GHG emissions.

This study has been completed and has concluded that the most viable short-term option for reducing GHG emissions associated with HDVs is to advance the use of Hydrotreated Vegetable Oil (HVO) within the fleet. This is considered to be a short-term, transitional option that will serve to reduce MCC's vehicle fleet emissions in a manner broadly commensurate with the national GHG reduction target to reduce GHG emission by 51% by 2030. At the same time, it is considered that the use of a Biomethane based alternative fuel option may be feasible in the short to medium term in the local context of Co. Monaghan given the current progression of an Anaerobic Digestion facility development project supported by Monaghan County Council and Gas Network Ireland.

The most viable long-term option for reducing GHG emission associated with HDVs is to support the development of Hydrogen infrastructure and advance the use of Hydrogen based vehicles within the fleet. This is considered to be a long-term option that will serve to support the development of a 'Net Zero' GHG emission vehicle fleet for MCC - in accordance with the national GHG reduction target of achieving 'Net Zero' GHG emissions by 2050.

The most viable solution for reducing GHG emissions associated with LDVs is to advance the use of HVO in LDVs as a transitional solution in parallel with the adoption of BEV LDVs as a longer term solution.

As part of this study, the project team have developed a sample strategic roadmap for MCC for achieving the transition of its vehicle fleet to Net Zero GHG emissions by 2050. MCC will consider the proposals within this strategic roadmap as part of their wider commitments to reduce emissions.

Strategic Approach

The broad strategic approach toward reducing vehicle fleet related GHG emissions is as follows:

1. Develop a robust Alternative Fuel Transition Implementation Plan 2024 – 2030 that defines a path to a substantial reduction in vehicle fleet GHG emissions through the adoption of HVO for HDVs and BEV for LDVs. Ensure the progress of this plan is reviewed annually.
2. Carry out HVO, BEV, Biomethane and Hydrogen Vehicle Pilot Projects across 2024 to 2030 to develop an in-depth understanding of critical success factors and clearly define the way forward in relation to transitioning to these alternative fuel types.
3. Work as a partnership with other East Border Region Local Authorities to progress the alternative fuel transition.
4. Work in a collaborative manner with other Local Authorities, other public sector organizations and industry to progress the alternative fuel transition.
5. Join Hydrogen Mobility Ireland and participated in and contribute to events and meetings run by the organization.
6. Ensure the alternative fuel transition is underpinned by the need to deliver credible and verifiable GHG emission reductions by establishing a framework for reviewing, monitoring and measuring sustainability and GHG emission reduction performance.
7. Develop an updated Alternative Fuel Transition Implementation Plan 2030 - 2040 that defines a path to Net Zero vehicle fleet GHG emissions through the adoption of Hydrogen HDVs.

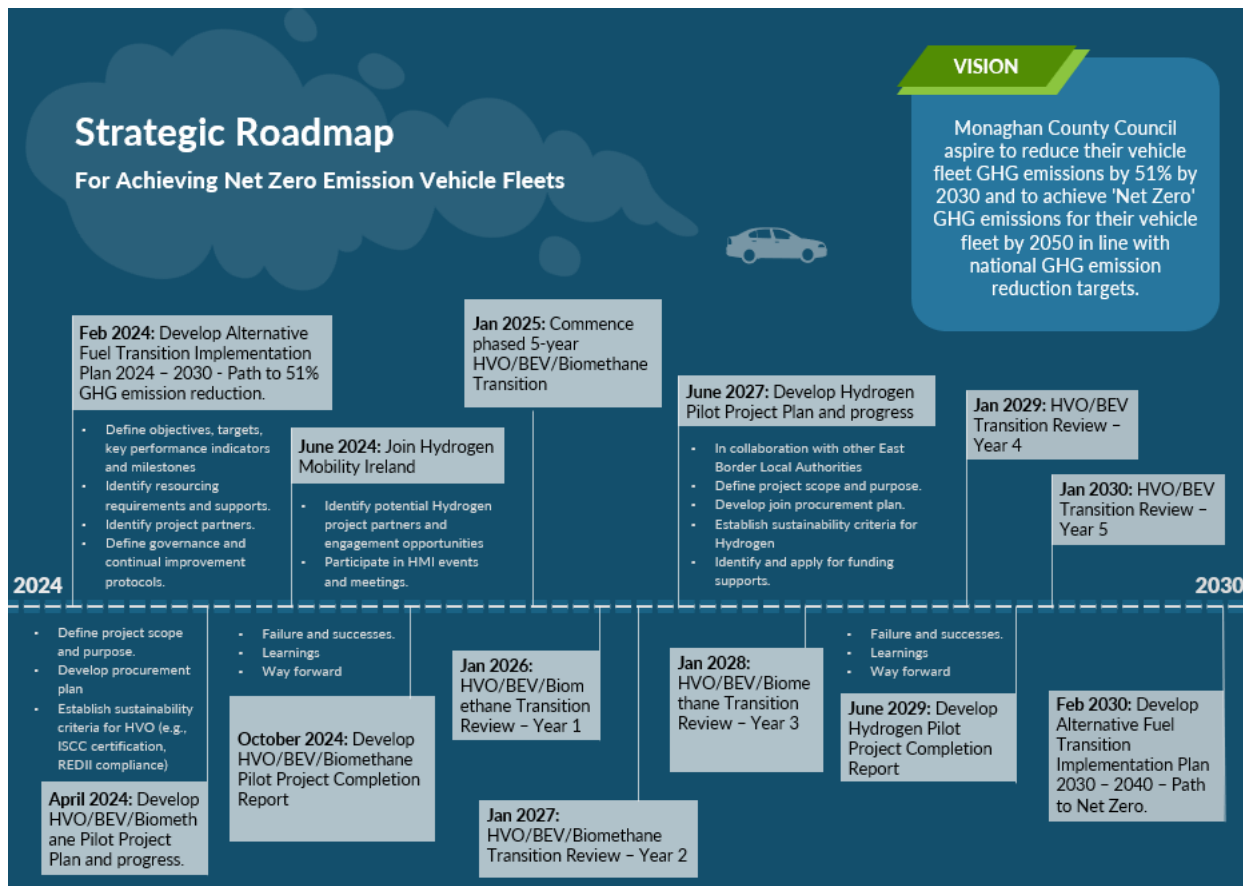
Vision for achieving a Net Zero Emission Vehicle Fleet

Monaghan County Council aspire to reduce their vehicle fleet GHG emissions by 51% by 2030 and to achieve 'Net Zero' GHG emissions for their vehicle fleet by 2050 in line with national GHG emission reduction targets.

Strategic Mission

- Foster organizational innovation to address the challenge of achieving a substantial reduction in vehicle fleet related GHG emissions and achieving 'Net Zero' vehicle fleet GHG emissions by 2050.
- Support and fund the transition to a 'Net Zero' GHG emission vehicle fleet.
- Partner and collaborate with other public sector organizations and industry leaders to facilitate the wider delivery of effective climate mitigation in the transport sector.
- Share our learnings and understandings with others.
- Make a positive impact and contribution by substantially reducing vehicle fleet GHG emissions and achieving 'Net Zero' vehicle fleet GHG emission by 2050.
- Lead the way in delivering a 'Net Zero' vehicle fleet GHG emission by 2050.
- Foster and support the development of an alternative fuel economy in the county.
- Promote organizational training and skills development to support the transition to alternative fuel vehicles.
- Drive continual vehicle fleet GHG emission reduction performance improvements.

Strategic Roadmap



Appendix 3.2 Sample Strategic Roadmap for Achieving Net Zero Emission Vehicle Fleets - Louth County Council

Introduction and Overview

A key element of the Climate Action and Low Carbon Development Act (as amended) relevant to Local Authorities (LAs) is the requirement for LAs to prepare individual Local Authority Climate Action Plans (LACAPs) for their functional area and to adopt climate mitigation and adaptation measures.

LAs are key drivers in advancing climate policy at the local level and the development and adoption of the LACAPs is considered to be key in facilitating delivering effective climate action at local level. LACAPs will have an 'Inward' focus (i.e., a focus on organizational Greenhouse Gas (GHG) which they have full control over) and an 'Outward' focus (i.e., a focus on local community GHG emission that they can reasonably exert influence on).

A key theme of Louth County Council's (LCC) LACAP therefore will be to reduce its organizational GHG emissions. A large fraction of LA GHG emissions in the Republic of Ireland are caused by the operation of their vehicle fleet. This is the case for LCC also.

LCC's vehicle fleet consists of a mix of Heavy Duty Vehicles (HDVs), Light Duty Vehicles (LDVs) and mobile plant of varying types and sizes. These vehicles are used for a wide variety of operations connected to the typical functions of a local authority (e.g., transport, haulage, landscaping, maintenance activities and works). A baseline evaluation of vehicle fleet related GHG emissions has been undertaken for LCC and showed that HDVs are the primary contributor of GHG emissions in the fleet, although LDVs also contribute significantly to fleet GHG emissions. Mobile plant only have a marginal GHG emission contribution.

LAs in Ireland, including LCC, are compelled to deliver effective climate mitigation and reduce their organizational GHG emissions, including vehicle fleet related GHG emissions. To do this, LCC will have to transition the vehicles in their fleet to alternative fuels that generate a reduced level of GHG emissions.

LCC have procured Fehily Timoney and Company to carry out a study into the various alternative fuel options available on the market. The purpose of this study was to identify viable alternative fuel options for LCC's vehicle fleet- considering the make-up of the fleet and the nature of fleet operations - that will serve to suitably reduce fleet related GHG emissions.

This study has been completed and has concluded that the most viable short-term option for reducing GHG emissions associated with HDVs is to advance the use of Hydrotreated Vegetable Oil (HVO) within the fleet. This is considered to be a short-term, transitional option that will serve to reduce LCC's vehicle fleet emissions in a manner broadly commensurate with the national GHG reduction target to reduce GHG emission by 51% by 2030.

The most viable long-term option for reducing GHG emission associated with HDVs is to support the development of Hydrogen infrastructure and advance the use of Hydrogen based vehicles within the fleet. This is considered to be a long-term option that will serve to support the development of a 'Net Zero' GHG emission vehicle fleet for LCC - in accordance with the national GHG reduction target of achieving 'Net Zero' GHG emissions by 2050.

The most viable solution for reducing GHG emissions associated with LDVs is to advance the use of HVO in LDVs as a transitional solution in parallel with the adoption of BEV LDVs as a longer term solution.

As part of this study, the project team have developed a sample strategic roadmap for LCC for achieving the transition of its vehicle fleet to Net Zero GHG emissions by 2050. LCC will consider the proposals within this strategic roadmap as part of their wider commitments to reduce emissions.

Strategic Approach

The broad strategic approach toward reducing vehicle fleet related GHG emissions is as follows:

1. Develop a robust Alternative Fuel Transition Implementation Plan 2024 – 2030 that defines a path to a substantial reduction in vehicle fleet GHG emissions through the adoption of HVO for HDVs and BEV for LDVs. Ensure the progress of this plan is reviewed annually.
2. Carry out HVO, BEV and Hydrogen Vehicle Pilot Projects across 2024 to 2030 to develop an in-depth understanding of critical success factors and clearly define the way forward in relation to transitioning to these alternative fuel types.
3. Work as a partnership with other East Border Region Local Authorities to progress the alternative fuel transition.
4. Work in a collaborative manner with other Local Authorities, other public sector organizations and industry to progress the alternative fuel transition.
5. Join Hydrogen Mobility Ireland and participated in and contribute to events and meetings run by the organization.
6. Ensure the alternative fuel transition is underpinned by the need to deliver credible and verifiable GHG emission reductions by establishing a framework for reviewing, monitoring and measuring sustainability and GHG emission reduction performance.
7. Develop an updated Alternative Fuel Transition Implementation Plan 2030 - 2040 that defines a path to Net Zero vehicle fleet GHG emissions through the adoption of Hydrogen HDVs.

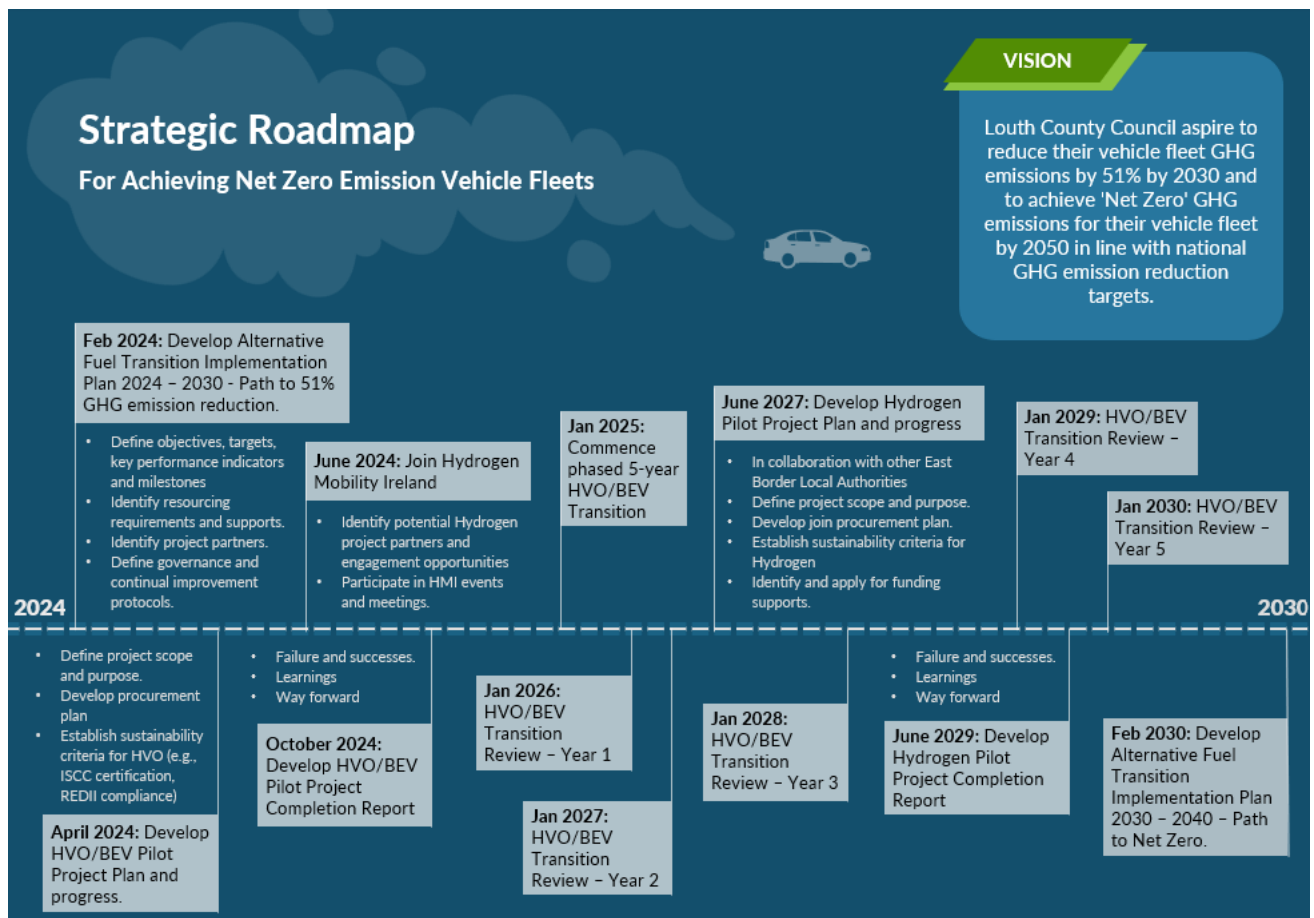
Vision for achieving a Net Zero Emission Vehicle Fleet

Louth County Council aspire to reduce their vehicle fleet GHG emissions by 51% by 2030 and to achieve 'Net Zero' GHG emissions for their vehicle fleet by 2050 in line with national GHG emission reduction targets.

Strategic Mission

- Foster organizational innovation to address the challenge of achieving a substantial reduction in vehicle fleet related GHG emissions and achieving 'Net Zero' vehicle fleet GHG emissions by 2050.
- Support and fund the transition to a 'Net Zero' GHG emission vehicle fleet.
- Partner and collaborate with other public sector organizations and industry leaders to facilitate the wider delivery of effective climate mitigation in the transport sector.
- Share our learnings and understandings with others.
- Make a positive impact and contribution by substantially reducing vehicle fleet GHG emissions and achieving 'Net Zero' vehicle fleet GHG emission by 2050.
- Lead the way in delivering a 'Net Zero' vehicle fleet GHG emission by 2050.
- Foster and support the development of an alternative fuel economy in the county.
- Promote organizational training and skills development to support the transition to alternative fuel vehicles.
- Drive continual vehicle fleet GHG emission reduction performance improvements.

Strategic Roadmap



Appendix 3.3 Sample Strategic Roadmap for Achieving Net Zero Emission Vehicle Fleets - Newry Mourne and Down District Council

Introduction and Overview

A key element of the Climate Change Act (Northern Ireland) 2022 (Act) is the requirement for Northern Ireland to achieve a 48% Greenhouse Gas (GHG) emission reduction by 2030 and Net Zero GHG emission by 2050.

Newry Mourne and Down District Council (NMD) is required to reduce its organizational GHG emissions. A large fraction of LA GHG emissions in Northern Ireland are caused by the operation of their vehicle fleet. This is the case for NMD also.

NMD's vehicle fleet consists of a mix of Heavy Duty Vehicles (HDVs), Light Duty Vehicles (LDVs) and mobile plant of varying types and sizes. These vehicles are used for a wide variety of operations connected to the typical functions of a local authority (e.g., waste management transport, haulage, landscaping, maintenance activities and works). A baseline evaluation of vehicle fleet related GHG emissions has been undertaken for NMD and showed that HDVs are the primary contributor of GHG emissions in the fleet, although LDVs also contribute significantly to fleet GHG emissions. Mobile plant only have a marginal GHG emission contribution.

LAs in Northern Ireland, including NMD, are compelled to deliver effective climate mitigation and reduce their organizational GHG emissions, including vehicle fleet related GHG emissions. To do this, NMD will have to transition the vehicles in their fleet to alternative fuels that generate a reduced level of GHG emissions.

NMD, in partnership with several other local authorities, have procured Fehily Timoney and Company to carry out a study into the various alternative fuel options available on the market. The purpose of this study was to identify viable alternative fuel options for NMD's vehicle fleet- considering the make-up of the fleet and the nature of fleet operations - that will serve to suitably reduce fleet related GHG emissions.

This study has been completed and has concluded that the most viable short-term option for reducing GHG emissions associated with HDVs is to advance the use of Hydrotreated Vegetable Oil (HVO) within the fleet. This is considered to be a short-term, transitional option that will serve to reduce NMD's vehicle fleet emissions in a manner broadly commensurate with the national GHG reduction target to reduce GHG emission by 48% by 2030.

The most viable long-term option for reducing GHG emission associated with HDVs is to support the development of Hydrogen infrastructure and advance the use of Hydrogen based vehicles within the fleet. This is considered to be a long-term option that will serve to support the development of a 'Net Zero' GHG emission vehicle fleet for NMD - in accordance with the national GHG reduction target of achieving 'Net Zero' GHG emissions by 2050.

The most viable solution for reducing GHG emissions associated with LDVs is to advance the use of HVO in LDVs as a transitional solution in parallel with the adoption of BEV LDVs as a longer term solution.

As part of this study, the project team have developed a sample strategic roadmap for NMD for achieving the transition of its vehicle fleet to Net Zero GHG emissions by 2050. NMD will consider the proposals within this strategic roadmap as part of their wider commitments to reduce emissions.

Strategic Approach

The broad strategic approach toward reducing vehicle fleet related GHG emissions is as follows:

1. Develop a robust Alternative Fuel Transition Implementation Plan 2024 – 2030 that defines a path to a substantial reduction in vehicle fleet GHG emissions through the adoption of HVO for HDVs and BEV for LDVs. Ensure the progress of this plan is reviewed annually.
2. Carry out HVO, BEV and Hydrogen Vehicle Pilot Projects across 2024 to 2030 to develop an in-depth understanding of critical success factors and clearly define the way forward in relation to transitioning to these alternative fuel types.
3. Work as a partnership with other East Border Region Local Authorities to progress the alternative fuel transition.
4. Work in a collaborative manner with other Local Authorities, other public sector organizations and industry to progress the alternative fuel transition.
5. Join Hydrogen Mobility Ireland and participated in and contribute to events and meetings run by the organization.
6. Ensure the alternative fuel transition is underpinned by the need to deliver credible and verifiable GHG emission reductions by establishing a framework for reviewing, monitoring and measuring sustainability and GHG emission reduction performance.
7. Develop an updated Alternative Fuel Transition Implementation Plan 2030 - 2040 that defines a path to Net Zero vehicle fleet GHG emissions through the adoption of Hydrogen HDVs.

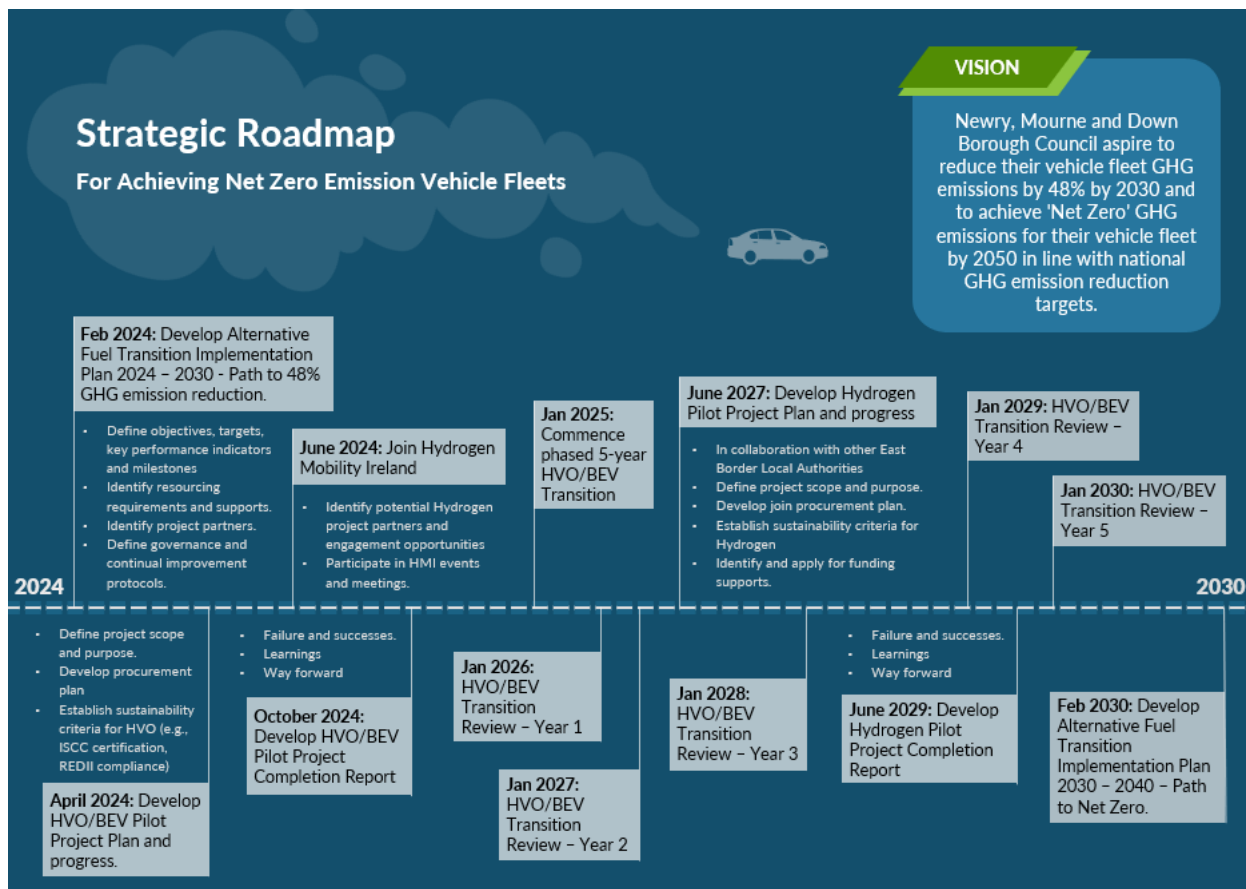
Vision for achieving a Net Zero Emission Vehicle Fleet

Newry Mourn and Down District Council aspire to reduce their vehicle fleet GHG emissions by 48% by 2030 and to achieve 'Net Zero' GHG emissions for their vehicle fleet by 2050 in line with national GHG emission reduction targets.

Strategic Mission

- Foster organizational innovation to address the challenge of achieving a substantial reduction in vehicle fleet related GHG emissions and achieving 'Net Zero' vehicle fleet GHG emissions by 2050.
- Support and fund the transition to a 'Net Zero' GHG emission vehicle fleet.
- Partner and collaborate with other public sector organizations and industry leaders to facilitate the wider delivery of effective climate mitigation in the transport sector.
- Share our learnings and understandings with others.
- Make a positive impact and contribution by substantially reducing vehicle fleet GHG emissions and achieving 'Net Zero' vehicle fleet GHG emission by 2050.
- Lead the way in delivering a 'Net Zero' vehicle fleet GHG emission by 2050.
- Foster and support the development of an alternative fuel economy in the county.
- Promote organizational training and skills development to support the transition to alternative fuel vehicles.
- Drive continual vehicle fleet GHG emission reduction performance improvements.

Strategic Roadmap



Appendix 3.4 Sample Strategic Roadmap for Achieving Net Zero Emission Vehicle Fleets - Ards and North Down Borough Council

Introduction and Overview

A key element of the Climate Change Act (Northern Ireland) 2022 (Act) is the requirement for Northern Ireland to achieve a 48% Greenhouse Gas (GHG) emission reduction by 2030 and Net Zero GHG emission by 2050.

Ards and North Down Council's (AND) is required to reduce its organizational GHG emissions. A large fraction of LA GHG emissions in Northern Ireland are caused by the operation of their vehicle fleet. This is the case for AND also.

AND's vehicle fleet consists of a mix of Heavy Duty Vehicles (HDVs), Light Duty Vehicles (LDVs) and mobile plant of varying types and sizes. These vehicles are used for a wide variety of operations connected to the typical functions of a local authority (e.g., waste management transport, haulage, landscaping, maintenance activities and works). A baseline evaluation of vehicle fleet related GHG emissions has been undertaken for AND and showed that HDVs are the primary contributor of GHG emissions in the fleet, although LDVs also contribute significantly to fleet GHG emissions. Mobile plant only have a marginal GHG emission contribution.

LAs in Northern Ireland, including AND, are compelled to deliver effective climate mitigation and reduce their organizational GHG emissions, including vehicle fleet related GHG emissions. To do this, AND will have to transition the vehicles in their fleet to alternative fuels that generate a reduced level of GHG emissions.

AND have procured Fehily Timoney and Company to carry out a study into the various alternative fuel options available on the market. The purpose of this study was to identify viable alternative fuel options for AND's vehicle fleet- considering the make-up of the fleet and the nature of fleet operations - that will serve to suitably reduce fleet related GHG emissions.

This study has been completed and has concluded that the most viable short-term option for reducing GHG emissions associated with HDVs is to advance the use of Hydrotreated Vegetable Oil (HVO) within the fleet. This is considered to be a short-term, transitional option that will serve to reduce AND's vehicle fleet emissions in a manner broadly commensurate with the national GHG reduction target to reduce GHG emission by 48% by 2030.

The most viable long-term option for reducing GHG emission associated with HDVs is to support the development of Hydrogen infrastructure and advance the use of Hydrogen based vehicles within the fleet. This is considered to be a long-term option that will serve to support the development of a 'Net Zero' GHG emission vehicle fleet for AND - in accordance with the national GHG reduction target of achieving 'Net Zero' GHG emissions by 2050.

The most viable solution for reducing GHG emissions associated with LDVs is to advance the use of HVO in LDVs as a transitional solution in parallel with the adoption of BEV LDVs as a longer term solution.

As part of this study, the project team have developed a sample strategic roadmap for AND for achieving the transition of its vehicle fleet to Net Zero GHG emissions by 2050. AND will consider the proposals within this strategic roadmap as part of their wider commitments to reduce emissions.

Strategic Approach

The broad strategic approach toward reducing vehicle fleet related GHG emissions is as follows:

1. Develop a robust Alternative Fuel Transition Implementation Plan 2024 – 2030 that defines a path to a substantial reduction in vehicle fleet GHG emissions through the adoption of HVO for HDVs and BEV for LDVs. Ensure the progress of this plan is reviewed annually.
2. Carry out HVO, BEV and Hydrogen Vehicle Pilot Projects across 2024 to 2030 to develop an in-depth understanding of critical success factors and clearly define the way forward in relation to transitioning to these alternative fuel types.
3. Work as a partnership with other East Border Region Local Authorities to progress the alternative fuel transition.
4. Work in a collaborative manner with other Local Authorities, other public sector organizations and industry to progress the alternative fuel transition.
5. Join Hydrogen Mobility Ireland and participated in and contribute to events and meetings run by the organization.
6. Ensure the alternative fuel transition is underpinned by the need to deliver credible and verifiable GHG emission reductions by establishing a framework for reviewing, monitoring and measuring sustainability and GHG emission reduction performance.
7. Develop an updated Alternative Fuel Transition Implementation Plan 2030 - 2040 that defines a path to Net Zero vehicle fleet GHG emissions through the adoption of Hydrogen HDVs.

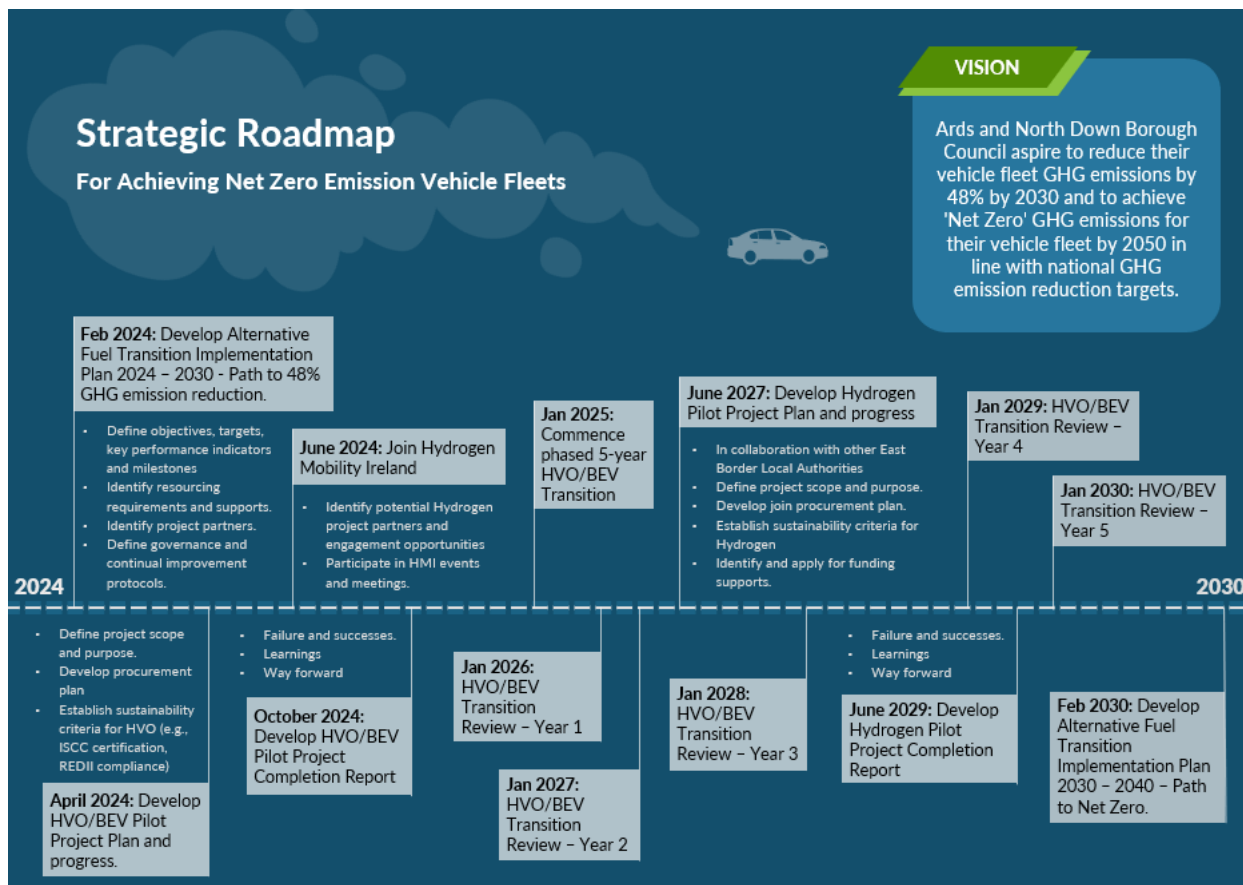
Vision for achieving a Net Zero Emission Vehicle Fleet

Ards and North Down Borough Council aspire to reduce their vehicle fleet GHG emissions by 48% by 2030 and to achieve 'Net Zero' GHG emissions for their vehicle fleet by 2050 in line with national GHG emission reduction targets.

Strategic Mission

- Foster organizational innovation to address the challenge of achieving a substantial reduction in vehicle fleet related GHG emissions and achieving 'Net Zero' vehicle fleet GHG emissions by 2050.
- Support and fund the transition to a 'Net Zero' GHG emission vehicle fleet.
- Partner and collaborate with other public sector organizations and industry leaders to facilitate the wider delivery of effective climate mitigation in the transport sector.
- Share our learnings and understandings with others.
- Make a positive impact and contribution by substantially reducing vehicle fleet GHG emissions and achieving 'Net Zero' vehicle fleet GHG emission by 2050.
- Lead the way in delivering a 'Net Zero' vehicle fleet GHG emission by 2050.
- Foster and support the development of an alternative fuel economy in the county.
- Promote organizational training and skills development to support the transition to alternative fuel vehicles.
- Drive continual vehicle fleet GHG emission reduction performance improvements.

Strategic Roadmap



Appendix 3.5 Sample Strategic Roadmap for Achieving Net Zero Emission Vehicle Fleets - Armagh Banbridge and Craigavon Borough Council

Introduction and Overview

A key element of the Climate Change Act (Northern Ireland) 2022 (Act) is the requirement for Northern Ireland to achieve a 48% Greenhouse Gas (GHG) emission reduction by 2030 and Net Zero GHG emission by 2050.

Armagh Banbridge and Craigavon Borough Council (ABC) is required to reduce its organizational GHG emissions. A large fraction of LA GHG emissions in Northern Ireland are caused by the operation of their vehicle fleet. This is the case for NMD also.

ABC's vehicle fleet consists of a mix of Heavy Duty Vehicles (HDVs), Light Duty Vehicles (LDVs) and mobile plant of varying types and sizes. These vehicles are used for a wide variety of operations connected to the typical functions of a local authority (e.g., waste management transport, haulage, landscaping, maintenance activities and works). A baseline evaluation of vehicle fleet related GHG emissions has been undertaken for ABC and showed that HDVs are the primary contributor of GHG emissions in the fleet, although LDVs also contribute significantly to fleet GHG emissions. Mobile plant only have a marginal GHG emission contribution.

LAs in Northern Ireland, including ABC, are compelled to deliver effective climate mitigation and reduce their organizational GHG emissions, including vehicle fleet related GHG emissions. To do this, ABC will have to transition the vehicles in their fleet to alternative fuels that generate a reduced level of GHG emissions.

ABC have procured Fehily Timoney and Company to carry out a study into the various alternative fuel options available on the market. The purpose of this study was to identify viable alternative fuel options for ABC's vehicle fleet- considering the make-up of the fleet and the nature of fleet operations - that will serve to suitably reduce fleet related GHG emissions.

This study has been completed and has concluded that the most viable short-term option for reducing GHG emissions associated with HDVs is to advance the use of Hydrotreated Vegetable Oil (HVO) within the fleet. This is considered to be a short-term, transitional option that will serve to reduce ABC's vehicle fleet emissions in a manner broadly commensurate with the national GHG reduction target to reduce GHG emission by 48% by 2030.

The most viable long-term option for reducing GHG emission associated with HDVs is to support the development of Hydrogen infrastructure and advance the use of Hydrogen based vehicles within the fleet. This is considered to be a long-term option that will serve to support the development of a 'Net Zero' GHG emission vehicle fleet for ABC - in accordance with the national GHG reduction target of achieving 'Net Zero' GHG emissions by 2050.

The most viable solution for reducing GHG emissions associated with LDVs is to advance the use of HVO in LDVs as a transitional solution in parallel with the adoption of BEV LDVs as a longer term solution.

As part of this study, the project team have developed a sample strategic roadmap for NABC for achieving the transition of its vehicle fleet to Net Zero GHG emissions by 2050. ABC will consider the proposals within this strategic roadmap as part of their wider commitments to reduce emissions.

Strategic Approach

The broad strategic approach toward reducing vehicle fleet related GHG emissions is as follows:

1. Develop a robust Alternative Fuel Transition Implementation Plan 2024 – 2030 that defines a path to a substantial reduction in vehicle fleet GHG emissions through the adoption of HVO for HDVs and BEV for LDVs. Ensure the progress of this plan is reviewed annually.
2. Carry out HVO, BEV and Hydrogen Vehicle Pilot Projects across 2024 to 2030 to develop an in-depth understanding of critical success factors and clearly define the way forward in relation to transitioning to these alternative fuel types.
3. Work as a partnership with other East Border Region Local Authorities to progress the alternative fuel transition.
4. Work in a collaborative manner with other Local Authorities, other public sector organizations and industry to progress the alternative fuel transition.
5. Join Hydrogen Mobility Ireland and participated in and contribute to events and meetings run by the organization.
6. Ensure the alternative fuel transition is underpinned by the need to deliver credible and verifiable GHG emission reductions by establishing a framework for reviewing, monitoring and measuring sustainability and GHG emission reduction performance.
7. Develop an updated Alternative Fuel Transition Implementation Plan 2030 - 2040 that defines a path to Net Zero vehicle fleet GHG emissions through the adoption of Hydrogen HDVs.

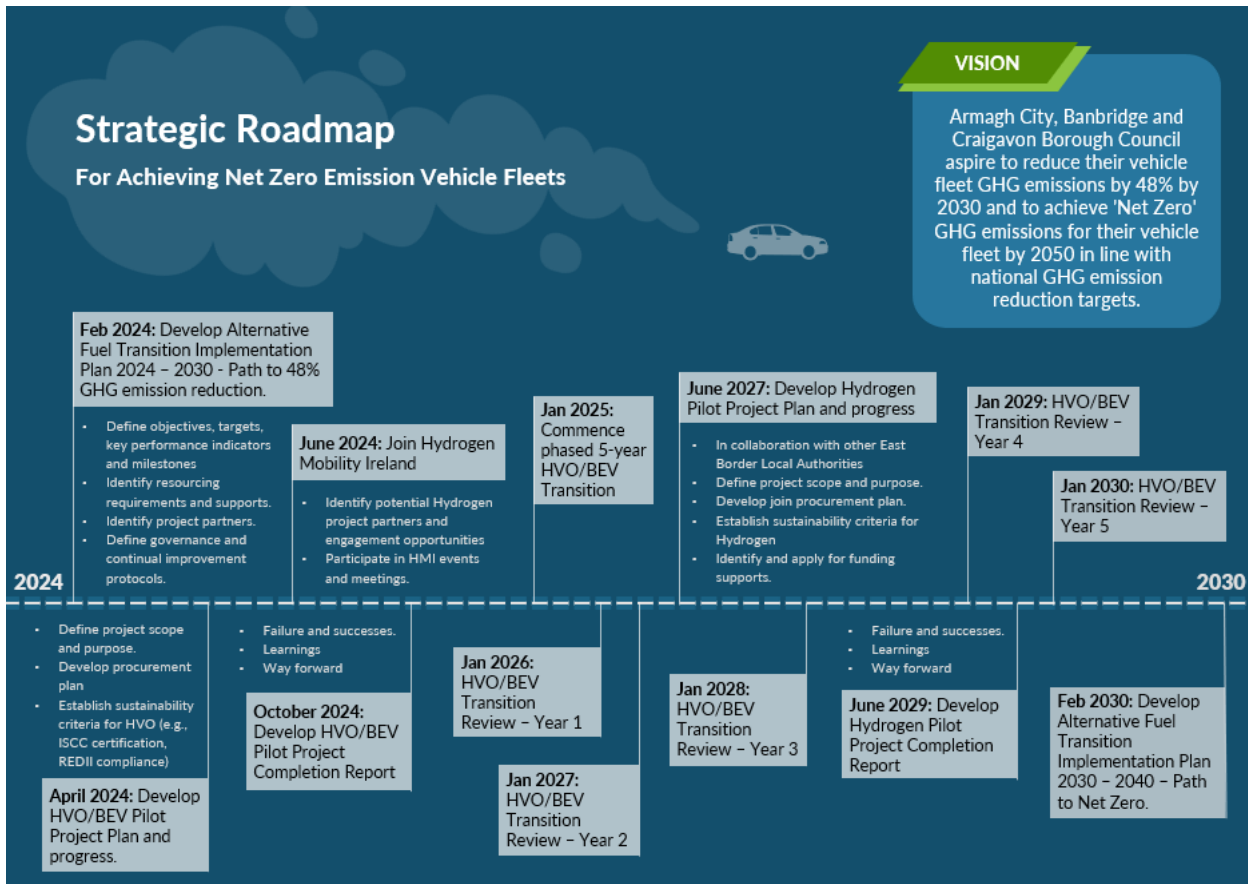
Vision for achieving a Net Zero Emission Vehicle Fleet

Armagh Banbridge and Craigavon Borough Council aspire to reduce their vehicle fleet GHG emissions by 48% by 2030 and to achieve 'Net Zero' GHG emissions for their vehicle fleet by 2050 in line with national GHG emission reduction targets.

Strategic Mission

- Foster organizational innovation to address the challenge of achieving a substantial reduction in vehicle fleet related GHG emissions and achieving 'Net Zero' vehicle fleet GHG emissions by 2050.
- Support and fund the transition to a 'Net Zero' GHG emission vehicle fleet.
- Partner and collaborate with other public sector organizations and industry leaders to facilitate the wider delivery of effective climate mitigation in the transport sector.
- Share our learnings and understandings with others.
- Make a positive impact and contribution by substantially reducing vehicle fleet GHG emissions and achieving 'Net Zero' vehicle fleet GHG emission by 2050.
- Lead the way in delivering a 'Net Zero' vehicle fleet GHG emission by 2050.
- Foster and support the development of an alternative fuel economy in the county.
- Promote organizational training and skills development to support the transition to alternative fuel vehicles.
- Drive continual vehicle fleet GHG emission reduction performance improvements.

Strategic Roadmap





**CONSULTANTS IN ENGINEERING,
ENVIRONMENTAL SCIENCE
& PLANNING**

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 **Cork**

 **Dublin**

 **Carlow**



Unclassified

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ITEM 6**Ards and North Down Borough Council**

Report Classification	Unclassified
Exemption Reason	Not Applicable
Council/Committee	Environment Committee
Date of Meeting	03 January 2024
Responsible Director	Director of Environment
Responsible Head of Service	Head of Regulatory Services (Temporary)
Date of Report	11 December 2023
File Reference	LR 100 /90101
Legislation	The Local Government (Miscellaneous Provisions) (NI) Order 1985
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Grant of Entertainment Licences
Attachments	None

Applications have been received for the Grant of Entertainment Licences as follows:

Bangor Elim Church, 13 Balloo Crescent, Bangor BT19 7WP

Applicant: Gary Faulkner, 7 Fernbank Close, Bangor

Days and Hours: For 14 Unspecified Days within 12 months, 7pm – 11pm

Type of entertainment: Dancing, Singing or Music or any other entertainment of a like kind.

Comber Community Centre, 1 Parkway, Comber BT23 5AR

Applicant: Ards and North Down Borough Council, 2 Church Street, Newtownards

Not Applicable

153

Days and Hours: Monday to Sunday during the permitted hours when alcohol may be served on these premises under the Licensing (NI) Order 1996

Type of entertainment: A Theatrical Performance

Dancing, Singing or Music or any other entertainment of a like kind.

Any entertainment which consists of or includes a public contest match, exhibition or display of boxing, wrestling, judo, karate or any similar sport, billiards, pool, snooker or any similar game, darts. Equipment for Playing Snooker or Similar Games.

There are no objections to these applications.

RECOMMENDATION

It is recommended that the Council grants the applications.

Unclassified

154

ITEM 7**Ards and North Down Borough Council**

Report Classification	Unclassified
Exemption Reason	Not Applicable
Council/Committee	Environment Committee
Date of Meeting	03 January 2024
Responsible Director	Director of Environment
Responsible Head of Service	Head of Regulatory Services (Temporary)
Date of Report	11 December 2023
File Reference	LR 100 / 90101
Legislation	The Local Government (Miscellaneous Provisions) (NI) Order 1985
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Transfer of Entertainment Licence
Attachments	None

An application has been received for the Transfer of an Entertainment Licence as follows:

The Parlour Bar, 4 Castle Place, Newtownards

Applicant: Alana Clarke, 20 Old Mill Dale, Dundonald

Days and Hours: Monday to Sunday during the permitted hours when alcohol may be served on these premises under the Licensing (NI) Order 1996

Type of entertainment: Indoor dancing, singing and music or any other entertainment of a like kind; Machines for Entertainment and Amusement

There are no objections to this application.

Not Applicable

155

RECOMMENDATION

It is recommended that the Council grants the application.

Unclassified

156

ITEM 8**Ards and North Down Borough Council**

Report Classification	Unclassified
Exemption Reason	Not Applicable
Council/Committee	Environment Committee
Date of Meeting	03 January 2024
Responsible Director	Director of Environment
Responsible Head of Service	Head of Regulatory Services (Temporary)
Date of Report	13 November 2023
File Reference	92009
Legislation	Dogs NI Order 1983 Dogs (Amendment) Act (Northern Ireland) 2011 Clean Neighbourhoods and Environment Act (Northern Ireland) 2011 Litter (NI) Order 1994 Waste and Contaminated Land (NI) Order 1997
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Activity Report for Neighbourhood Environment Team from 1 July 2023 to 30 September 2023
Attachments	Appendix A - List of Fixed Penalties Issued by Type and Location Appendix B - Keep Northern Ireland Beautiful Impact Card

Introduction

The information provided in this report covers, unless otherwise stated, the period 1 July to 30 September 2023. The aim of the report is to provide members with details of some of the key activities of the Team, the range of services it provides along with details of level of performance.

Not Applicable

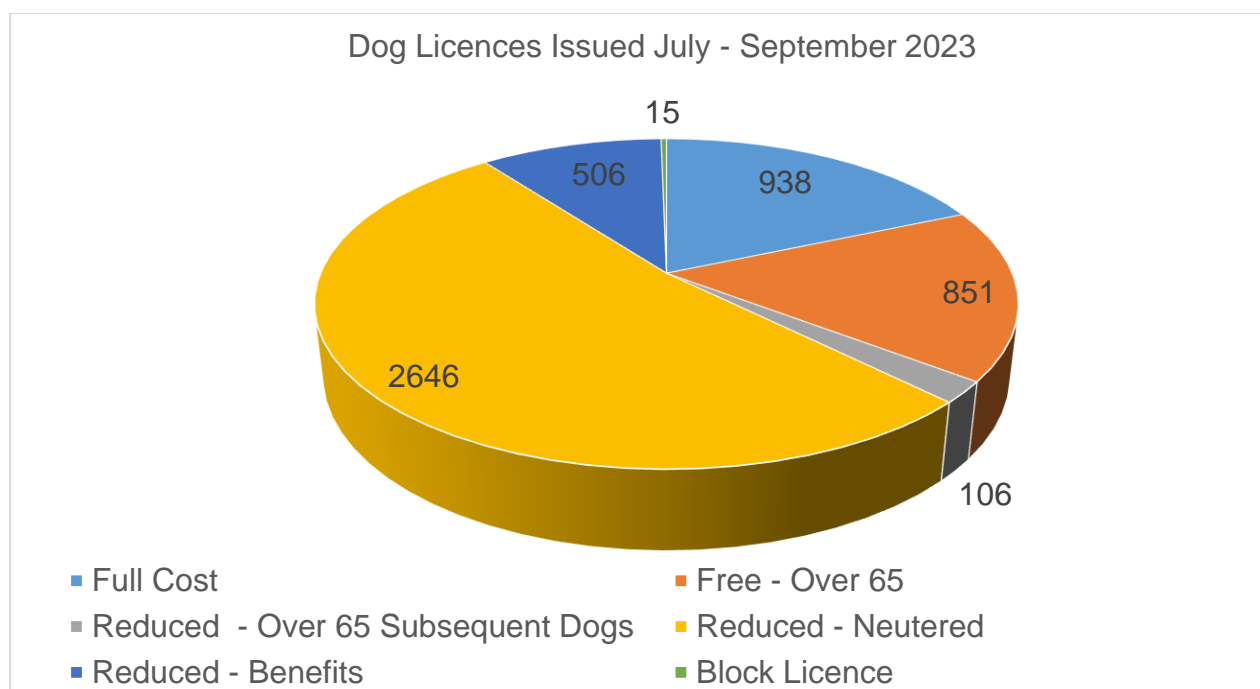
Applications to the Neighbourhood Environment Team

The Dogs (NI) Order 1983

It should be noted that these figures include block licences where one licence can be issued for multiple dogs in specific circumstances.

	Period of Report July – Sept 2023	Same 3 months July – Sept 2022	Comparison
Dog licences issued during the three months	5062	5013	▲

Concessionary licences remain at 81% of dog licences issued over the period. This includes the categories of neutering (£5) / over 65 (Free – 1st dog) / over 65 subsequent dog (£5) and income related benefits (£5). Standard dog licence £12.50 and block licence £32.




Investigations

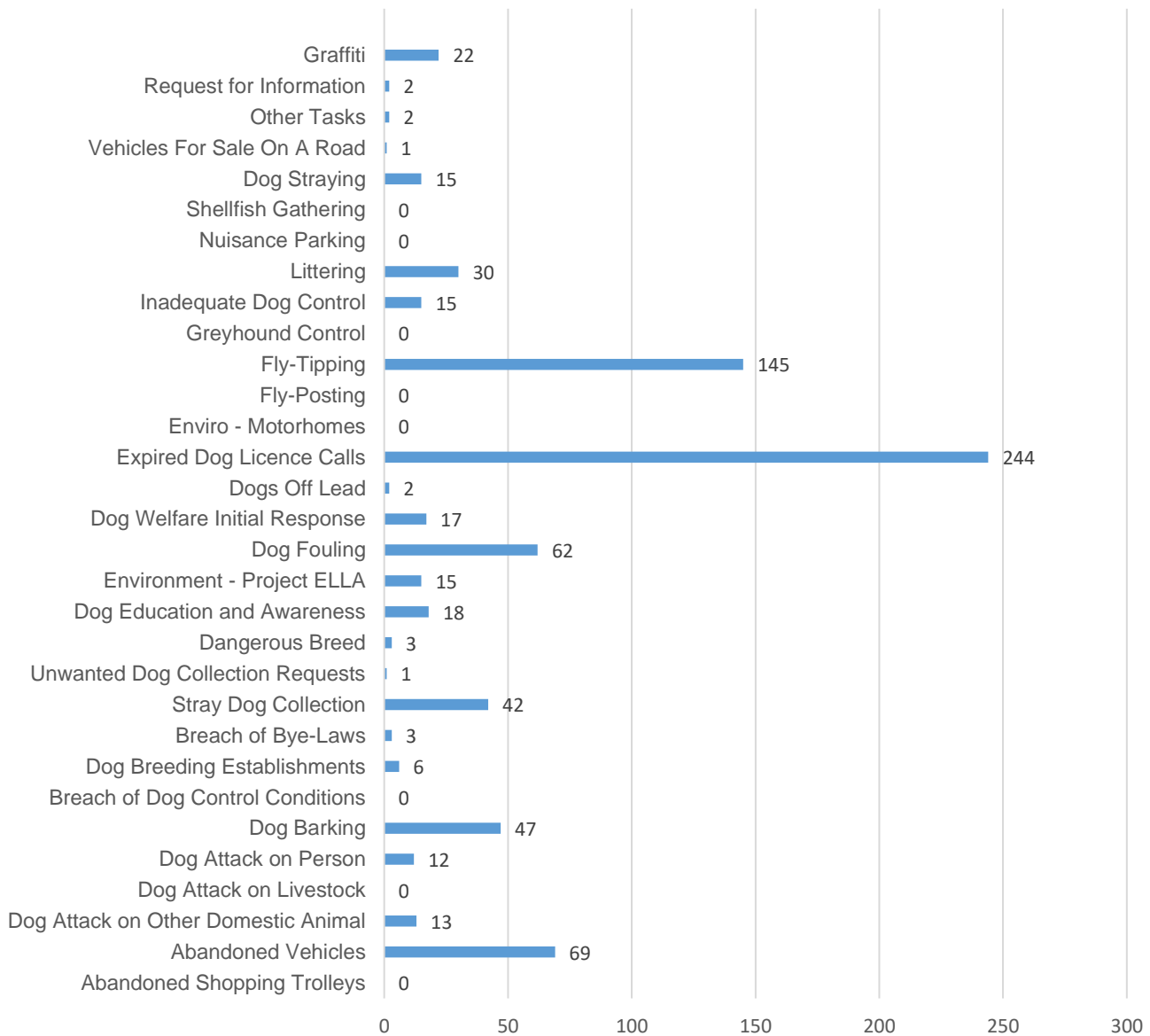
The Neighbourhood Environment Team responds to a range of service requests. In terms of time spent, some types of service requests will be completed immediately whilst others require a longer-term strategy to find a resolution. The total number of service requests have been outlined together with a sample of the types of requests received.

	Period of Report July – Sept 2023	Same 3 months July – Sept 2022	Comparison

Not Applicable

Service Requests received the three months	786	623	
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Service Requests Received by Neighbourhood Environment Team July - September 2023




Non-Compliance Prosecutions

	Period of Report July – Sept 2023	Same 3 months July – Sept 2022	Comparison

Not Applicable







159

Total Prosecutions	1	11	
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Fixed Penalty Notices

In addition to cases being prosecuted through the court, 71 fixed penalty notices have been issued in respect of various matters. This continues to demonstrate a sustained Council focus upon detecting and punishing those who persist in committing environmental offences in the Borough and highlights one patrolling outcome of the Neighbourhood Environment Team achieved despite the reduction in staffing levels due to sickness and vacant posts.

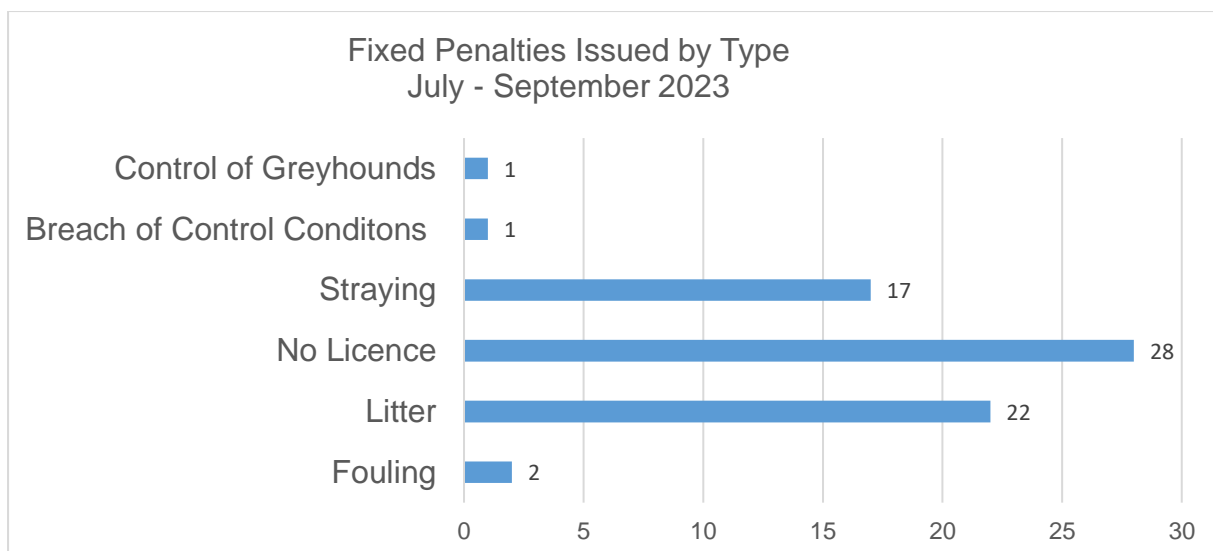
The main categories of fixed penalties are shown below. Other categories exist i.e., breach of dog control conditions, exclusion order and off lead offences. The offer of an £80 Fixed Penalty Fine is an opportunity to discharge liability to prosecution. A payment period of 28 days is permitted. If paid within 14 days, the fine is discounted to £60. As staff recruitment and retention remains a challenge this has impacted on the number of notices issued during the quarter. Over the past year additional efforts have been made to reduce the dog licence renewal backlog and we now see fewer unlicensed dogs as a result. The higher fixed penalty fines for litter and fouling offences apply from 1 June 2023 i.e. £200 reduced to £150 if paid within 14 days.

	Period of Report July - Sept 2023	Same 3 months July – Sept 2022	Comparison
Fouling	2	8	
Litter	22	58	
No Dog Licence	28	1	
Straying	17	11	
Breach of Control Conditions	1	0	
Control of Greyhounds	1	0	

The following graphs demonstrate:

1. the total number of fixed penalties issued by the Neighbourhood Environment Team during each month of the period of report.
2. the fixed penalties issued during the period of report by type.

Not Applicable



Appendix A to this report provides a street level location for each of the penalty fines issued during the period of report 1 July to 30 September 2023.

Environmental Education Programme

Project ELLA

An email was sent to all primary schools within the borough attaching a link to the on-line flyer which provided details of project **ELLA** and invite teachers to contact the department to arrange for school visits, presentations and workshops.

For the period of report the following activities took place:-

JULY	Action Mental Health rock pooling and beach clean at Groomsport Beach - 10 pupils in attendance (2 activities) Beach clean with pupils from Positive Futures, Banks Lane Beach - 12 pupils and staff in attendance (1 activity)
AUGUST	Action Mental Health group, rock pooling and beach clean, Donaghadee - 10 pupils in attendance (2 activities)
SEPTEMBER	Rock pooling and beach archaeology event delivered as part of the Council’s Staff Health and Wellbeing initiative - 10 staff and children in attendance. (2 activities)

Keep NI Beautiful Partnership Programme

Attached (Appendix B) is an impact card from Keep Northern Ireland Beautiful containing impact information for the Live Here Love Here and Eco-Schools programmes within the Ards and North Down council area during 2022-23. Some key highlights:

- We invested £75K into the Live Here Love Here Programme, a positive, people-powered campaign focused on improving our local environment and building a sense of civic pride in our local communities.
- We invested over £10K in the Eco-Schools Programme

Not Applicable

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- There was an estimated £3.66 return on every £1 invested by the Council in these initiatives.

RECOMMENDATION

It is recommended that the Council notes the report.

APPENDIX A

Offence

Litter
Litter

Area

Harbour Road
Banks Lane

Town

Ballywalter
Bangor

Not Applicable

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Straying	Sandylands	Ballyhalbert
Straying	Premier Inn	Bangor
Straying	Premier Inn	Bangor
Straying	Brook Lane	Bangor
No Licence	Copeland Square	Donaghadee
No Licence	Copeland Square	Donaghadee
No Licence	Copeland Square	Donaghadee
Litter	Harbour Road Car Park	Ballywalter
No Licence	Park Head	Portaferry
Straying	Ballyquinton Gardens	Bangor
Litter	Castle Bawn Car Park	Newtownards
Straying	Trasnagh Drive	Newtownards
No Licence	Abbey Gardens	Millisle
No Licence	Abbey Gardens	Millisle
Breach of Control		
Conditions	Ballycreely Road	Comber
Straying	Seahill	Donaghadee
Straying	Hazelwood Park	Bangor
Litter	Balloo Road	Bangor
Litter	Newtownards Road	Comber
No Licence	Millisle Road	Donaghadee
No Licence	Millisle Road	Donaghadee
Litter	Kingsland Car Park	Bangor
Litter	Crawfordsburn Road	Bangor
Litter	Blenheim Drive	Newtownards
Litter	Movieland Car Park	Newtownards
Litter	Movieland Car Park	Newtownards
Litter	Copeland Avenue	Millisle
Straying	Warren Road	Donaghadee
Straying	Killeen Gardens	Bangor
Straying	Beatrice Road	Bangor
No Licence	Ardvanagh Mews	Conlig
No Licence	Ardvanagh Mews	Conlig
No Licence	Harbour Road	Portavogie
No Licence	Harbour Road	Portavogie
Fouling	Ward Avenue	Bangor
Fouling	Commons Car Park	Donaghadee
Litter	Castle Park,	Bangor
Litter	Bloomfield Shopping Centre	Bangor
No Licence	Main Street	Groomsport
Straying	Seapark	Hollywood
No Licence	Fort Road	Bangor
Offence	Area	Town
No Licence	Fort Road	Bangor
Litter	Abbey Street	Bangor
Litter	Ards Shopping Centre	Newtownards
Litter	Main Street	Bangor

Not Applicable

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Straying	Killaughey Road	Millisle
Litter	Movieland Car Park	Newtownards
Litter	Whitespots Country Car Park	Newtownards
Litter	Ards Shopping Centre	Newtownards
No Licence	Cambourne Crescent	Newtownards
Straying	Kilclief Gardens	Bangor
Straying	Ards Vets Newtownards	Newtownards
No Licence	Ards Vets Newtownards	Newtownards
No Licence	Roden Street	Kircubbin
No Licence	Ballygelagh Road	Kircubbin
Straying	Ashbury Road	Bangor
No Licence	John Street Court	Newtownards
Litter	Alleyway off Somerset Avenue	Bangor
No Licence	Dunsy Way	Comber
Straying	Londonderry Park	Newtownards
Litter	Castle Bawn Car Park	Newtownards
No Licence	Fairfield Place	Newtownards
No Licence	Fairfield Place	Newtownards
No Licence	Fairfield Place	Newtownards
No Licence	Fairfield Place	Newtownards
No Licence	Dornans Point	Donaghadee
Control of Greyhounds	Longlands Drive	Comber
No Licence	Balfour Street	Newtownards
No Licence	Balfour Street	Newtownards


APPENDIX B


Not Applicable

Supporting your community journey to Net Zero

Donaghadee Community Development Association

Donaghadee's four schools – Ballyvester Primary School, Donaghadee Primary School, Killard School and St Anne's Primary School partnered with the local Community Development Association and Ards and North Down Borough Council to launch a Marine Litter Project. Equipped with litter-picking and water sampling equipment, each school adopted an area of coastline and is endeavouring to monitor and maintain it, now and in the future. This strong collaboration is a great representation of the spirit of Live Here Love Here and the project is a valuable hands-on learning experience to encourage local children to be lifelong stewards of our wonderful beaches.





SDGs supported by the Council

Live Here Love Here Small Grants Scheme

11 projects delivered **£23,329** amount awarded by the Council

Marine Capital Grants

6 project delivered **£43,077** amount awarded

School Pollinator Grants

32 projects delivered **£228,260** amount awarded

Climate Action Plans

5 Community Led Climate Action Plans, first of their kind in Northern Ireland

By Numbers...

165 Adopt A Spot groups and 2,258 volunteers supported

33 Live Here Love Here Community Support Events

5 Green Flag Parks and Open Spaces

49 groups supported across grants

101 Litter surveys undertaken

27 Awards presented to well-managed beaches, parks, schools and stations

Eco-Schools

24 Green Flag Eco-Schools

28 School support visits and events

4,104 Young people engaged in Eco-Schools

NI Media Reach and Value

2,544,880 £571,203

1,049,740 £147,257


Bottom Line

£75,000 Live Here Love Here Investment by Council	£314,520 Total additional funds Invested in Council area
£10,942 Eco-Schools Investment	£3.66 return on every £1 Invested by the Council

Reporting Period – 1st April 2022- 31st March 2023.

Find out more

Check out projects supported by Keep Northern Ireland Beautiful in your Council area.



KEEP NORTHERN IRELAND BEAUTIFUL



Unclassified

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ITEM 9**Ards and North Down Borough Council**

Report Classification	Unclassified
Exemption Reason	Not Applicable
Council/Committee	Environment Committee
Date of Meeting	03 January 2024
Responsible Director	Director of Environment
Responsible Head of Service	Head of Waste and Regulatory Services
Date of Report	08 December 2023
File Reference	69001
Legislation	
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Response to Notice of Motion - Plastic Packaging
Attachments	Appendix 1 - Media Release Appendix 2 - Compostable Packaging Project Trial Appendix 3 - Communications Campaigns Appendix 4 - EC 07.11.18 Report Appendix 5 - EC 03.11.21 Report Appendix 6 - EC 06.03.19 Report

This report has been prepared in response to the following agreed Notice of Motion:

That this Council recognises the environmental damage caused by modern day packaging, much of which is disposed of in landfill or as litter. This Council agrees that producers, not ratepayers, should be responsible for the net costs of managing packaging waste and that litter payments must be included in any Extended Producer Responsibility scheme.

This Council tasks Officers with bringing back a report detailing what initiatives Council have undertaken to encourage businesses within the Borough to review,

Not Applicable

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change and/or reduce the packaging they use. The report should include analysis of achievements and challenges encountered to date and outline further initiatives that could be undertaken to encourage businesses to change or reduce the packaging they use.

Over a sustained period, since the beginning of the new ANDBC in 2015, the Council has been proactive across a number of initiatives, in lobbying and advocating for change in relation to packaging waste.

1. The Council's StAND for Sustainability Campaign has involved a programme of initiatives aimed at reducing packaging waste, in particular focussing upon 'single use plastics' (SUPs). The campaign has involved the Council first and foremost seeking to lead by example, through the introduction of internal protocols for procurement and the use of packaging/SUPs at its own facilities and events.

The StAND campaign has also involved advising and supporting local businesses with a move towards more sustainable packaging practices, for example providing local food outlets with free supplies of compostable takeaway food containers to replace polystyrene versions as a means of encouraging them to make such transitions.

Promoting change in attitudes by the general public has also been a central feature of StAND for Sustainability, with one of our most high-profile initiatives being the 'Refill' campaign whereby we partnered with NI Water to promote a shift away from buying of plastic bottles of water towards routine carrying and use by the public of refillable water bottles. This campaign has been supported by grant funding to local communities for installation of readily accessible drinking water refill points.

Copies of relevant PRs on these initiatives are included at Appendices 1 to 3.

2. The Council has lobbied major supermarket companies over the years in relation to the issue of excessive and unsustainable packaging waste (Appendix 4). Positive responses have been received in relation to these representations, setting out efforts and proposals by the large supermarket companies to move towards more sustainable packaging solutions for their produce.
3. The Council has actively responded to government consultations on the subject (for example the consultation options for the banning of certain commonly littered single use plastic items – Appendix 5).
4. The Council lobbied major supermarket companies to campaign for the provision of in-store soft plastics recycling drop off points, funded by supermarkets themselves rather than Council (See Appendix 6). Our representations were very positively received, and the campaign was highly successful, in that all major supermarkets now provide such a facility at large store outlets precisely as lobbied for by this Council. A WRAP sponsored web link can now be easily used to take a resident to their nearest participating

Not Applicable

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supermarket store where a wide range of named soft plastic types can be dropped off for recycling ([Plastic bags and wrapping | Recycle Now](#))

5. The Council's Recycling Community Investment Fund (RCIF) was established with the express purpose of utilising some of the savings accrued through the Borough communities' recycling efforts, to support further initiatives that will support a more environmentally sustainable future. The RCIF is currently utilised in three ways, all of which support the sustainable packaging agenda:

- To support the province wide campaign led by Keep NI Beautiful on responsible waste disposal and related objectives around protecting and enhancing our natural environment.
- To support the development and delivery of Project ELLA, our schools and community environmental education programme.
- To deliver the Live Here Love Here small grants programme, allowing local community groups and schools to avail of funding to undertake projects that will help to protect and enhance sustainable local communities. This can include community led initiatives related in some way to the sustainable packaging agenda and impacts on the local environment.

Going forward it is envisaged that the Council's new Corporate Plan for 2024-28 will explicitly place sustainability at the core of everything we do and in that context we will be actively exploring on an ongoing basis all opportunities to further advance the sustainable waste resource management agenda, including issues around sustainable packaging.

RECOMMENDATION

It is recommended that Council notes this report.



Media release

24 September 2018

Council takes a StAND for Sustainability

Ards and North Down Borough Council launched the StAND for Sustainability campaign on Monday 17 September in a bid to reduce the reliance on single-use plastics within the Borough.

As part of this new campaign, all staff were encouraged to consider alternatives to single-use plastics in all aspects of both their working and personal lives. Single-use plastics will be eradicated where possible from Council-led premises and events. The message is also being filtered across the Council's supply chain, to its stakeholders, residents, the business community and other organisations.

The move addresses the global plastic waste pandemic which is having such a negative impact on our planet, oceans and wildlife.

The Mayor of Ards and North Down, Cllr Richard Smart commented "The exponential growth of plastics is threatening the survival of our planet. Plastic poisons and injures marine life, pollutes the food chain, and litters our environment, clogging up waste streams and landfills. Single-use or disposable plastics are used only once before they are thrown away. They include plastic bags, straws, water bottles and most food packaging. As a Council, we must be seen to lead the way environmentally to rebuild and preserve our environment and staff must become ambassadors of this approach."

The Council's StAND for Sustainability initiative is being supported with an external and internal communications campaign aimed at raising awareness of the impact of plastic waste on the environment.

Staff have also taken part in 'Plastic Pledge Week' whereby each has made a pledge to eliminate single-use plastics from their everyday lives. The results indicated a total 51% of staff took the pledge. Most staff chose to take more than one pledge, with 96% committing to using reusable drinking bottles for water, rather than disposable ones. Some are already seeing the financial benefits through simple swaps in everyday items which include using bars of soap over bottled options.

A number of businesses have already made positive steps towards eliminating single-use plastic waste. Robin's Nest Coffee Shop in Donaghadee has switched to a number of compostable packaging options from coffee cups and lids, to sugar sachets, straws and take-away food containers. The business has also turned to using paper bags and recycles all waste streams including using ground coffee waste in their own vegetable beds, as it has nitrogen to aid growth.

Speaking about their transition to becoming a more sustainable business, owner Jill Kelly commented saying "Although we've always been environmentally aware, our children who attend Donaghadee Primary School have further educated us on the impact our business is having on the environment, therefore, these latest initiatives have encouraged us to take further steps to do more. We have also found that compostable products are a lot easier to source now and not as expensive. Our waste is cleaner and just by 'thinking' and being more aware, it's amazing the difference you can make."

Similar sustainability success stories are being called for by the Council from residents, organisations and businesses from within the Borough. [Council officers are working on a range of initiatives aimed at helping local businesses to 'take a StAND for Sustainability', and will be promoting both the environmental and economic business sense of this approach to business excellence.](#)

Residents are reminded that the Bin-ovation app is available for download (across both Apple and Android devices) which gives details of collection dates, tips for recycling and much more!

Ends//

For Council media enquiries contact Pamela Beatty on 0300 013 3333 ext 40116 or email pamela.beatty@ardsandnorthdown.gov.uk

Photo Captions

Image 1: Left to right: Alison Curtis, Waste Resource and Contracts Manager, and Mayor of Ards and North Down, Cllr Richard Smart

Compostable Packaging Project Trial

- [Home](#)
- [Resident](#)
- [StAND for Sustainability](#)
- [Sustainability Case Studies](#)
- Compostable Packaging Project Trial

Action areas: Circular Economy

In 2019, Council introduced a trial, supported by funding available from the Recycling Community Investment Fund, to encourage local businesses to reduce single-use plastic items and instead offer customers compostable items and then educate them about how they should be properly disposed of.

50 businesses were targeted. The businesses were required to put a poster in their window / on their counter throughout trial, complete a pre and post survey regarding their thoughts and experience as well as their customers' feedback. The range of compostable items were paper straws, small food box, large food box, greaseproof paper, wooden knives, forks, spoon. Businesses were able to choose items most appropriate for their product range.

For the period of the trial single-use items previously used in the 51 businesses participating were reduced to zero. 90% of participants said their business had benefitted from the trial, based primarily on customer feedback. Food boxes proved to be the most useful item. All businesses bar one said they would use compostable items in the future.

Successes:

- Significant reduction in single-use items used in 51 business across Ards and North Down for the duration of the trial and potentially beyond
- Raised awareness of the issue of single-use plastics among businesses and customers
- Raised awareness of alternatives to single-use plastic items among businesses
- Strong uptake and positive response from nearly half the businesses
- Excellent media coverage including TV

Barriers: While the vast majority of businesses participating indicated that they would continue to use compostable packaging, they did consider the costs associated to be high. Suppliers need to reduce costs - which will happen as demand for this type of packaging increases.

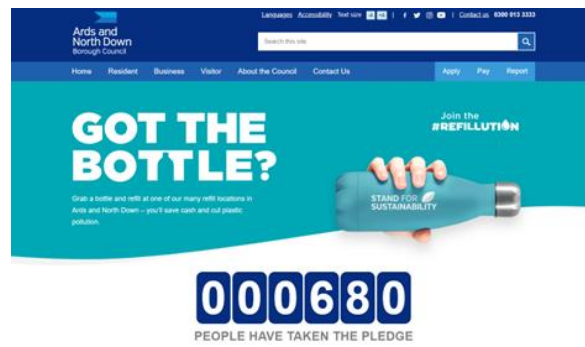


APPENDIX 1: Communications

Campaign brand:



Refillution:



Compostable Food Packaging (with Live Here Love Here)



Eliminating Plastics Tips:

DO SOMETHING FANTASTIC ELIMINATE PLASTIC!

Here are **ten simple steps** to reduce single use plastic consumption at home

- 1 CHOOSE REUSABLE BOTTLES**
Don't add to the one million plastic bottles of water which are bought every minute and then binned! Reusable bottles have become the latest must have accessory!
- 2 MAKE A STATEMENT**
160,000 plastic bags are used globally every second! Canvas bags are a fashion accessory and can be used time and again! Leave one in your handbag, at the door or in your car.
- 3 SAY NO TO PLASTIC STRAWS**
We use 8.5 billion plastic straws each year in the UK! Opt for paper or stainless steel alternatives!
- 4 KEEP YOUR CUPPA**
Disposable coffee cups are coated with polyethylene to keep them water-tight meaning they cannot be recycled! Bring your own travel mug to coffee shops and in most cases you receive a discount!
- 5 CHOOSE LOOSE PRODUCE**
Avoid fruit and vegetables wrapped in plastic. Bring your own produce bags to shops/supermarkets.
- 6 GO BAMBOO**
Buy bamboo toothbrushes the next time you need a new one - they will biodegrade.
- 7 HAVE A PROPER SHAVE**
2 billion plastic disposable razors end up in landfill each year. Get yourself a stainless steel one and you will only need to replace the blades! Alternatively, opt for waxing, epilating or just let it grow!
- 8 BE A BUDDING SUCCESS**
Choose cotton buds with stems made from paper.
- 9 OPT FOR BIODEGRADABLE BRUSHES**
Over 95,000 paint brushes are discarded every day in the United Kingdom! Biodegradable paint brushes now exist in most hardware stores.
- 10 MAKE A CLEANING SPRAY**
Vinegar, baking soda and water are all you need to make a natural multi-purpose cleaner. Use in a reusable spray bottle time and time again.

STAND FOR SUSTAINABILITY
ardsandnorthdown.gov.uk

Ards and North Down Borough Council

PLASTIC FREE RESOLUTIONS

2018 GOALS

- Say NO to straws
- Quit single-use plastics
- Use reusable bottles & containers
- Aim for a 5 minute cleanup when you see plastic on the beach



Roadmap to Sustainability Publication Launch and subsequent campaigns:



Ards and North Down Borough Council
2 November 2021

Our STAND for Sustainability is about both the Council and the Borough. If we are to meet the ambitious goals in our Roadmap to Sustainability we will need support from individuals and organisations across Ards and North Down.

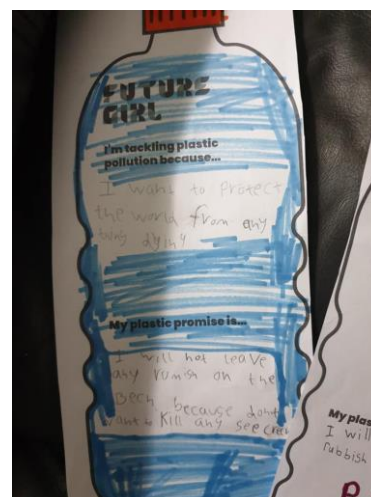
Please consider how you can help!

Residents have a crucial role in making the Borough more sustainable. We invite and expect you to participate in our various sustainability initiatives that will improve sustainable living.

Key areas may include sustainable food provision, waste reduction, water and energy conservation, reducing litter and dog fouling, staying safe, respecting your neighbours, preserving Borough facilities for the enjoyment of all, reducing vandalism and crime and supporting/participating in economic development activity.

The Council will be developing and communicating a sustainable living programme to encourage and promote the adoption of sustainable behaviours within the Borough.

#STANDforSustainability #COP26Glasgow #OneStepGreener #ClimateAction



Small Steps Big Impact

Ards and North Down Borough Council Follow

13 September

Ards and North Down Borough Council recognises that in the context of a global climate emergency there can be no more 'business as usual' and that we must fundamentally change the way we plan, manage, and operate so that both the Council and the Borough as a whole can become more sustainable.

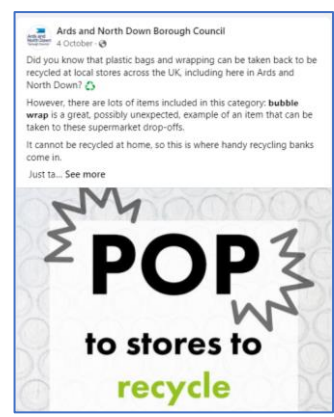
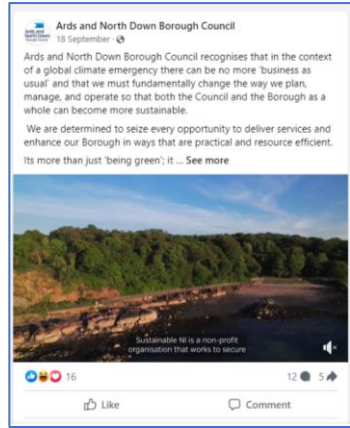
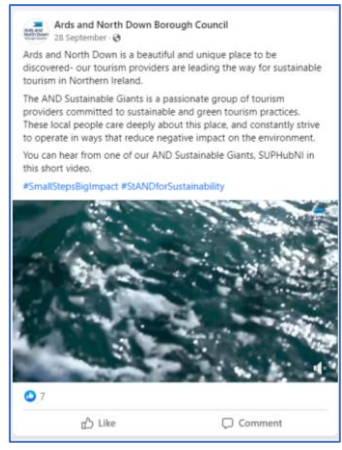
We are determined to seize every opportunity to deliver services and enhance our Borough in ways that are practical and resource efficient.

Its more than just 'being green'; it is about balancing social, economic, and environmental issues in the most efficient and equitable way.

In recent years, the Council has made good progress on introducing a number of sustainable processes into our services, but we recognise that there is still much work to do.

See less

Most relevant



Sustainable Tourism Programme – Sustainable Giants, Compostable Food Packaging Policy



Unclassified

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ITEM 7**Ards and North Down Borough Council**

Report Classification	Unclassified
Council/Committee	Environment
Date of Meeting	07 November 2018
Responsible Director	Director of Environment
Responsible Head of Service	Head of Waste and Cleansing Services
Date of Report	22 October 2018
File Reference	69001
Legislation	Waste and Contaminated Land (NI) Order 1997
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Call for Action on Single Use Plastics by Large Supermarket Retailers
Attachments	Appendix 1 - Press Reports on Co-Op Initiative on Single Use Plastics

1.0 Background

Council will be very familiar with our Sustainable Waste Resource Management Strategy and the growing momentum in our Borough for various other initiatives aimed at environmental protection and enhancement - in particular regarding recycling, littering and waste pollution.

Whilst we have demonstrated strong civic leadership in regard to these matters and continue to seek further innovative ways of doing so, one of the key inescapable bones of contention continually raised in the public arena is the amount of unnecessary packaging waste that is generated by manufacturers and retailers in the marketing of consumer goods. In particular, there is hugely mounting awareness of the proportion of that packaging waste that comprises single use plastics that either cannot be recycled or are very difficult to recycle (due to the type of plastic material used and/or the design of the packaging).

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As a public authority that is statutorily charged with collecting and managing household waste and bearing the cost of doing so, we are effectively 'hostage' to the corporate decisions of manufacturers and retailers around the amount and nature of packaging materials they use to bring their consumer products to market. Our citizens all too frequently lament at the scale of packaging material that they are 'forced' to bring from the supermarket and then dispose of through the Council provided waste collection systems. As a Council, we are concerned about several key issues in this regard:

- The sheer volume/weight of packaging material that ends up in the household waste stream, and the cost of collecting and managing this (collection, transport, disposal/recycling).
- The recyclability of packaging materials, in particular the various plastic materials that now predominate consumer product packaging. Increasingly, it is becoming more challenging to source outlets for the recycling of many of these plastic packaging materials due to the nature of the plastic used and /or the design of the packaging. The financial burden of doing so has increased in more recent times.
- Regardless of the level of our success at capturing (and recycling) plastic waste materials through our waste management systems, plastic 'litter' inevitably ends up being flushed into our river and marine environments where we now know it is wreaking environmental havoc.

2.0 Action by Co-Op on Single Use Plastics

The Co-Op has recently announced a major new commitment to act on single use plastics. Public media reports detailed at Appendix 1 outline several key, specific and time bound pledges by the Co-op which go a long way to demonstrating responsible environmental stewardship on the part of big business:

- 60 million plastic carrier bags will be phased out of almost 1,400 Co-Op stores, replaced by lightweight compostable carrier bags can be re-used as food waste caddy liners.
- All Co-op own-brand packaging will be easy to recycle by 2023 (80% by 2020).
- Co-op will use a minimum of 50% recycled plastic in PET bottles, pots, trays and punnets and HDPE bottles by 2021.
- Co-op will eliminate own-brand CPET, black and dark plastic, packaging by 2020.
- Co-op will eliminate single-use own-brand plastic products and packaging by 2023.
- Co-op will work with partners to improve recycling rates and help customers reuse and recycle easily.

In announcing its new pledge in relation to tackling plastic waste the Co-op has cited its commitment to the UN's Sustainable Development Goals (SDGs) to end poverty, protect the planet and ensure prosperity for all by 2030. Members will recall that this Council recently formally agreed to supporting fulfilment of the United Nations SDGs and it is significant that this major retailer has referenced them in connection with this key move on plastics waste. Moreover, this Council has itself committed to

Unclassified

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eliminating single use plastics in our own business activities, as far as reasonably possible.

3.0 Proposals to Lobby for Action on Plastic Waste

Whilst Council can and will continue to seek to lead the way in maximizing recycling of the waste that it manages on behalf of ratepayers, it is proposed that we now move to enhancing our 'up stream' influence on waste management and its impact on the environment. Notwithstanding the various initiatives that may have been announced by the various other main supermarket retailers, it is proposed that Council formally writes to each of them to:

- Articulate the frustrations and anger of the residents of our Borough over the scale and type of plastic packaging waste that is being used to market their products to consumers.
- Indicate clearly that our citizens no longer wish to be 'hostages' to the environmentally irresponsible decisions of big business in relation to plastic packaging materials.
- Petition on behalf of our citizens for:
 - The urgent implementation of a radical programme of measures to minimize or eradicate altogether single use plastics from their product lines, over a clearly defined timescale. Whilst recognizing the need to ensure a workable, sustainable approach, this timescale should reflect the need for urgency regarding the worsening plastics pandemic.
 - Commitment to ensuring that plastic packaging which continues to be used across their stores is readily recyclable in recycling/reprocessing markets that can be readily accessed by UK local authorities in the context of current and emerging global waste trade limitations/restrictions.
 - Commitment to ensuring that the recyclable quality of plastic packaging that continues to be used across their stores, is maximized - thereby minimizing the financial burden borne by Councils in securing value adding reprocessing of that waste.
 - Periodic progress reporting/communication to their customers on fulfilment of commitments, providing details such as the proportion of single use/difficult to recycle plastics that have been eliminated from their product range, the tonnage of single use/difficult to recycle plastics eliminated, and the proportion of products still containing single use/difficult to recycle plastics.
 - Regular progress reporting to the UK wide local authority sector with responsibility for municipal waste management, providing updates on the above as a means of specific, positive affirmation that they are facilitating these statutory authorities in the fulfilment of their aspirations and legal obligations to minimize waste

In order to maximise the impact of this campaign upon the companies petitioned, it is also proposed that this Council:

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- Writes to all other NI Councils asking for their support of our campaign.
- Writes similarly to NILGA, LGA and COSLA.
- Writes to the UK Secretary of State for the Environment, Food and Rural Affairs asking that the measures requested in our petition to the large supermarket companies be incorporated as part of any future UK wide legislation governing waste and recycling obligations for producers and retailers of consumer products. Furthermore, that specific legally binding targets be established for these plastics management controls.

RECOMMENDATION

It is recommended that Council approves the proposals set out in this report.

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ITEM 5**Ards and North Down Borough Council**

Report Classification	Unclassified
Council/Committee	Environment Committee
Date of Meeting	03 November 2021
Responsible Director	Director of Environment
Responsible Head of Service	Head of Waste and Cleansing Services
Date of Report	21 October 2021
File Reference	69001
Legislation	
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Consultation for the Reduction of Single-Use Plastic Beverage Cups and Food Containers
Attachments	Appendix 1 - Draft Consultation Response

The Department for Agriculture, Environment and Rural Affairs (DAERA) has published a Consultation on proposals for the Reduction of the usage of Single-use Plastic (SUP) Beverage Cups and Food Containers in Northern Ireland (NI). The response deadline is 17 December 2021.

This consultation presents options on the reduction of the consumption of single-use plastic (SUP) beverage cups and food containers in Northern Ireland (NI), with the aim of effecting a substantial reduction in the number of SUP beverage cups and food containers in circulation. The Department aims to encourage a more sustainable environment and circular economy for everyone across NI and the reduction in usage of all SUP beverage cups and food containers is a central building block of these targets.

The Department is seeking stakeholders' views on the suggested policy options to ensure the most effective method of reducing the consumption of SUP beverage cups and food containers is found. The results of this consultation will be used to

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determine the best policy options which may help to frame possible measures to promote the reduction in SUP items. The goal of the policies is to reduce the use of the targeted types of SUP packaging, by encouraging wider take up of multi-use (MU) and/or single-use non-plastic (SUNP) alternatives.

The consultation considers the range of SUP beverage cups and food containers which are available. To give an indication of scope, a list of beverage cups and food containers which would be included in the proposals is included in the Scoping Document, provided alongside this report.

The definition of beverage cups for purposes of the consultation is cups for beverages, including their covers and lids. These might include take-away coffee cups and lids, or milkshake cups and covers, for example.

The definition of food containers for purposes of the consultation is food containers, i.e. receptacles such as boxes, with or without a cover, used to contain food which:

- (a) is intended for immediate consumption, either on-the-spot or take-away,
- (b) is typically consumed from the receptacle, and
- (c) is ready to be consumed without any further preparation, such as cooking, boiling or heating, including food containers used for fast food or other meal ready for immediate consumption, except beverage containers, plates and packets and wrappers containing food.

The food containers have then been divided into two scopes, Scope 1 and Scope 2, illustrated in the Scoping Document.

- Scope 1 includes food containers that are filled at point of sale (e.g. plastic trays for chips, plastic boxes used at salad bars). Consumers would have a choice here to use a SUP food container or use an alternative.
- Scope 2 includes pre-filled SUP food containers, used for pre-packaged, prepared foods in shops (e.g. a pre-packaged sandwich, salad bowl or prepared fruit box). Consumers would therefore not have an alternative option when purchasing their food.

It is proposed that only Scope 1 food containers should be included within the ambit of the policies at the moment. The rationale for this is that in the case of Scope 2 food containers (a) the consumer has no opportunity to choose to have the food put into a multi-use container and thereby avoid the impact of the policy, and (b) SUNP alternatives are not readily available to producers/retailers in all cases.

The consultation document can be found using the following web link:

[Consultation for the Reduction of SingleUse Plastic.PDF \(nidirect.gov.uk\)](https://www.nidirect.gov.uk/consultation-for-the-reduction-of-single-use-plastic.pdf)

The draft consultation response attached at Appendix 1 has been prepared on a principle that urgent, decisive and effective action on the environmental impact of SUP cups and food containers must now be taken, and therefore advocates the option of banning such SUP items in favour of single use non-plastic (SUNP) products.

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RECOMMENDATION

It is recommended that Council agrees to submit the attached consultation response.

Unclassified

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ITEM 8**Ards and North Down Borough Council**

Report Classification	Unclassified
Council/Committee	Environment Committee
Date of Meeting	06 March 2019
Responsible Director	Director of Environment
Responsible Head of Service	Head of Waste and Cleansing Services
Date of Report	05 February 2019
File Reference	69001
Legislation	Waste and Contaminated Land (NI) Order 1997
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Recycling of Soft Plastics
Attachments	

1.0 Introduction

Members will be aware that the council's household recycling collection systems do not allow for inclusion of soft plastics as target recyclable materials. These include a very wide range of plastic packaging products, such as:

- Shopping bags
- Confectionary bags
- Food/ingredients bags
- Frozen food bags
- Cereal box liners
- Biscuit wrapping
- Crisp packets
- Bread bags
- Film wrap/bubble wrap
- Film 'lids' (peeled from convenience food trays, yogurt cartons etc.)

Unclassified

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The nature of these types of soft plastic packaging products is such that they are more difficult and expensive to recycle and are not generally accepted by recycling companies. Our longstanding and current advice to householders is therefore that these should be placed in the grey bins, destined for landfill with all the associated adverse environmental impacts. The major query we have from our constituents in terms of recycling engagement, is why these multiple types of soft plastic products can't be placed in the blue bins; this leads to such items featuring as the main 'contaminants' of blue bins (for which we are penalised in terms of the 'value' of our blue bin materials, under the terms of the contract we hold with our recycling service provider).

2.0 Practice Elsewhere

Materials recycling is obviously a global market and the same challenges around recycling of soft plastics products, exist in countries worldwide. Most standard municipal waste collection and recycling systems do not cater for their inclusion amongst target recyclable materials, due to the relative difficulty and expense involved in reprocessing them and the lack of availability of suitable reprocessing companies. Officers are however aware of a nation-wide scheme in Australia whereby the two largest supermarket chains (Coles and Woolworths) provide free instore collection points for **all** types of soft plastic packaging.



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In recognition of the consumer demand for action on recycling of such packaging waste and their own environmental protection responsibilities, these supermarkets have partnered with the 'REDcycle Program' (<https://www.redcycle.net.au/>), a recovery initiative for post-consumer soft plastic. A specialist reprocessing company (Replas: www.replas.com.au/) recycles the soft plastic material collected through the program, turning it into products designed for outdoor use within the community. These include outdoor furniture, play equipment, signage etc.

The web links below provide access firstly to a short Coles Supermarkets promotional video which comprehensively explains how the scheme works, and secondly to the web site for Replas, the company that is used by the REDcycle programme to recycle the soft plastics collected:

<https://sustainability.wesfarmers.com.au/our-stories/coles/soft-plastic-recycling-in-all-coles-supermarkets/>

<https://www.replas.com.au/about-replas/>

Australian householders have now become routinely accustomed to collecting all of the soft plastics that cannot go into their equivalent of our blue Council recycling bin, and dropping these off at the designated collection bins in supermarkets during their weekly shopping trips.

3.0 Practice in the UK

Whilst many supermarkets now provide a drop off point for waste plastic carrier bags, officers are not aware of a comprehensive collection arrangement for all post-consumer soft plastics such as that described in section 2 of this report for Coles and Woolworths in Australia. Marks and Spencer very recently announced plans for roll out of a scheme across eight stores in England on a trial basis by the end of 2019, however the ultimate scale or future of this is as yet unknown.

<https://ciwm-journal.co.uk/ms-take-back-scheme-to-turn-plastic-into-playground-equipment/>

4.0 Proposed Petition for Action by Supermarkets on Soft Plastics Recycling

Members will be aware that this Council wrote to large supermarket retailers recently to call for action on single use plastics; this was the subject of a separate follow up report to the Committee last month.

Officers are now proposing that we make a further (associated) petition, for the introduction by these companies (either individually or collectively) of a comprehensive soft plastics recycling service to consumers, similar to that described for Coles and Woolworths Supermarkets in Australia – which is an already designed, tested and tried operating model. The latter scheme has been operational since 2011 in Australia and has apparently proven to be a sustainable, widely utilised service that adds significantly to the recovery and recycling of consumer waste across the country.

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Whilst it is acknowledged that most if not all of our supermarkets have committed to action on plastics packaging, it is beyond doubt that the type of soft plastics described in this report will continue to be a feature of the consumer offering for a significant period into the future; it is arguably not unreasonable to expect the companies that profit from their sale, to provide and fund arrangements that facilitate their easy and wide-scale recycling by householders.

Were supermarket retailers to introduce such a scheme, this would significantly complement our existing Council delivered recycling collection services - and utilisation by our residents could then be promoted as an integrated aspect of our household recycling communications programme.

RECOMMENDATION

It is recommended that Council agrees to the proposal set out in this report.

Unclassified

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ITEM 10**Ards and North Down Borough Council**

Report Classification	Unclassified
Exemption Reason	Not Applicable
Council/Committee	Environment Committee
Date of Meeting	02 January 2024
Responsible Director	Director of Environment
Responsible Head of Service	Head of Assets and Property Services
Date of Report	12 December 2023
File Reference	65374
Legislation	
Section 75 Compliant	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Other <input type="checkbox"/> If other, please add comment below:
Subject	Review of Property Maintenance Strategy
Attachments	Maintenance Strategy V5

The Council's Property Maintenance Strategy was originally implemented in 2016 but has been revised several times to meet the changing needs of the Estate and to evolve in line with best practice and changes to other related strategies. In this fifth revision, a number of changes are proposed.

- Cross departmental working section added, to more effectively ensure awareness of the plans/needs of other departments prior to proceeding with significant maintenance investment in our Estate.
- Introduction of mechanical and electrical plant replacement process to enable more accurate budgeting and less downtime due to failures.
- Revised staff structure following Service Transformation. A more efficient and effective departmental staff structure has been implemented to deliver our evolving service objectives.
- Increased budget for energy saving initiatives: a dedicated fund to help the Council meet its responsibilities under the Climate Change Act.

Not Applicable

RECOMMENDATION

It is recommended that version 5 of the Council’s maintenance strategy attached is approved.



Ards and North Down Borough Council

Property Maintenance Strategy

Version 5: January 2024



Revision History

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Revision	Date	Content
1	October 16	Original Document Approved By Council
2	October 17	<ul style="list-style-type: none"> • 7.0. Amended criteria for asset scoring and condition based budgeting, • 8.0 Established threshold for asset replacement • 12. Minor alterations to premises officer duties, following further consultation with SUMs. • 13. Increased scope of the planned maintenance of public areas. • 16. Minor amendments to staff structure to reflect Transformational changes
3	January 2020	<ul style="list-style-type: none"> • 7.0 Opportunity to capitalise costs added • 7.1 Essential works to meet operational requirements added • 9.0 Information added to provide rationale for provision of budget and prioritisation of works to play areas. • 10. Information on maintenance budgets for car parks added • 17. Section added on Sustainability
4	March 2022	<ul style="list-style-type: none"> • 6.1 Additional criteria added to conditions surveys to allow for other Council strategies/plans • 6.2 Additional criteria added to condition surveys to allow for the suitability of the building to meet social needs. • 9.0 Amendments in line with newly approved Play Strategy: Annual capital budget increased to £500k.
5	January 2024	<ul style="list-style-type: none"> • 6.4: Cross departmental Working section added • 13: Introduction of M&E plant replacement • 18: Revised staff structure following Service transformation. • 19: Increased budget for energy saving initiatives

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1 Introduction

The estate of Ards and North Down Borough Council is comprised of almost 200 properties, varying greatly in age and condition. The following chart shows its make up:

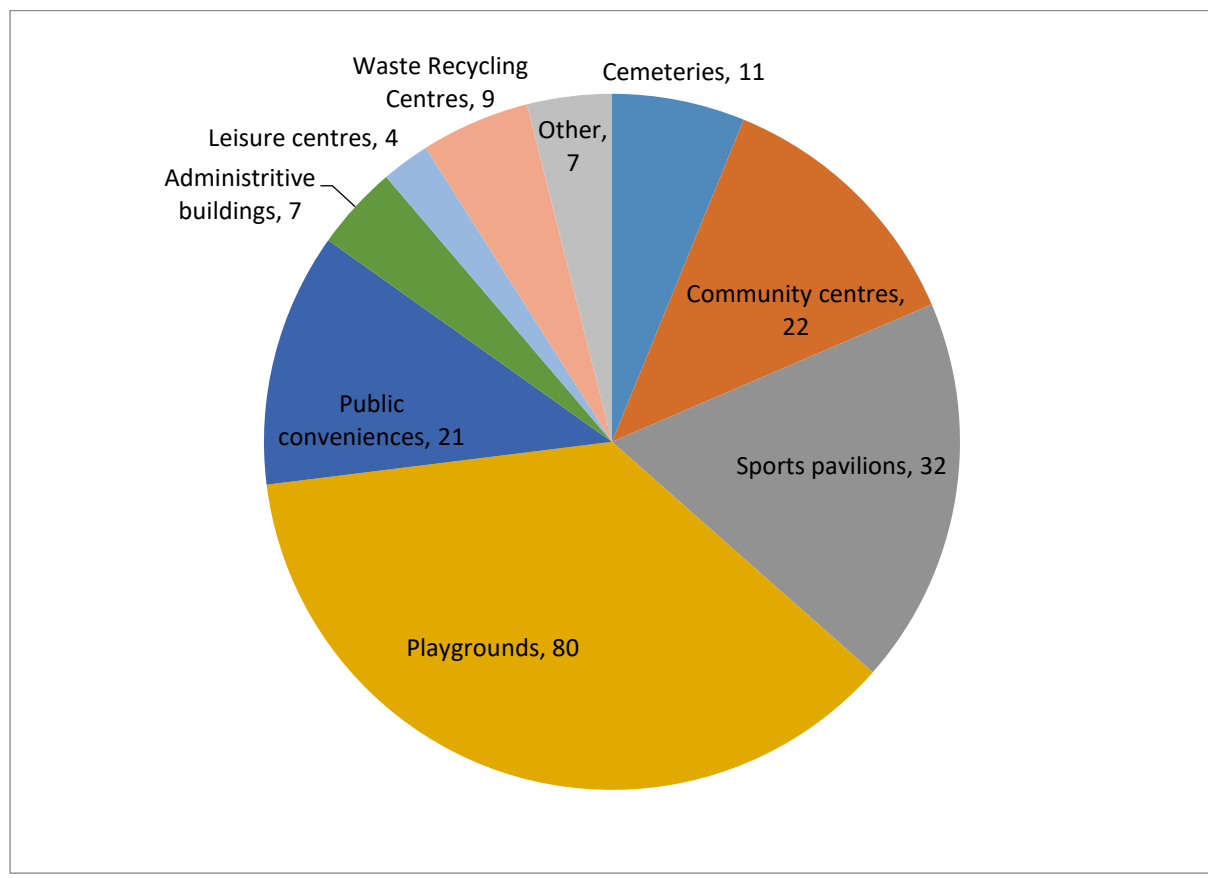


Fig 1. Breakdown of Ards & North Down Council's Estate

There are many components required to effectively manage our estate, including:

- Acquisitions & Disposals
- Suitability
- Operation
- Design
- Maintenance
- Inspection

Each of these elements will be fully explored in a future Asset Management Strategy; this document will primarily focus on maintenance and inspection but also touch on design.

The effective maintenance of our estate is vital to:

- Ensure our buildings remain safe and operational
- Ensure compliance with legislation
- Ensure our residents and visitors have access to good quality, fit for purpose facilities.

This document will outline what we do, who does it and how. Maintenance work is carried by Assets & Property Services, spread across two Service units; Property Operations and Technical.

2 A Change in Maintenance Practices

There are 2 over-arching types of maintenance - Reactive and Planned. Historically, both legacy Councils paid insufficient attention to planned maintenance, potentially leading to a number of pitfalls:

- Budget uncertainty
- Increased “down-time” of assets
- Poor appearance of properties, generally
- Poor perception by the general public

Therefore, in order to mitigate each of these factors, we need to increase the amount of planned maintenance, thereby reducing the reliance on reactive.

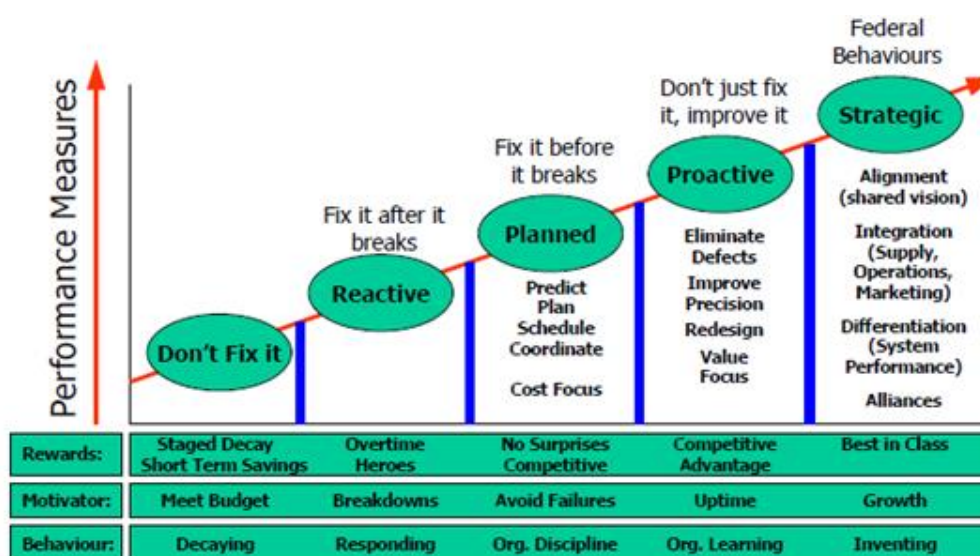


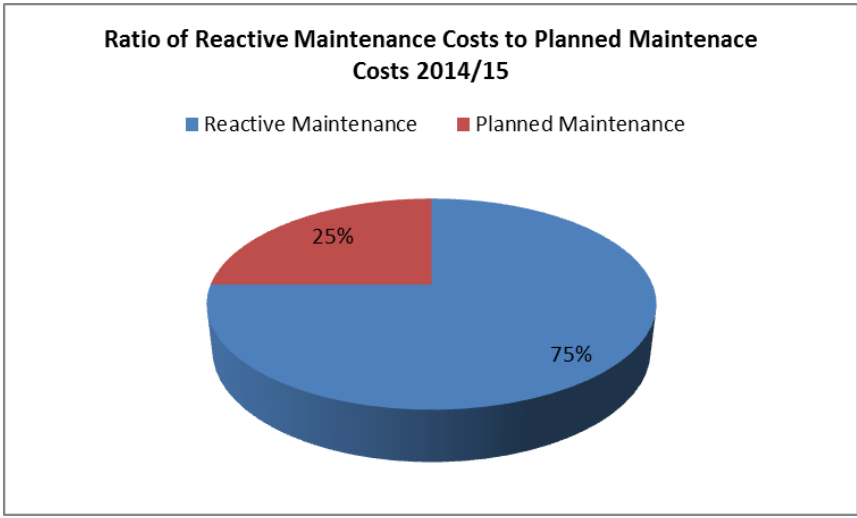
Fig. 2- Journey from Repair Focussed to Reliability Focussed Culture

Our goal is to achieve a more proactive and strategic management of the estate, and that as we succeed in firmly embedding the planned preventative maintenance culture we will seek to embrace a more proactive/strategic path to becoming ‘best in class’ at estate management. At present we are about half way along this journey, exhibiting elements of both planned and proactive works (through our planned maintenance schedule and our condition surveys/refurbishments).

This process will take time to complete, however some initial progress has already been made. In 2014/15 both legacy councils had a planned to reactive maintenance cost ratio of around 25% planned to 75% reactive. By introducing a number of systems (described later in this document) we have already seen this increase to 34% planned. Best Practice suggests that 75% of maintenance costs should be planned so it is clear we still have some way to go.

3 10- Year Vision

The following three charts show the ratio of Planned to Reactive maintenance in the legacy Councils, progress made to date, and where we aim to be in 2025.



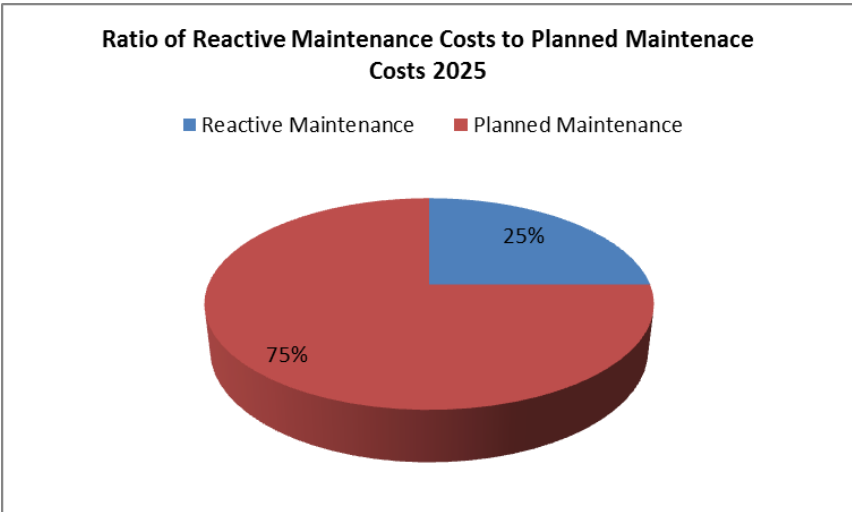
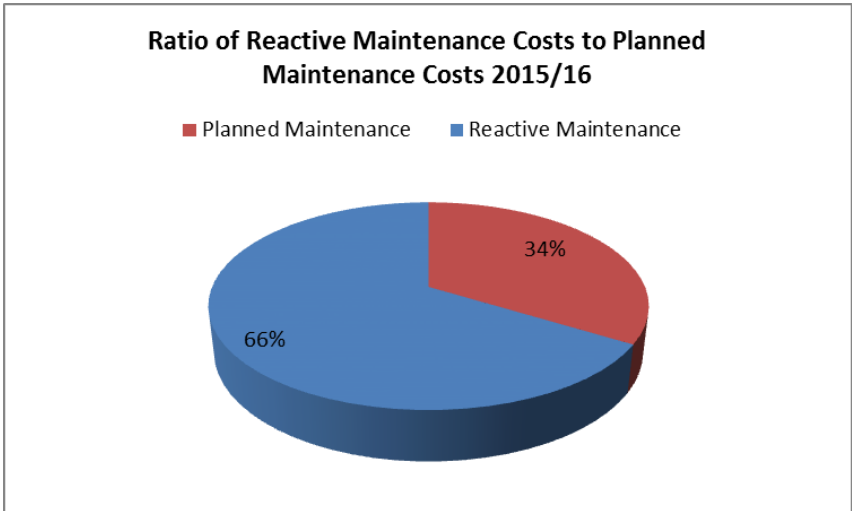


Fig 3 Actual and Intended Ratio of Planned to Reactive Maintenance

The key goal for maintenance of the Council’s estate is to sustain our buildings and facilities so that they are:

- safe and fully statutorily compliant;
- fully functional and fit for purpose;
- aesthetically pleasing; and
- meet and even exceed stakeholder expectations

The journey from reactive (fire-fighting) to proactive planned maintenance is at the core of promoting and securing these outcomes.

4 Planned Preventative Maintenance (including Statutory Compliance)

The Technical section operates a robust Planned Preventative Maintenance (PPM) regime to ensure all maintenance duties (in line with statutory maintenance and best practice guidelines) are being carried out, across the estate.

We keep track of performance against the schedule by the regular monitoring of our web-based asset management software- Asset HQ.

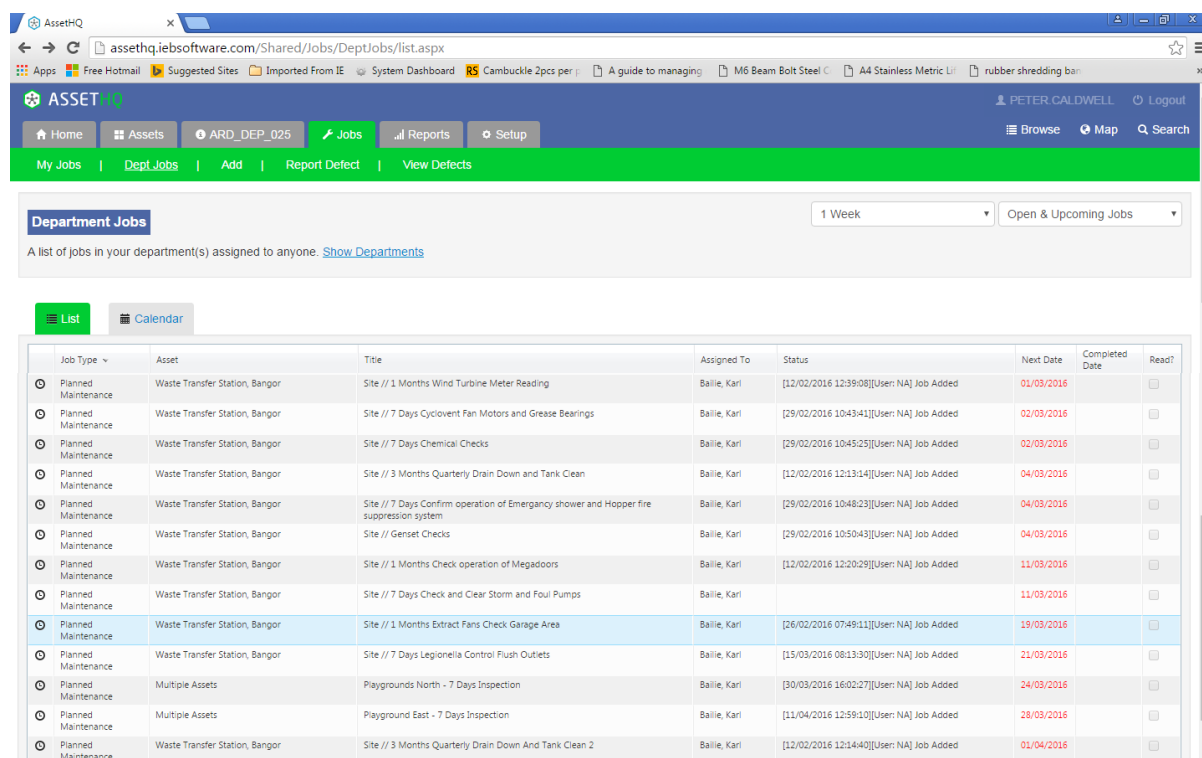


Fig. 4. Screenshot of Planned Maintenance within AssetHQ

This performance will be reported to Council each quarter as part of our routine KPI reporting process.

5 Reactive Maintenance

Reactive Maintenance is predominantly (with the exception of repairs related to statutory maintenance) carried out by our Property Operations team and direct labour workforce, supplemented by contractors.

Jobs are reported via Asset HQ, where users assign a priority rating for their request:

- 24hr
- 7day
- 15day
- 30 day

The Property Operations section also uses Asset HQ to monitor progress and performance against targets.

Job No	Job Type	Asset	Job Title	Assigned To	Due	Read?
11254	Corrective Maintenance	Tourism Events	May Day Signage - Additional	Armstrong, Gerry	20/04/2016	<input type="checkbox"/>
11262	Corrective Maintenance	F. Lawson Pk playground	Junior swings	Todd, Paul	20/04/2016	<input type="checkbox"/>
11264	Corrective Maintenance	F. Lawson Pk playground	slide	Waterson, Harry	20/04/2016	<input type="checkbox"/>
11265	Corrective Maintenance	Harbour Road, Portavogie	bench	Hamilton, Darren	20/04/2016	<input type="checkbox"/>
11269	Corrective Maintenance	Church st offices	Move of boxes	Johnston, Norman	20/04/2016	<input type="checkbox"/>
11270	Corrective Maintenance	Ards Arts Centre	Boiler under sink in kitchen	Bell, John	20/04/2016	<input type="checkbox"/>
11235	Corrective Maintenance	Minor works	2 plaques for Portavogie	Lowry, Raymond	19/04/2016	<input type="checkbox"/>
11236	Corrective Maintenance	South Pier WCs, Bangor	Faults requiring repair	Ford, David	19/04/2016	<input type="checkbox"/>
11237	Corrective Maintenance	Cloughey, Main Road Car Park Toilets	both toilets closed	Ford, David	19/04/2016	<input type="checkbox"/>
11238	Corrective Maintenance	Queens Hall	remove key	Lowry, Raymond	19/04/2016	<input type="checkbox"/>
11240	Corrective Maintenance	Hamilton House	Stores Request #267	Murray, Mark	19/04/2016	<input type="checkbox"/>
11241	Corrective Maintenance	Collections/Deliveries - Kircubbin CC	Stores Request #265	Murray, Mark	19/04/2016	<input type="checkbox"/>
11242	Corrective Maintenance	Collections/Deliveries - Comber LC	Stores Request #266	Murray, Mark	19/04/2016	<input type="checkbox"/>
11245	Corrective Maintenance	Carrowdore CC	Tap in Ladies Toilet	Bell, John	19/04/2016	<input type="checkbox"/>
11246	Corrective Maintenance	Kircubbin CC	Broken windows	Lowry, Raymond	19/04/2016	<input type="checkbox"/>
11247	Corrective Maintenance	Redburn Community Centre, Holywood	Leaking roof	External Contractor	19/04/2016	<input type="checkbox"/>
11248	Corrective Maintenance	Ards Arts Centre	Front doors!	Lowry, Raymond	19/04/2016	<input type="checkbox"/>
11251	Corrective Maintenance	Minor works	signs	Lowry, Raymond	19/04/2016	<input type="checkbox"/>
11214	Corrective Maintenance	Litter Bins	Broken Litter Bins	Johnston, Norman	18/04/2016	<input type="checkbox"/>
11215	Corrective Maintenance	Litter Bins	Urgent Additional Litter Bins Required	Johnston, Norman	18/04/2016	<input type="checkbox"/>
11216	Corrective Maintenance	Ballygowan VH	Heaters	Ford, David	18/04/2016	<input type="checkbox"/>
11223	Corrective Maintenance	Clandeboyne Cemetery	Several lights out.	Bell, John	18/04/2016	<input type="checkbox"/>
11224	Corrective Maintenance	Bangor Sportsplex.	external vehicular barrier	Waterson, Harry	18/04/2016	<input type="checkbox"/>

Fig. 5. Screenshot of Reactive Maintenance within AssetHQ

Performance will be monitored through the use of KPIs on response times and customer satisfaction surveys.

6 Condition Surveys

Each year the Technical Service Unit will undertake condition surveys on approximately one third of the estate; thereby ensuring that each property is subject to a survey every three years (in line with industry best practice).

The survey will assign a condition based “quality score” to each element of the building, including:

- Car Parks & Surrounding areas
- Roof
- Rainwater goods
- External walls
- Windows
- Stairs
- Floor coverings
- Heating & Plumbing
- Electrics

However, Officers understand that it is not simply a building’s condition that determines its need or suitability for refurbishment works, therefore 2 additional criteria have been introduced.

6.1 Cognisance of Other Strategies

This criteria is designed to take into account the possibility of the asset being replaced, sold, developed or declared surplus as part of the other Council plans and strategies.

The scoring ranges from 1: Highly unlikely within the next 10 years to, 4: Planned future project within 2 years.

6.2 Social Adjustment

This criteria is designed to take into account the requirement for social need and provision of service for the community, within the current stock of buildings. Factors such as the building’s current layout / size / facilities will be taken into account when scoring.

The scoring ranges from 4: *Good – An extensively used facility with high occupancy usage. Performing as intended and operating efficiently*, to, 1: *Bad – Under utilised. Requires major improvements / redesign to be fit for purpose.*

These 2 criteria will help ensure that our building stock remains fit for purpose in terms of both its design and condition.

6.3 The Schedule of Surveys

Each building is grouped with other buildings of the same purpose/type and scheduled for survey together in the same year.

Year 1	Year 2	Year 3
Cemeteries & assoc. buildings	Tourism Buildings	Administrative Buildings
Community Centres	Public Toilets	Leisure Centres
Car Parks	Waste Recycling Centres & Transfer Stations	Sports Pavilions

Fig. 6 Cyclical Condition Surveys

Once the Surveys are complete, the required remedial works will be costed, prioritised and grouped into refurbishment projects and the property given a “percentage quality score”.

Urgent works (such as H&S issues) highlighted in the surveys will be logged as “Reactive Maintenance” for immediate repair.

6.4 Cross-Departmental Working

Cognisance of wider strategies and plans for these assets is essential to meet the expectations of our internal customers and reduce the likelihood of spending significant sums of money on assets that may be disposed of or replaced in the foreseeable future. Therefore, discussions with relevant officers take place at the time of survey and the proposed works reflect any known plans for the assets concerned.

7 Planned Repairs & Refurbishment Works

The refurbishment works lag one financial year behind the surveys - allowing for greater budgetary forecasting and ensuring a constant stream of projects that are not subject to delays due to any potential delay in the completion of the Condition Surveys.

Once the condition reports are complete, officers will prepare an annual report that highlights all planned schemes along with their percentage (condition) scores.

Officers recognise that whilst it would be desirable to have an exceptionally high standard of maintenance across the entire estate, it may not be practical in terms of the Council's overall budget situation. Therefore, before budgets are set at the end of the annual estimates process, a report to Committee will identify the value of works associated with the list of planned schemes, in the context of a threshold or 'benchmark' of acceptability.

The Council will then have an opportunity to determine whether the potential for any additional allocation to the prevailing maintenance budgets should be explored/prioritised during the process of preparing the estimates for the forthcoming year.

Depending on the overall financial position of the Council in any given year and the scale of competing pressures across other services and priorities, the decision-making process would allow members to revise the threshold/benchmark upwards in order to further improve the quality of our buildings where finances can be made available or conversely, if budgets are under pressure, lower the threshold.

For example:

Threshold for Action	Indicative Value of work required*
Buildings scoring 60% or less	£200k
Buildings scoring 70% or less (recommended default)	£300k
Buildings scoring 80% or less	£400k

* The value of work shown is purely for illustrative purposes and will fluctuate from year to year dependant on the condition of the buildings surveyed that year.

As stated above, these costs will generally sit within the revenue budget, however, larger projects may be Capitalised where deemed appropriate to do so. The threshold for action will still be implemented in this case and the report to Committee will note if projects are to be funded from Revenue or Capital budgets.

7.1 Planned Operational Works

In addition to the Condition based works arising through the Condition surveys, there is also a need to carry out essential operational works that will be required regardless of the condition of the building. These may arise from:

- a. a change in use,
- b. localized deterioration to the point where service delivery is likely to be effected (where the overall condition score is not necessarily lowered below the threshold for action) ; or
- c. legislative changes (for example asbestos removal, electrical wiring upgrades or emergency lighting upgrades).

These works will mostly be requested by the department responsible for the building and will be subject to business case sign-off in each case.

The budget for these works will sit alongside the Condition based works and will be agreed in the same report to Council.

8 Refurbish or Replace?

Rather than spending significant sums of money refurbishing older buildings in poor condition, an agreed threshold should be established at which a decision will be taken to replace the asset (subject to Planning and NIEA restrictions). The Royal Institute of Chartered Surveyors state that such a threshold should be 85% of the rebuild cost of the property, so Council deemed this to be a reasonable benchmark to adopt.

Therefore, if for example a public toilet building was valued at £50,000, it would be rebuilt rather than refurbished if the proposed refurbishment project value was estimated at more than £42.5k.

9 Play Areas

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With 80 play areas within the Borough, they present a significant maintenance liability. Furthermore, the purpose and target user group of play areas inherently create a requirement for an extremely robust and thorough maintenance regime.

Given these special circumstances there is a requirement to operate a more intensive maintenance plan than with the rest of the estate, as recommended in BS1176 and detailed below:

Weekly Inspection (Routine)- Carried out by our in-house team. The main purpose of these inspections is to ensure the play area is safe to use. Evidence of anti-social behavior is monitored, and repairs are made as necessary.

Quarterly Inspections (Operational)- Can be carried out by one of our Technical officers or a specialist contractor. The purpose of this inspection is to carry out a more detailed inspection with a “fresh pair of eyes”. Early signs of deterioration are noted and individual items of equipment may be highlighted for replacement.

Annual Inspection- Carried out by an external contractor. This is a thorough inspection that independently risk assesses and quality scores every item within each play area.

Upon receipt of the annual inspection report we gather the quality scores and produce a mean quality score for each play area. These scores are then tabulated and ranked in order of mean score.

We then start with the lowest scoring playground and determine how best to improve its score. This will usually mean one of the following options:

1. Carry out localized repairs to poorly scoring equipment
2. Replace or refurbish individual items of equipment
3. Completely replace/upgrade the play area

Similar to the system in place for the rest of the estate, this objective way of allocating work ensures that the areas most in need of refurbishment are prioritized

Each of the 80 sites costs between £50 – £175k to replace (depending on the Tier or type MUGA/Skatepark/Pump Track) and ideally this should be done every 15 years, therefore an annual capital budget of £500k is required.

Once the works to the poorest scoring play area are complete, we move down the list until the budget is exhausted.

On occasion, external funding may be used to fund new or replacement playgrounds. These projects should only take place if the condition reports suggest that considerable work is required. In this eventuality it shall be the lowest scoring eligible play area that will be put forward for the funding application.

All works to play areas are subject to the conditions laid out in the Policy for Provision & Maintenance of Play Areas.

10 Car Parks

In 2015, 43 off-street car parks transferred to Council from the Department for Transport, significantly increasing the total number of Car Parks owned and operated by Council.

These car parks play an essential role in the town/village centres and it is therefore essential that they are maintained appropriately.

The condition of these assets at the time of transfer varied considerably, but a majority of them required fairly significant expenditure. Resurfacing, line marking, lighting improvements and re-configuration are expected to be key requirements in the coming years.

We shall survey the Car Parks every 3 years, gather the quality scores and produce a mean quality score for each Car Park. These scores are then tabulated and ranked in order of mean score.

As with other assets we will start with the lowest scoring car park and determine how best to improve its score. However, due to the scale and cost of the required works, a budget will be allocated every year for the highlighted works.

Due to the significant works involved, a capital budget of £50k per year is currently required to help ensure these assets are enhanced and maintained to an appropriate standard.

However, in the longer term £50k per year will not be enough to upgrade our car parks in line with what users may reasonably expect. It is therefore intended to seek additional budget for car parks in future years, potentially as part of the Car Park Strategy that will seek to maximise the efficiency of these assets.

11 Statutory Upgrades - Staying Abreast of Changing Legislation

As a Local Authority, it is essential that we maintain compliance with all our statutory obligations. This is particularly relevant for maintenance as a vast majority of our buildings are accessed by the public who rightly expect them to be fully compliant and safe. Some documents that govern the way we maintain our estate include:

- Lifting Equipment & Lifting Operations Regulations (LOLER)
- Fire detection & Fire alarm systems (BS5839)
- Emergency Lighting Regulations (BS5266)
- Pressure Systems Regulations
- IEE Wiring Regulations, BS7671:2008
- The Control of Legionella in water systems (ACOP L8)

These documents stipulate the standards to which the various systems are to be designed, maintained and operated. They are all periodically revised to include significant improvements in safety or environmental performance. Our Technical team continually scan for changes to legislation so that we continue to stay fully compliant and ensure the estate operates as efficiently and safely as possible.

During any significant refurbishment work we will always take the opportunity to upgrade to the most recent regulatory requirements.

12 Technical Governance

At present, a number of buildings within our estate are managed by third parties. Whilst the responsibility for the maintenance of these buildings may lie elsewhere, some accountability is likely to remain with the Council to ensure there are adequate procedures in place.

Therefore, our Technical team will meet regularly with the various Contract Managers of the third party operators in order to be assured of their continued compliance with all relevant statutory regulations.

Another aspect of Technical Governance is our engagement with the various stakeholders involved in the designing and construction of new facilities. It is imperative that the organisation has a holistic approach to maintenance, recognising the importance of selecting appropriate materials and learning from previous experience gained from our working knowledge of the estate. The Technical team will proactively promote a focus on the sustainability of capital schemes and their impact on revenue maintenance budgets, including the affordability of utility and other running costs. It is intended that such involvement in recent capital projects at Londonderry Park Pavilion and replacement Ards Leisure Centre can be replicated and where possible enhanced with all future capital projects.

13 Planning for M&E Asset Replacement

Many types of Mechanical and Electrical (M&E) plant and equipment have very predictable lifespans. By analysing the relevant empirical data we can predict with reasonable accuracy when certain types of plant and equipment are likely to fail. We can then use these predictions to forecast and plan for the replacement expenditure. This is particularly relevant on large new build sites such as Aurora where we have many items of expensive plant installed at the same time (ie. during construction), with the same running hours - and will therefore be likely to need replaced around the same time.

13.1 10 Year M&E replacement budgeting

Officers have compiled an asset list of all relevant M&E plant within the estate. This includes items such as Boilers, air conditioning, generators, lifts, fire alarms etc. The installation date has been noted against each item and from that, an expected replacement date has been calculated. Between 2024 and 2034, an expected £3M will be required to replace this plant. Currently these assets are run until failure and replacements are funded by our reactive maintenance budget. This is exceptionally difficult to manage due to the relatively

unpredictable nature of the failures and the greatly fluctuating costs from one year to the next.

By introducing a 10 year rolling replacement plan we will:

- Spread the £3M costs out evenly at £300k per year.
- Devise a programme of replacement to utilise the annual budget.
- Review the programme each year, so that the most appropriate assets are selected for replacement.
- Reduce our reactive maintenance burden.
- Reduce the operational down time associated with failures and subsequent delays for parts delivery.

14 The Role of the Premises Officer

Given the size and geographical spread of our estate, it is not feasible for us to coordinate and manage every element of maintenance work simultaneously. We therefore designate, in conjunction with relevant Heads of Service and Service Unit Managers, a “Premises Officer” role for each building, usually from within the compliment of staff based at that building.

The main Premises Officer duties may include:

1. Key holder for their building
2. Safe isolation of utilities in the event of an emergency
3. Reading utility meters
4. Aware of safe lowering procedures for lifts (where applicable)
5. Fire Safety Checks –
 - 5.1. Weekly fire alarm/call point checks
 - 5.2. 6 monthly fire drills
 - 5.3. Emergency lighting/exit signage checks
 - 5.4. Fire extinguishers
 - 5.5. Exit routes and fire doors
 - 5.6. Up to date fire warden training
 - 5.7. Updating fire log and ensuring contractors complete same
6. Familiar with the Fire Risk Assessment and ensure action plan is being progressed

7. Familiar with the Asbestos Register
8. Control of legionella – planned maintenance and ensuring log books are updated
9. Point of contact for any works contractors on site
10. Ensure compliance with EMS protocols and procedures

15 Maintenance of Public Realm Assets

This document has primarily focused on the maintenance of our buildings. It is important however to recognise that we have significant assets throughout the outdoor public spaces within the borough, and they too must be effectively maintained.

The recent public realm schemes in Bangor, Newtownards, Donaghadee, Comber and Holywood have changed the face of these towns in a very positive way. However, all stakeholders will now look to the Council to ensure these schemes are maintained to a high standard.

Such locations are of key strategic importance in terms of the aesthetic presentation and environmental attractiveness of the Borough, and failure to ensure that they are maintained to a consistently high standard significantly heightens the risk of reputational damage to the Council and compromises our ability to ensure that our Borough is regarded as “an attractive place in which to live and visit”.

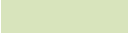


As part of the re-organisation of resources within the Service Unit, a small team will dedicate approximately 19 weeks of the year to this specific aspect of proactive, preventative maintenance. Our scope of works will generally be to repaint, repair or renew as necessary all paths, benches, picnic tables, signs & bins in the area. However, officers from the Section will be liaising with the Parks section to promote a joined up planned preventative maintenance approach that covers all elements for which the Council has a remit, including planting and grassed areas (separate report to go to C&W Committee). The opportunity will also be taken, where necessary, to liaise with and lobby any other relevant agency or department, whose input is deemed relevant to achieving a fully comprehensive effect on protecting and enhancing the aesthetic quality of the location in question.

A sum of £50k has also been included in annual budgets to fund this work. The schedule is included below and focuses on 24 of the most prominent outdoor spaces in the Borough.

Whilst this list obviously does not include every outdoor area in the Borough, it covers the most prominent locations in terms of popularity and level of footfall by residents and visitors. In this regard, focus on these locations for specific attention in terms of planned, preventative maintenance is

considered to represent best use of the limited resource available and represents a spread of this resource fairly evenly across the Borough.

			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
1	Ballywalter	Promenade						
2	Bangor	Public realm works area						
3	Bangor	ward park						
4	Bangor	sea front						
5	Bangor	Long Hole/Eisenhower Pier						
6	Bangor	Pickie Pier						
7	Bangor	Ballyholme Promenade						
8	Bangor	Coastal Path Area 1						
9	Helens Bay	Coastal Path Area 2						
10	Hollywood	Coastal Path Area 3						
11	Cloughey	Board Walk						
12	comber	Public realm works area						
13	Donaghadee	Public realm works area						
14	Donaghadee	Commons						
15	Groomsport	Throughout						
16	Hollywood	Public realm works area						
17	Hollywood	Seapark						
18	Kircubbin	Promenade						
19	Millisle	Beach Park						
20	Newtownards	Public realm works area						
21	Newtownards	Kiltonga duck pond						
22	Newtownards	Londonerry Park						
23	Portaferry	Castle Park						
24	Portavogie	Promenade & Anchor CP						
		No. of Large schemes	3	2	3	2	3	2
		No. of Medium schemes	5	5	4	5	5	4
		No. of small schemes	0	3	2	1	2	3
		Estimated Total No. of weeks required	19	19	19	17	21	17

Key:		Relatively small area- 1 week allocated
		Medium sized area- 2 weeks allocated
		Large area- 3 weeks allocated

Any areas not currently on the list, for which the Council has responsibility, will of course by no means be neglected. However, maintenance work at such locations will be of a more reactive nature, as has been the historical norm.

16 Working in Partnership with Elected Members

We recognize that despite our best efforts at proactively managing our assets, there is always potential for aspects to be overlooked. Furthermore, priorities identified by officers may not always be echoed by elected members and their constituents. In the interests of promoting a balanced and inclusive approach to the maintenance of our towns and villages, officers will look to incorporate structured arrangements for elected member feedback and their suggestions for improvement in regard to the Council's estate across DEAs.

17 Financing

The total maintenance budget for Property Maintenance within the Assets & Property Services Department is in the region of £1.8M, broken down as per the following chart:

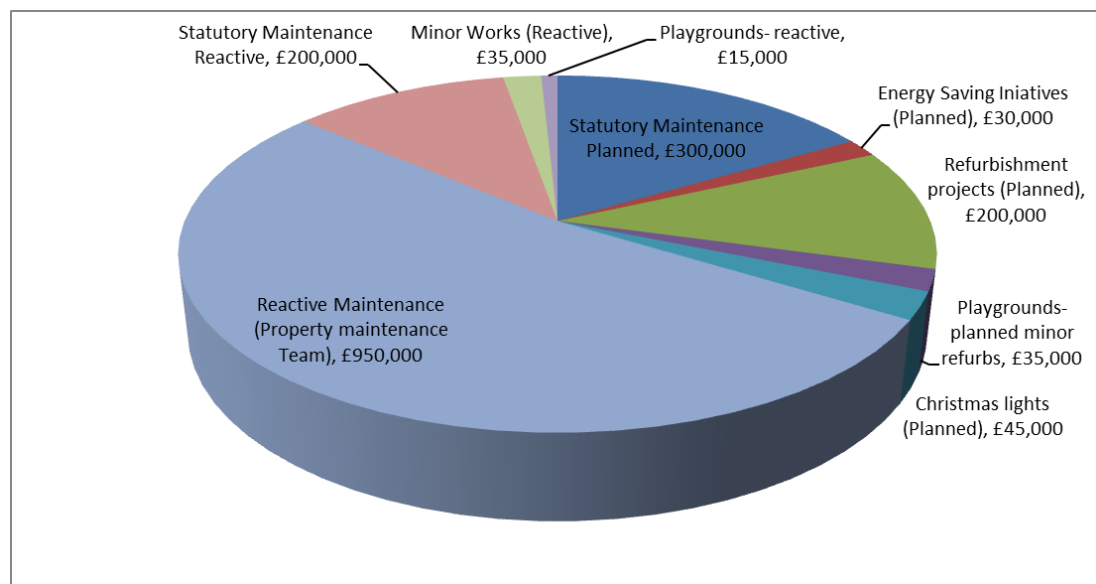
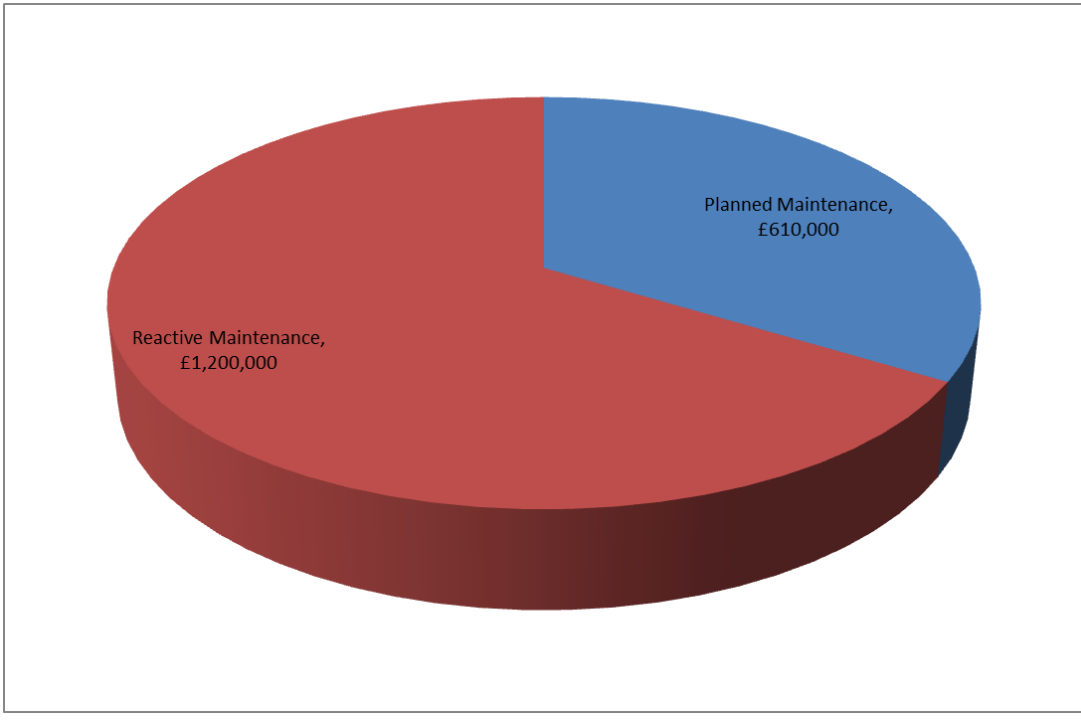


Figure 7. Breakdown of Maintenance Budgets

As the strategy implementation moves forward, it is anticipated that the expenditure breakdown illustrated in these charts will move from majority reactive to majority planned in nature. Furthermore, all other things being equal (e.g. the size of our estate, number of buildings etc.), it is anticipated that the overall scale of the maintenance expenditure budget will begin to decrease over the medium to longer term – as the more cost effective proactive approach to maintenance begins to predominate.

17 Financing (cont)

Inevitably, as our estate grows, the demand for an increased budget to maintain that estate is likely to grow. The Assets and Property Services Department of the Council will collaborate closely with the Capital Projects and Finance Departments, including through the Corporate Projects Portfolio Board, to ensure that adequate financial provision for effective maintenance of all proposed new capital assets is integrated into the planning process for such projects. This is fundamentally important for the medium to long term sustainability of our estate; the affordability of any proposed new capital project must factor in the annual revenue costs of maintaining the asset so that it continues to be fit for purpose over its lifespan.



18 Staff Resources

As highlighted previously, we will achieve the objectives laid out in this strategy through our two Property Maintenance Sections - Property Operations and Technical.

The teams are highlighted in figure 8 below.

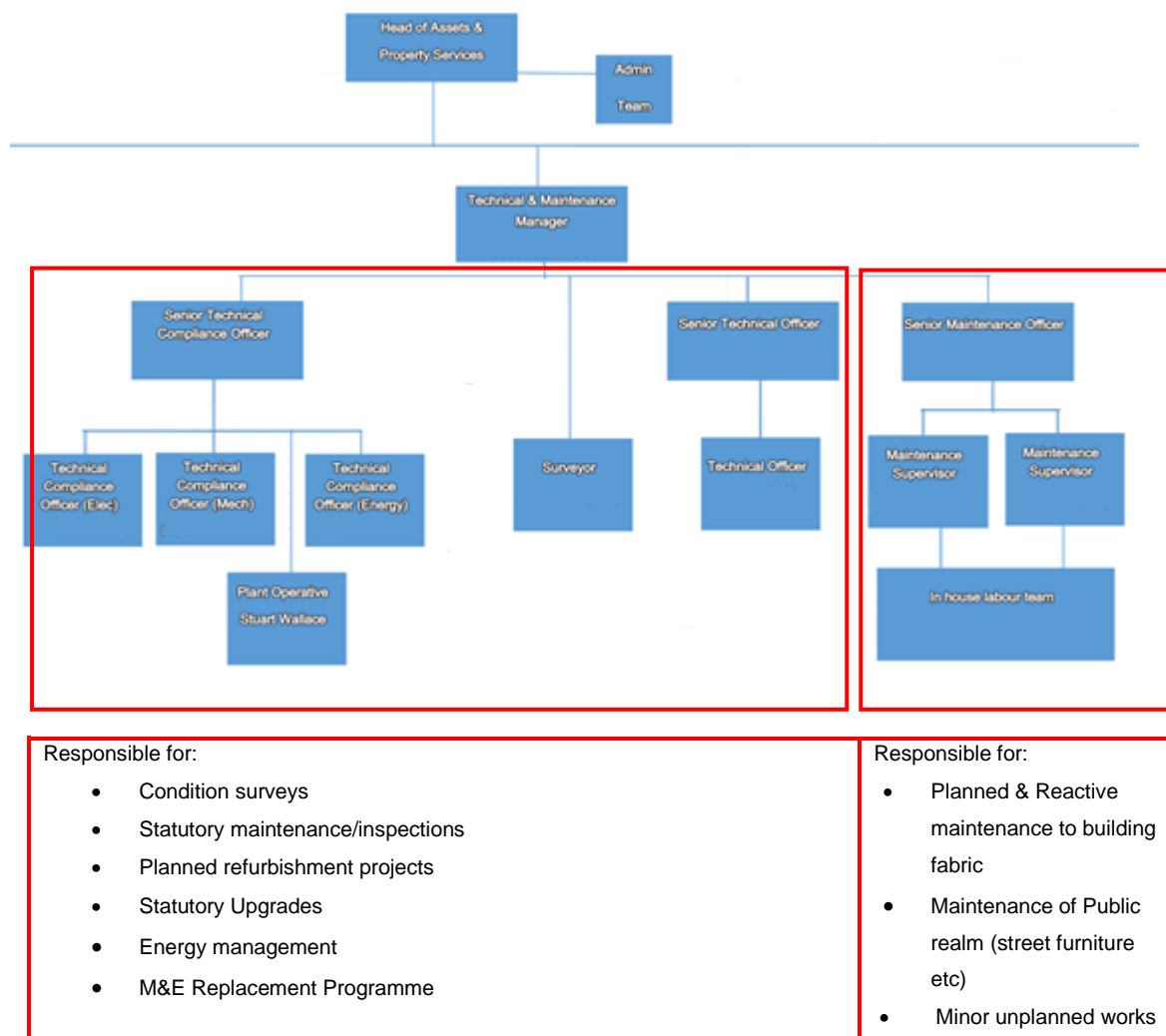


Figure 8. Resourcing the Maintenance Requirement

The Service was subject to a “Transformation” in 2022/23 which created new roles to help deliver our objectives around refurbishment, energy efficiency and the M&E Plant replacement programme.

19 Sustainability

Officers recognise the importance of sustainability and the inherent linkages between it and the maintenance of our buildings. This Council has made a clear commitment to sustainability and Officers will continually strive to weave it into the way on which our buildings are maintained. This will include, amongst others:

- Selecting replacement products that improve the energy efficiency of our buildings where practical (such as light fittings, heat sources etc)
- Work with Suppliers to ensure construction materials used are sustainably sourced
- Ensure Construction waste arising from our Projects is segregated and recycled, so far as is practical.

19.1 Our Journey to Net Zero

In June 2022 the Climate Change Act (Northern Ireland) received royal assent. The Act creates a target for net-zero greenhouse gas emissions by 2050, with bridging targets including at least a 48% reduction in net emissions by 2030.

If we are to meet these challenging targets, we must invest heavily in energy saving initiatives and increase our use of renewables.

As part of the recent transformation of Assets & Property Services (explained in section 16) Council created new posts with specialised skills and knowledge to help us seek out opportunities to achieve these goals.

Officers will shortly publish our Sustainable Energy Strategy and Action Plan and will begin to implement the recommendations within.

In order to be able to successfully deliver these Energy Saving Initiatives (ESI's), a sum of £150k per year will be required. Each potential ESI will be scored on a costs vs benefits basis, and the most viable projects selected. Officers will report to Council annually on the ESI's delivered that year.

20 Performance Management

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As mentioned in previous sections, Assets & Property Services have identified a number of maintenance related KPIs.

- Weekly inspections of playgrounds and lifelbelts (100% target)
- Ensure jobs are completed within assigned timescales (80% target)
- Audit 5% of maintenance jobs to ensure satisfactory standards are being achieved.
- Refurbish at least 8 properties per year in accordance with planned schedule (100% target)
- Completion of condition surveys against planned schedule (90% target)
- Completion of statutory maintenance jobs as per planned schedule (95% target)

Each of these KPIs will be routinely monitored and reported to Council on a quarterly basis.

21 Review

This strategy will be reviewed every 3 years when there will be opportunities to amend and update it as we move on our journey beyond 'planned' to 'proactive' and 'strategic' estate management. It may also be reviewed at interim periods to meet changing Organisation needs.

Unclassified

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ITEM 11**Ards and North Down Borough Council**

Report Classification	Unclassified
Exemption Reason	Not Applicable
Council/Committee	Environment Committee
Date of Meeting	03 January 2024
Responsible Director	Director of Environment
Responsible Head of Service	Head of Regulatory Services (Temporary)
Date of Report	13 December 2023
File Reference	56060
Legislation	
Section 75 Compliant	Yes <input type="checkbox"/> No <input type="checkbox"/> Other <input checked="" type="checkbox"/> If other, please add comment below: Renewal of MoU
Subject	Renewal of an existing MOU with Council(s) and DEARA about Epizootic Disease (Foot and Mouth, Newcastle Disease, Avian Influenza, Swine Fever, and Rabies).
Attachments	Appendix 1 - MoU between DEARA and Ards and North Down Borough Council

The Department of Agriculture Environment and Rural Affairs (DAERA) has had a Memorandum of Understanding (MoU) with this Council, and other Councils from July 2017 for the provision of Council staff and equipment in the event of an outbreak of Epizootic Disease.

This support of the Department, and their support of the Councils, is seen as essential in such emergency circumstances in order to control infection.

This report relates to the out workings of a review and subsequent minor alterations to some of the terms used in the MoU, which remains substantially the same as before.

Not Applicable

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RECOMMENDATION

It is recommended that the Council approve this MoU.

MEMORANDUM OF UNDERSTANDING

Between

Department of Agriculture Environment and Rural Affairs (DAERA)

And

Council Name

Version Number	2
Version Date	November 2023
Prepared and Issued by	DAERA CPED

VERSION CONTROL

No	Issued/ Reviewed	Amendment	Initiated By	Reason for Change
1			DAERA	Initial issue of MOU
2	10/12/18	<p>Cover Page added, including version number table</p> <p>Page 1 – Version Control sheet added</p> <p>Page 2- at section 16 Emergency and Day to Day Contact Details, Christine Galloway replaced by Paddy Doherty and contact details amended</p> <p>Page 4 – at section 1.16 Insurance, the word “third” removed from line 2 – “third party” now “party”</p> <p>Page 5 – at section 1.4 Emergency Response, paragraph amended to include contact tel numbers</p>	<p>DAERA</p> <p>DAERA</p> <p>DAERA</p> <p>DAERA</p> <p>DAERA</p>	
3	2023	<p>Page 4 – at section 1 (the Provider of the service to be changed to ‘the District Council’. Also (Emergency) to be added</p> <p>Page 4 - section 2 changed to read The Service shall comprise (list non-exhaustive):</p> <p>(a) the provision of personnel by the District Council (such as industrial personnel and dog wardens) to DAERA to assist with the Emergency.</p> <p>(b) access to the use of certain plant and equipment items with operatives/drivers may also be required.</p> <p>and provided in accordance with Schedule A.</p> <p>Page 4 – at section 3 District Council Emergency Planning Officers Forum to be changed to Local Government Emergency Planning Officers Forum</p> <p>Page 4 – at section 4 assistance replace by the Service. ‘Of a major emergency’ replaced by ‘that an Emergency is declared by DAERA’</p> <p>Page 4 – at section 5 assistance replaced by ‘the Service’. In para c emergency assistance replaced by ‘the Service’</p> <p>Page 5 – at section 6 ‘assist with the emergency’ replaced by ‘carry out the Service’</p> <p>Page 5 – at section 6(a) ‘assist with the emergency’ replaced by ‘carry out the Service’</p>	<p>DAERA</p> <p>DAERA</p> <p>DAERA</p> <p>DAERA</p> <p>DAERA</p> <p>DAERA</p> <p>DAERA</p>	

	<p>Page 5 – at para 6(a) ‘ assist with the emergency’ replaced by ‘carry out the Service’</p>	DAERA
	<p>Page 5 – At para 12 a – with the District Council added</p>	DAERA
	<p>Page 5 – at section 15 the word ‘Eastern’ removed – now reads Emergency Preparedness Group.</p>	DAERA
	<p>Page 5 – at section 16 the DAERA contact is now Marleen Van Eck Telephone number and e mail address updated</p>	DAERA
	<p style="text-align: center;">Annex A</p>	DAERA
	<p>Page 7 – para 1.1, the word District added to line 3 before Council.</p>	DAERA
	<p>Page 7 – para1.4. This should be followed up in writing to the relevant council officer detailing what has been agreed. Added at line 5</p>	DAERA
	<p>Page 7 – at Para 1.7 amended to read ‘DAERA will also inform rhe Resilience Team on Call officer (non-public 07772 228 888)</p>	DAERA
	<p>Page 7 – para 1.11 the word District added to line 4 before Council</p>	DAERA
	<p>Page 8 – para 1.14 ‘in writing’ added to line 1</p>	DAERA
	<p>Page 8 - at section 1.16 Insurance, the word “third” added to line 2 – “party” now “third party” *See above from 10/12/18</p>	DAERA
	<p>Page 8 – para 1.20 the word ‘staff’ replaced by ‘personnel</p>	
	<p>Page 11 – Schedule C Para 1 - the words. Veterinary Officer’ replaced by DAERA Veterinary Officer/Veterinary Inspector. Telephone numbers for DAERA Helpline during office hours, or the Veterinary Service Emergency Hotline out of hours also added</p>	DAERA
	<p>Page 11 – Schedule C Para 7 - the words. Veterinary Officer’ replaced by DAERA Veterinary Officer/Veterinary Inspector.</p>	DAERA
	<p>Page 13 – Derry and Strabane District replaced by Name</p>	

MEMORANDUM OF UNDERSTANDING
Between
Department of Agriculture, Environment and Rural Affairs (DAERA)
And
Ards and North Down Borough Council

1. This MOU between DAERA (the user of the Service) and Ards and North Down Borough Council (the “**District Council**”) and the provider of the Service, sets out the terms for provision of emergency assistance where an emergency has been declared as a result of a confirmed outbreak of Epizootic Disease (“**Emergency**”). For the purposes of this MOU, Epizootic Disease means an epidemic of disease affecting animals including, but not restricted to, Foot and Mouth, Newcastle Disease, Avian Influenza, Swine Fever and Rabies.
2. The Service shall comprise (list non-exhaustive):
 - (a) the provision of personnel by the District Council (such as industrial personnel and dog wardens) to DAERA to assist with the Emergency.
 - (b) access to the use of certain plant and equipment items with operatives/drivers may also be required.

and provided in accordance with Schedule A.
3. This MoU will be reviewed via the Local Government Emergency Planning Officers Forum on behalf of the participating councils and any changes required shall be made in consultation with the Society of Local Authority Chief Executives (SOLACE) so as to ensure continuing consistency and agreement between the participating organisations.

Purpose of this MOU

4. The purpose of the MOU is to set out (in the following paragraphs and the attached schedules), the basis on which the District Council will provide the Service to DAERA in the event that an Emergency is declared by DAERA

It also sets out how DAERA will meet the District Council’s requirements (e.g. compliance with relevant procedures) for providing the Service.

5. Provision of the Service will depend upon:
 - a) there not being a simultaneous or anticipated emergency within the District Council’s own operational remit which would assume a higher priority and therefore limit or prevent the District Council’s ability to respond within the terms of this MOU;
 - b) the requirements of the District Council to meet its own operational commitments, for example, in relation to top priority seasonal workloads; and
 - c) the District Council attracting volunteers from within its own workforce to provide the Service to DAERA.

Financial Arrangements

6. DAERA will reimburse the District Council the cost of:
 - (a) staff redeployed to carry out the Service;
 - (b) ancillary costs in redeploying those staff;
 - (c) any other service provision associated costs, for example, plant/equipment loaned by the District Council or the provision of kennelling facilities; and

(d) any other incidental expenses.

7. The District Council will submit a claim/invoice to DAERA on a monthly basis detailing:
 - (1) the numbers and grades of staff redeployed and associated costs of wages/salaries, travel and subsistence and other incidental expenses (the latter must be supported by receipts where appropriate); and
 - (2) the cost of any other provision associated with the Emergency.
8. Both parties will be responsible for ensuring that their respective payments and receipts are accurately recorded and accounted for by adhering to the procedures laid down in Government Accounting Northern Ireland (GANI) and the NI Resource Accounting Manual (NIRAM) and by liaising closely with their respective finance divisions.

Legal Status

9. Although this MOU has no legal effect, save for the requirement for DAERA to indemnify the Council as set out in paragraphs 1.16-1.17, both parties will act in accordance with the MOU.

Effective Date

10. The MOU will come into effect on **1 January 2023** and will be open-ended.

Service Level Requirements for DAERA and the District Council

11. Please see the Schedules to this MOU.

Review Arrangements

12. These arrangements will apply:
 - a. Annex A of the MOU is subject to annual review. If necessary, DAERA will arrange a meeting with the District Council to discuss and agree any amendments that might be required by either party.
 - b. Should a requirement for a **significant** variation arise before the annual review is due, the party proposing the change will notify the other party in writing, giving a summary of the required change. DAERA will arrange a meeting to agree and formalise any amendment.
 - c. Any **minor** variations that arise before the annual review is due may be agreed by an exchange of emails between the signatories to the MOU or their representatives.
 - d. Any amendments agreed under paragraphs 12a – 12c are to be signed and dated by the signatories.

Additional Schedules

13. If additional schedules detailing requirements are needed, these can be included under the terms of this MOU subject to the agreement of both parties.

Breach of MOU

14. Any difficulties or complaints should be resolved initially through informal contact between the party's representatives. If this approach fails, then the matter will be considered by the signatories to the MOU; their decision will be final.

Emergency and Day to Day Contact Details

15. Emergency contact details for DAERA and the District Council are contained in the Emergency Preparedness Group (EPG) Emergency Contacts Directory.
16. For day to day queries, the contact(s) for the District Council is shown in Annex A. The DAERA contact is Marleen Van Eck, tel. 028 7939 5341 (during office hours), email: CPED@daera-ni.gov.uk.

Termination of MOU

17. This MOU may be terminated by either party giving notice in writing. As much notice as possible should be given.

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SCHEDULE A

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**DAERA – Veterinary Service Animal Health Group (VSAHG)
DAERA and District Council Requirements****Human Resources - Numbers of Personnel Required**

- 1.1 As it is impossible to determine numbers in advance of an emergency, the District Council will, by completing Annex A to this MOU, provide DAERA with an estimate of the maximum number of personnel from the District Council who could be released at short notice. This will enable DAERA to plan ahead for various types of scenario.
- 1.2 The District Council will review the estimate on a regular basis and advise DAERA of any significant change (either up or down).

Plant, Vehicle, Equipment and Facilities Requirements

- 1.3 Any such requirements are to be assessed and agreed in discussion with the District Council.

Emergency Response

- 1.4 In the event of an Emergency, DAERA will contact the District Council using the contact details shown in the EPG emergency contacts directory, giving notice of estimated personnel requirements including possible location(s), likely nature of duties, skills required and when assistance might be needed. This could be within as little as 24 hours. This should be followed up in writing to the relevant council officer detailing what has been agreed.
- 1.5 Specific additional information in relation to the response to Rabies is shown at Schedule C.
- 1.6 DAERA will immediately assume a state of alert and put in place procedures for re-deploying personnel. Support may be required from one or a number of district councils and those personnel employed by the District Council who work/live in an area closest to the outbreak will be approached first, with those in other areas being put on alert, ready for deployment should the disease spread.
- 1.7 DAERA will also inform the Resilience Team officer on call (non-public 07772 228 888). Depending on the circumstances of the Emergency, multi-agency co-ordination may also be established following normal procedures.
- 1.8 The District Council will deploy the agreed number of personnel in work units of 5-6 people, headed up by a supervisor and teamed according to the skills requirements.
- 1.9 The work units will be self-sufficient; no meals or transport will be provided by DAERA. The District Council's subsistence rates valid at the time will apply.

Health and Safety

- 1.10 DAERA will ensure that it fully complies with the Health and Safety at Work (Northern Ireland) Order 1978 and associated regulations in protecting the health, safety and welfare of staff provided by the District Council.
- 1.11 DAERA will ensure that appropriate risk assessments are carried out prior to the deployment of District Council staff and that those employees are supplied with adequate instructions and/or training, including required standards, for the task(s) to

which they are assigned. An example of the types of work that District Council staff may be required to do is shown at Schedule B.

- 1.12 DAERA will provide bio-security information and advice on risk control measures to assure personnel, (some of whom may themselves be part-time farmers or rural based) that they are not spreading disease to their own or neighbouring farms.
- 1.13 Where possible, each work unit will also be self-sufficient with regard to PP&E, footwear, helmets, masks, water supply (if involved in cleansing and disinfecting), means of communication, (e.g. mobile phones) and any other items required for the task to which they are assigned.
- 1.14 The detail of DAERA's requirements in this respect will be agreed in writing with the District Council at the time, depending on the task and site involved.
- 1.15 The District Council will provide replacement supplies as necessary and may recover from DAERA any costs incurred over and above normal operating costs.

Insurance

- 1.16 DAERA agrees to indemnify the District Council in respect of any claims arising from any loss, injury or damage suffered by DAERA or any third party as a result of the District Council providing assistance under this MOU unless, and to the extent that, such loss injury or damage arises from the negligence of the assisting Council or any of its employees or agents.
- 1.17 DAERA also agrees to indemnify the Council in respect of any loss or damage to plant or equipment provided by the District Council or other misdemeanour resulting in a loss of value other than normal wear and tear and in respect of any loss or damage claim expense injury or cost howsoever arising from the use or misuse of any such equipment.

Working Hours

- 1.18 Personnel may be requested to work shifts of up to 12 hrs on/12 hrs off for the first few days of an Emergency and 8hr shifts thereafter.

Pay/Wages and Conditions

- 1.19 Personnel re-deployed by the District Council will normally retain the existing grades, pay/wages scales and conditions of service of their parent organisation. This will also extend to overtime arrangements.

Staff Performance

- 1.20 If the period of redeployment is significant, DAERA will, (if requested by the District Council), complete a short performance appraisal on the Personnel concerned.

Essential Purchases

- 1.21 If an essential item is unavailable from within the District Council's own resources and cannot be supplied quickly enough/at all by DAERA the District Council may purchase locally in accordance with their own local purchasing arrangements and claim costs back from DAERA.
- 1.22 When reclaiming expenditure from DAERA, the District Council must make every effort to identify payments made to suppliers in such a way that the expenditure can be clearly linked with the type of supply and the premises (e.g. farm) which "benefited" from the expense. This is required to facilitate DAERA's claim for a % recovery of

eligible costs from the EU, which will be subject to audit. Further guidance on the use of identification coding may be issued to the District Council at the time.

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Testing of MOU

1.23 This MOU may be tested by DAERA. In this event, the District Council will be given advance notice and will co-operate by responding as if the test were a genuine emergency.

Industrial Labour – Generic Specimen Job Description for non DAERA Staff

The following duties may take place at the borders of protection and surveillance zones, the land border, sea ports, airports and rendering plants except where indicated otherwise:

- **Cleanse and disinfect vehicles** (eg: lorries, cars, milk tankers, diggers, telehandlers etc) but **excluding** vehicles on premises where Avian Influenza (AI) is either suspected or confirmed (ie: **non-DAERA staff will not be required to work on such premises**).
- **Man road-blocks/check points** - at the edge of zones, at the exits and entrances to the Local Epizootic Disease Control Centre (LEDCC) for the purpose of vehicle cleansing and disinfection.
- **Porterage duties** - in setting up the LEDCC and Delivery Out Centres (DOCs).
- **Maintain a watch over animals** - which have been valued and are awaiting transportation for removal to slaughter - the animals would either be penned or in a field.
- **Building pyres** (using bales, pallets, coal etc), manual labour.
- **Drivers of vehicles** - such as vans, minibuses, tractors, small machinery operation - appropriate training would be provided for the latter, if necessary.
- **Minor building works** (assisting in setting up a cull-site or assisting in returning site to normal) e.g. fencing, hand digging etc.
- **Supervisors** - as well as undertaking labouring duties, Supervisors would also have responsibility for day to day supervision of their team, plus other duties as directed e.g.: liaising with the Site Operations Coordinator (SOC) (but **not** on AI infected premises) or Team Leaders, the public and all relevant record keeping.
- **Gate/Site security** – e.g. to maintain a watch/control over burial sites, pyres etc (non-AI).
- **Any other duties** - which fall into category of industrial labour required by DAERA at time of control of an epizootic disease incident but **excluding** work on an AI infected premises.

Avian Influenza (AI) - additional exclusions for non DAERA staff (not covered above)

Non DAERA staff will **not** be required to:

- work at the rendering plant (washing down lorries etc)
- participate in initial cleansing and disinfection (C&D) of infected premises
- become involved in the clear-up of accidental spillage of infected/potentially infected material due e.g. to a road traffic collision.

**Rabies Control – The Role of the District Council
(extract from DAERA Rabies Contingency Plan)**

1. When DAERA receives a report of a suspect rabid animal a DAERA Veterinary Officer/Veterinary Inspector will carry out an investigation. DAERA will immediately advise the District Council in whose area the suspect animal was located. Where a Council Dog Warden suspects that a dog may be suffering from rabies they should contact the DAERA Helpline during office hours 0300 2007852, or the Veterinary Service Emergency Hotline out of hours 028 90525596.
2. DAERA will be responsible for the seizure, kennelling and investigation into any dog which is suspected to be suffering from rabies in accordance with the Disease of Animals (Northern Ireland) Order 1981, any associated regulations or any other relevant legislation. The suspect animal may be euthanised by DAERA, in such a way as to keep the brain intact for pathological examination. DAERA may request that a dog warden be made available to transport the carcass to the Agri-Food and Biosciences Institute, Stoney Road, Dundonald (AFBI). A DAERA officer will accompany the dog warden. Cleansing and disinfection of the transport will be carried out by DAERA. AFBI will arrange for onward transportation of the head to the National Reference Laboratory (NRL) in England.
3. The District Council should alert staff involved in dog control work that there is a rabies suspect in their District Council area. Other preparatory work at this stage may involve the preparation of dog shelters and pounds in order than an anticipated increase in demand can be accommodated.
4. If the animal is subsequently found not to be rabid DAERA will inform the District Council contact point and make the necessary arrangements to return the dog to its owner if it has not been euthanized.
5. On receipt of a positive result from the NRL DAERA will advise the dog owner as soon as possible. It will also advise the District Council that there is a confirmed Rabies outbreak in Northern Ireland, and may activate multi-agency procedures. DAERA will publish a description of the infected area.
6. The District Council will employ all available trained manpower and dog catching equipment to ensure the rapid removal of stray dogs within the infected area. The strays shall be placed in Council dog pounds and shelters, or other accommodation provided by DAERA within the infected area. If an animal is showing signs suggestive of rabies infection, the dog wardens should not place themselves at risk by attempting to catch it, but should contact DAERA who will arrange for assistance.
7. Depending on the infected area the District Council may be asked to provide centres for voluntary euthanasia of pets brought in by anxious members of the public, the cost of which will be met by DAERA. Euthanasia will be carried out by DAERA Veterinary Officers/Veterinary Inspectors or by arrangement between DAERA and local veterinary practitioners at DAERA's expense.
8. The District Council may also be asked to make available facilities to be used as vaccination centres for pets. The cost of providing any such facilities shall be reimbursed by DAERA.

9. The District Council shall display posters along with maps of the infected area in locations under its control.

Annex A 229

**MEMORANDUM OF UNDERSTANDING (MOU)
BETWEEN DAERA AND ARDS AND NORTH DOWN BOROUGH COUNCIL**

1. **Name of Council:** Ards and North Down Borough Council
2. (a) Approximate number of industrial personnel who could be released in an emergency: 0
- (b) Approximate number of dog wardens who could be made available in an emergency: 7

3. **Day to day council contacts in relation to the MOU:**

Name: Colin Reid

Email: colin.ried@ardsandnorthdown.gov.uk

Name: Dawn Phillips

Tel:.....0300 013 3333(office hrs)

Email:...dawn.phillips@ardsandnorthdown.gov.uk

4. **Examples of plant/equipment needed** – if there are other items/services you think would be useful and which you could provide, please add them to the list below.

Type of item needed	Details/specification (where appropriate) of item(s) that could be made available	Number that could be made available
Landrover/personnel carrier type vehicles & drivers		
Lorries & drivers		
Small tanker type vehicles & drivers (suitable for carrying water for use in cleansing & disinfection)		
Power washers & hoses		
50m Hoses c/w fittings		
Water storage tanks (to hold run-off)		
Portable space heaters		
Portable personnel shelters		
Portable toilets		
Portable generators		
Arc Lights		
Dog handling equipment e.g. vans, bite suits, poles gloves etc.	Small vans for transportation of dogs, with poles, gloves etc.	7

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